

## **University of Houston**

- Located in the heart of Houston, Texas: an urban city with over 2,000,000 residents
- Fall 2012 Enrollment over 40,000
- On-Campus resident population swiftly growing, with 3 new housing developments beginning construction in last 3 years
- Awards and Recognition
  - Recently received Tier 1 Research University Designation from Carnegie Foundation
  - Named one of America's Best Colleges by The Princeton Review and U.S. News and World Report
  - Only one of three Tier One public research institutions in the nation designated as a Hispanic-Serving Institution (HSI) by the U. S.
     Department of Education
- Second-most diverse campus in America



# **HBJ**Morning Call



**News Made Easy** 

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Houston Bu Date: Thurs Carnegie Foundation for the Advancement of Tea

The Top American Research Universities

2009 Annual Report

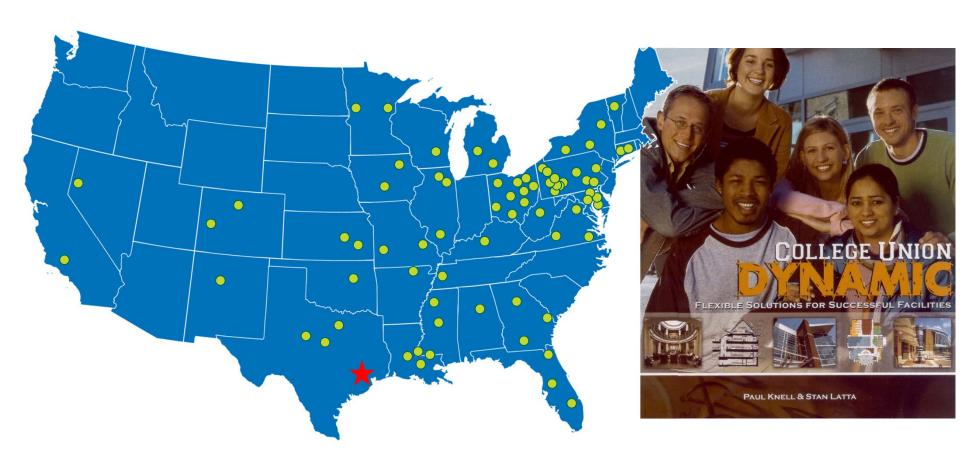
THE CHRONICLE

BEST BEST COLLEGES

GREAT COLLEGES TO WORK FOR.

### **WTW Architects & Planners**

More than 100 Student Centers





## **WTW Architects & Planners**

#### A Student Focused Process









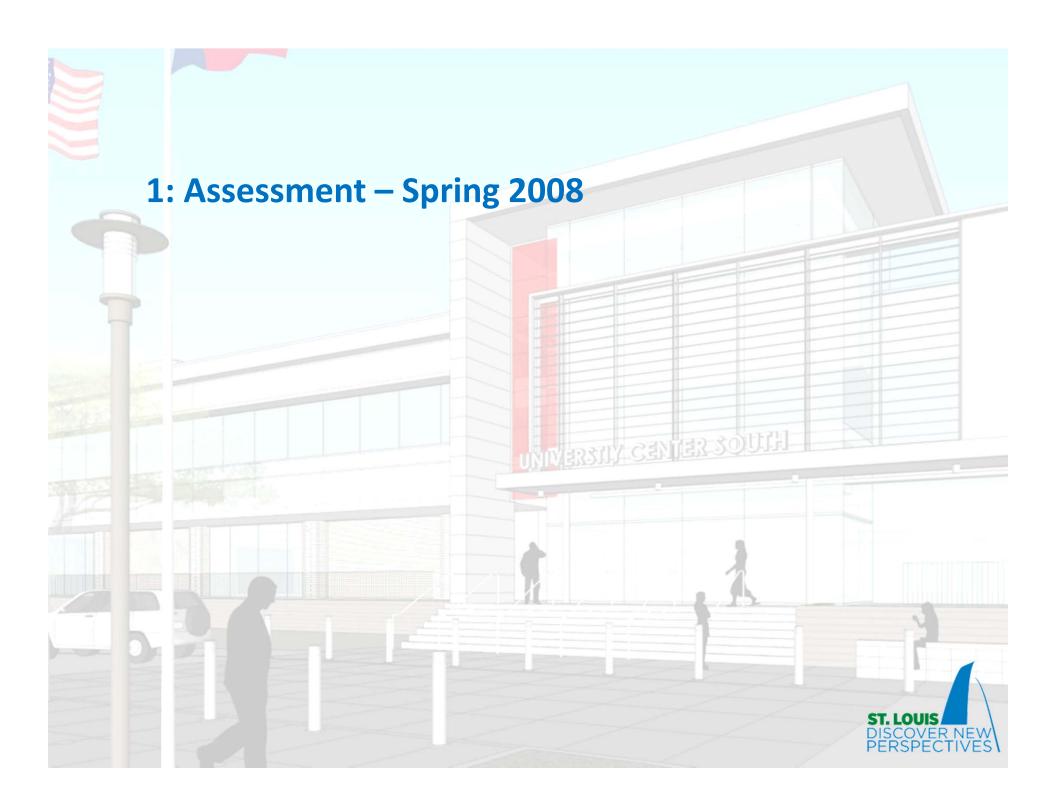
#### The UC Transformation:

## A Student-based Planning Process

- 1: Assessment
- 2: Student Referendum
- 3: Approvals
- 4: Program Confirmation
- 5: Design and Construction

**Keeping Students Engaged** 





#### **Assessment**

- Holzman Moss and their affiliated consultants made several visits to campus to discern the needs of stakeholders and students
- Also met with the UC Transformation Project Executive Committee almost every visit to review progress
- Culminated in a Facility Master Plan Report, first presented to the committee on July 11, 2008



### **Executive Committee Members**

Henry Anderson Assistant Director, UC Building Services

Jonas Chin VP, Student Government Association

Sam Dike President, Student Government Association

**Dave Irvin** AVC/AVP for Plant Operations

Micah Kenfield Chair, University Center Policy Board

Keith T. Kowalka Executive Director, UCAF

**Dr. Elwyn C. Lee** VC/VP for Student Affairs

Luiza Maal Senior Project Manager, FP&C

**Dr. William F. Munson** AVC/AVP for Student Development and

**Dean of Students** 

**Diane Murphy** AVP for Student Affairs Administration

**Sonya Noruwa** Vice President, Student Program Board

Nicole Sopko Vice Chairperson, DanceOn

**Esmeralda Valdez** Director, Business Services

#### **Assessment**

#### Initial On-line Survey (April 2008)

Response Rate

3,494 Students (2,615 undergraduate/879 graduate)

837 Faculty/Staff

#### Fee Increase Tolerance (\$75-\$125/semester)

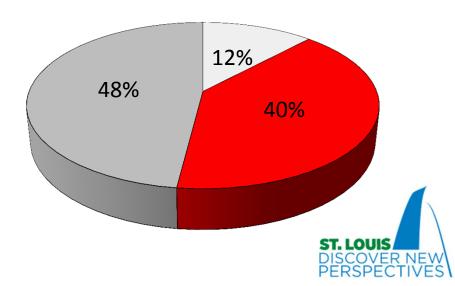
40% likely to support

**UC** Fee Increase

48% unlikely to support

**UC** Fee Increase

12% undecided



Site Visits (April 2008)

Indiana University-Purdue University at Indianapolis







Site Visits (April 2008)

San Diego State University







Site Visits (April 2008)

University of California at San Diego







Site Visits (April 2008)

**Texas Tech University** 







### Site Visit (September 2008)

University of South Florida

New facility built adjacent to old Student Center site; once construction was complete, old center was torn down.











#### **Assessment Process**

Final Spring Consultant Meetings (April - June 2008)



Reviewing results of first survey with project committee Reviewing likes and dislikes of other buildings during site

visits

Updating SGA on progress of project at the start of the 44<sup>th</sup> Administration

Educating Faculty Senate Executive Committee and Select Faculty Members on Project Scope

Presenting preliminary UC Transformation Cost Models



#### **Assessment Recommendations**

Presentation of Master Plan Report (July 2008)

The UC Transformation Master Plan Report recommended four options:

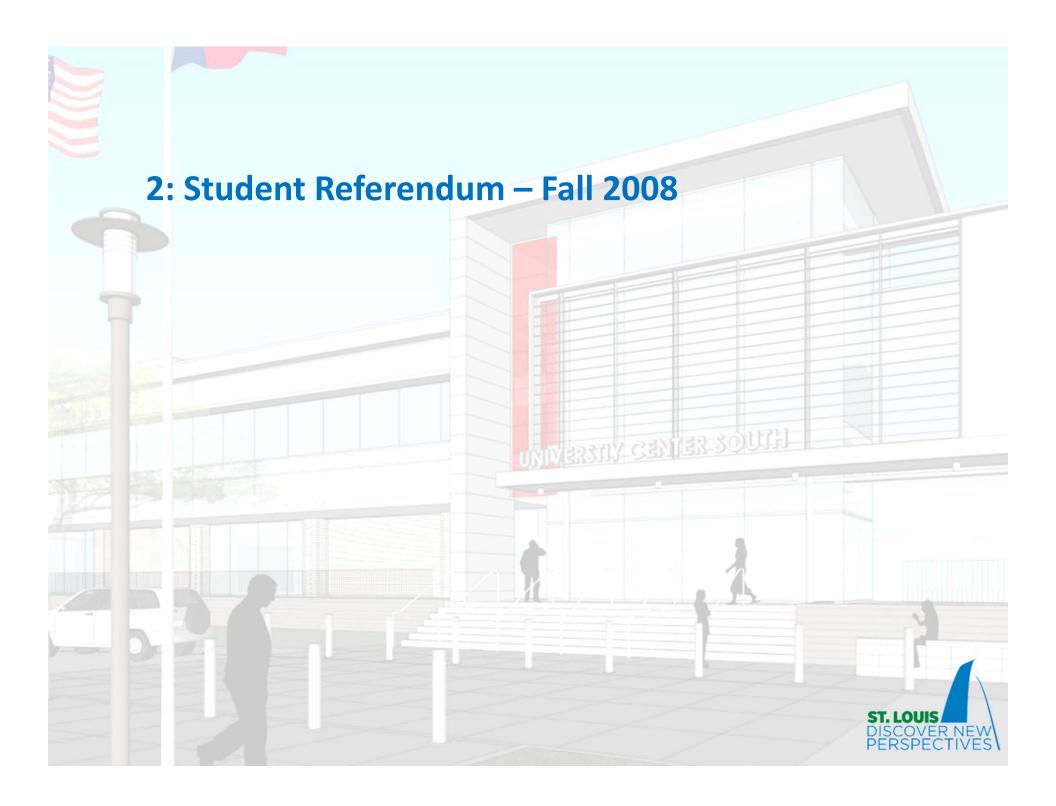
Option 1 (Least Expensive) - Repair and Replace HVAC and MEP systems and enclose arbor.

Option 2 - Option 1, plus new finishes throughout the UC

Option 3a - Option 1, plus a *transformation* that would relocate and rebuild over 50% of the current spaces in the UC

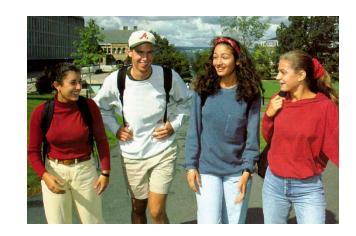
Option 3b - Option 3a, plus an addition containing the bookstore, a theater, and a second ballroom





#### **Student Referendum**

 With the Master Plan Report generated and its recommendations in mind, the UC Transformation Project



Executive Committee began to investigate ways to bring the project to fruition

- August 2008 The UC 2010 Initiative was organized. A student led initiative co-chaired by Nicole Sopko and Micah Kenfield, its purpose was to steer the UC Transformation Project toward a transformed University Center that matched the needs and expectations of the student body.
- September 24, 2008 SGA authorized the University Center to hold a referendum for the fee increase associated with the UC Transformation Project.

## **Pre-Referendum Polling**

## Survey of Student Preferences – 5,060 Responses

1	CON	CEPT A		CONG	EPT B		CON	CEPT C		CON	CEPT D	
	The key components to an improved University Center in Concept A would include only the following:		The key components to an improved University Center in Concept B could include the following:			The key components to an improved University Center in Concept C could include the following:			Concept D would be a totally redesigned, new University Center building that could be built on the Parking Lot east of			
	electrical, plun systems and a to improve con	Updated climate control, electrical, plumbing, life safety systems and accessibility ONLY to improve comfort and to comply with existing codes.		Updated interior areas with new paint, flooring & furnishings. No relocation or reconfiguration of spaces or areas.			Enclosed Arbor improving circulation and efficiently increasing interior activity space.  Significant relocation &			the existing UC. Once the new UC opens, the existing building would be used for other purposes including student-related services and departments.		
	No interior or exterior space or appearance modifications.		Updated climate control, electrical, plumbing, life safety			reconfiguration of services & spaces to improve visibility, access & convenience.			The key components of a totally new University Center could include:		a totally ould	
Incorporate sustainable design principles wherever possible.				systems & accessibility ONLY to improve comfort and to comply with existing codes.			Expanded food service options and modernized service features.			Contemporary food, lounge, student organization & retail areas organized in more functional configurations.		
	The total estimat	s describ	ed above	Incorporate s principles who			Enhanced ar lounge space throughout to	e located		New program spaces devel for 21 <sup>st</sup> centu	opeď spe	cifically
	is approximately \$40 million dollars, adjusted for anticipated inflation likely to occur before and during the estimated 3-4 year design & construction timeframe.  CONCEPT A – FEE IMPLICATIONS		ipated ore and ear	The total estimated cost to make the enhancements described			Larger, more visible & functional student organization space.			Much more efficient space usage & the opportunity to develop a sustainably		
			above is approximately \$80 million dollars, adjusted for anticipated inflation likely to occur			All building systems updated & accessibility enhanced.			designed UC with lower long- term environmental impact.			
Semester / Year of UC Fee Increase Increment Semester /		before and during the estimated 4-5 year design & construction timeframe.			New outdoor gathering space for socializing as well as		More transparent, visible connections between indoor					
	Fall 2009 - Current UC Fee	S0	\$35				events, prog			and outdoor		
	Fall 2010	\$13	\$48				activities			Outdoor gath	ering spa	ces
ĺ	Fall 2011	\$13	\$61				More efficier	at and sig	nificant	designed for		
	Fall 2012	\$13	\$74				application of	f sustain		programs.		
	Fall 2013	\$13	\$87	CONCEPT B - F	EE IMPLIC		design princ	ipies.		The total estima	ated cost	to build
CONCEPT A - Total UC Fee Per Semester at opening \$87		Semester / Year of Increase Fee Total UC Fee Increase Increment Semester		The total estimated cost for a			a totally new UC as described above is approximately \$135					
				Fall 2009 -	\$0	\$35	above is approx	renovation as described million dollars, adjust anticipated inflation like				
				Current UC Fee Fall 2010	\$19	\$54	million dollars, adjusted for anticipated inflation likely to occur			occur before an	d during	the
				Fall 2011	\$19	\$73	before and during			estimated 4-5 y		n &
				Fall 2012	\$19	\$92	4-5 year design			construction till	leli ali le.	
				Fall 2013 Fall 2014	\$19 \$19	\$111 \$130	timeframe.					
				CONCEPT B • To	tal UC	\$130	CONCEPT C - F	EE IMPLI	CATIONS			
				Tee ter Sennesen	at opening		Semester / Year of UC Fee Increase	Fee Increase Increment	Total UC Fee for Semester			
							Fall 2009 - Current UC Fee	\$0	\$35	CONCEPT D - F	EE IMPLI	CATIONS
							Fall 2010	\$25	\$60	Semester / Year of	Fee Increase	Total UC Fee for
J							Fall 2011	\$25	\$85	UC Fee Increase	Increment	
J							Fall 2012 Fall 2013	\$25 \$25	\$110 \$135	Fall 2009 – Current UC Fee	\$0	\$35
J							Fall 2013	\$25	\$135	Fall 2010	\$34	\$69
J							CONCEPT C - To	tal UC	\$160	Fall 2011	\$34	\$103
J							Fee Per Semester		\$160	Fall 2012	\$34	\$137
J										Fall 2013	\$34	\$171
ı										Fall 2014 CONCEPT D - To	\$34	\$205
J										Fee Per Semester		\$205













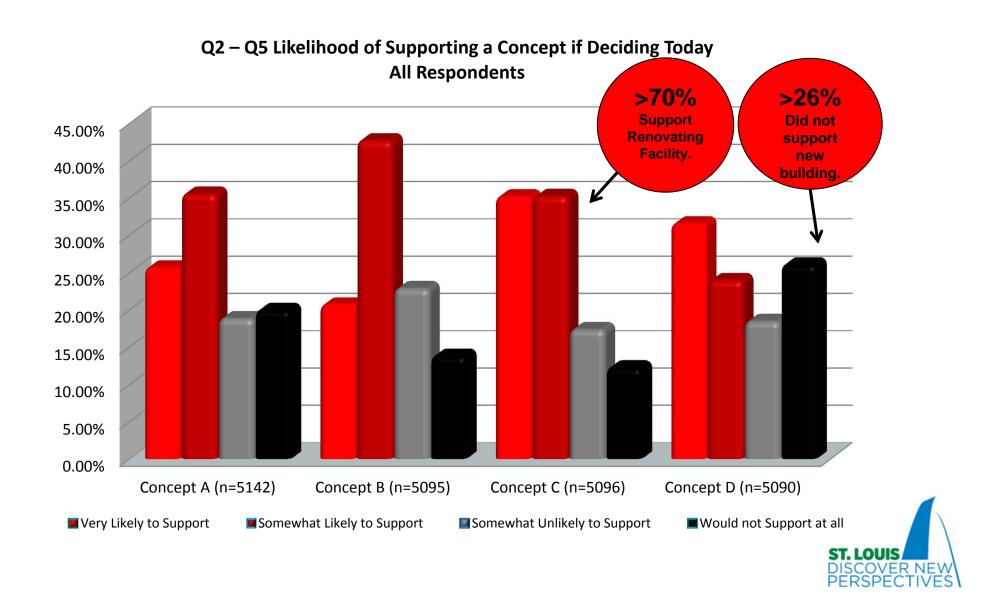




Photo #	University	<u>Facility</u>	Project /Status	Student Fee Per	Semester
#1	Texas Tech University	Student Union	Renovation / Addition - Open 2006	\$98	
#2	California State U. – Northridge	University Student Union	Renovation / Addition - Open 2006	\$145	
#3	Louisiana State University	LSU Union	Renovation / Addition – In Progress	\$129	
#4	University of Maryland	Stamp Student Union	Renovation / Addition – Open 2004	\$137.20 Undergraduate	\$133.50 Graduate
#5	U. of Texas at San Antonio	University Center	Renovation / Addition – Open 2008	\$96 - Increases to	\$120 Fall '09
	University of Houston	University Center	In Planning	Currently	\$35



#### **Student Preferences**



## The Transformed University Center

Enhanced dining options with shorter, faster and more efficient lines

New study areas and relaxing lounges

Safe and secure 24-hour zones

Centralized *conference center* 

New *student organization center* – the new home of student

involvement at UH

One-stop-shop *retail corridor* 

Enhanced shaded outdoor lounge spaces

New outdoor *amphitheatre* 

Improved natural light and a new building skin

The most updated *technology* 

A more *eco-friendly* University Center

A *point of pride* for the Cougar Nation



## Planning for a Student Referendum

#### Marketing Materials for The UC 2010 Initiative









- and more efficient lines
- New study areas and relaxing lounges
- · Safe and secure 24-hour zones
- · Centralized conference center (located in the UC Underground)
- · New student organization center the new home of student involvement at UH
- · One-stop-shop retail corridor
- · Enhanced shaded outdoor lounge spaces
- · New outdoor amphitheatre
- · Improved natural light and a new building skin
- · The most updated technology
- · A more green university center
- · A point of pride for the Cougar Nation







#### **BUILDING OUR UTURE** TOGETHER

## VOTE // **NOVEMBER 18-19**

- Enhanced dining options with shorter, faster and more efficient lines
- New study areas and relaxing lounges
- Safe and secure 24-hour zones
- Centralized conference center
- New student organization center the new home of student involvement at UH
- One-stop-shop retail corridor
- Enhanced shaded outdoor lounge spaces
- New outdoor amphitheatre
- Improved natural light and a new building skin
- The most updated technology
- A more eco-friendly University Center
- A point of pride for the Cougar Nation



#### When to Vote

8:00 a.m. to 7:00 p.m. Tuesday, November 18 and Wednesday, November 19

#### Where to Vote

Campus Recreation and Wellness Center - UH Wellness Cougar Place - Adjacent to the Main Office MD Anderson Library - 24-hour Lounge Melcher/Business - First Floor Lounge Moody Towers - Adjacent to the Main Office / Commons PGH - South Hall Lobby

Oberholtzer Hall - Adjacent to the Front Desk Science and Engineering Research Complex (SERC) - Entrance Lobby University Center - South Entrance (ATM side)

University Center Satellite - Adjacent to Games Room and C-Store

www.uh.edu/uc2010





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#### **UC 2010 INITIATIVE**

BUILDING OUR http://www.uh.edu/uc2010

#### Thank you for voting!

Referendum Voting Info

UC 2010 Overview

Our Fellow Cougars:

As you know, the two-day voting process in the UC Student Referendum took place on Tuesday, November 18 and Wednesday, November 19. We are excited to share the results with the entire UH community

University Center Student Referendum

The proposed Transformation of the University Center will include the components set forth above (chart at voting site) and will be dedicated to support student life and student success. The renovation phasing escalation and debt service for a transformed University Center will require a semester fee of \$160 for all UH students (phased-in over a period of five years as identified above).

In the News

Mission

3,204 Votes (77%)

Yes, I support the gradual increase to the UC Fee to support the UC Transformation Project to include renovation, operations, maintenance and

debt service costs

957 Votes (23%)

No, I do not support the gradual increase to the UC Fee.

For your reference, a complete summary of the UC Student Referendum voting information is available in a pdf format here.

The successful UC Student Referendum was the first step in ensuring the UH community a Transformed University (Student) Center in the near future. Here is the Project Schedule moving forward: University Center Transformation Project Schedule

Referendum Text

eferendum Informati

History of the UC

**UC Renderings** 

Proposed UC Floor Plan

Cost Model

Presentations

**UC Concept Survey** 

**UC Fee Benchmarks** 

Aug./Sept., 2008 September 2008 Oct/Nov 2008

Completed University Center and UC Satellite Master Plan Completed Fee Tolerance Survey Based on Concept Models Completed Campus Consensus Building for Project

Completed a Overwhelmingly Successful Student Referendum for UC Nov. 18-19, 2008

Transformation Project February 2009

Feb./Mar./April 2009

Presentation to the UH Board of Regents Testimony to the Texas Legislature (for a Bill to Increase UC Fee)

Consideration and Approval from UH Board of Regents June 2009 Consideration and Approval from the Texas Coordinating Board of Higher

Education

Fall 2009

Advertise for Professional Design Team January 2010 Select Professional Architecture and Design Team Mar. 2010- June 2010 Program Confirmation and Concept Design

Mar. 2010 June 2010

Advertise for Construction Team Select Construction Team

**Design Documents** July 2010- Feb. 2011

Consideration and Approval from UH Board of Regents May 2011 Phase 1 Construction - 12 months May 2012 Phase 2 Construction - 12 months May 2013 Phase 3 Construction - 10 months

March 2014 Substantial Completion

Pictures of other UCs

Site Visit Information

The UC 2010 Initiative Committee - a student-led group which is pursuing the mission of Transforming the University Center into a 21st century facility of first class quality: one worthy of the Pride of the Cougar Nation wants to thank everyone for their support in the UC Student Referendum.

Master Plan Report

Ask the Co-Chairs

UC 2010 Home

We will continue maintain our website for the UC 2010 Initiative (@ www.uh.edu/uc2010) to provide updates on the next several steps identified above. In addition, we will guarantee to maintain communication with all of you during every step of the process moving forward. In addition, over the next few weeks, we will ask students to sign-up to a UC 2010 Initiative listsery - to be able to share updates directly related to Transformation of the University Center Project as they arise.

Since 1967 when the University Center first opened to support the UH community with services, programs and facilities, it has been the home away from home for UH students. This is our University Center and we greatly appreciate you taking the time to participate in this important project that will provide a University Center that will grow to meet the needs for all of us and future Cougars.

With Cougar Pride,

Micah Kenfield and Nicole Sopko Co-Chairs for the UC 2010 Initiative

#### The UC 2010 Student Referendum

November 18 and 19, 2008
4,161 Votes
3,204 (77%) In Support of Referendum
957 (23%) Not In Support of Referendum

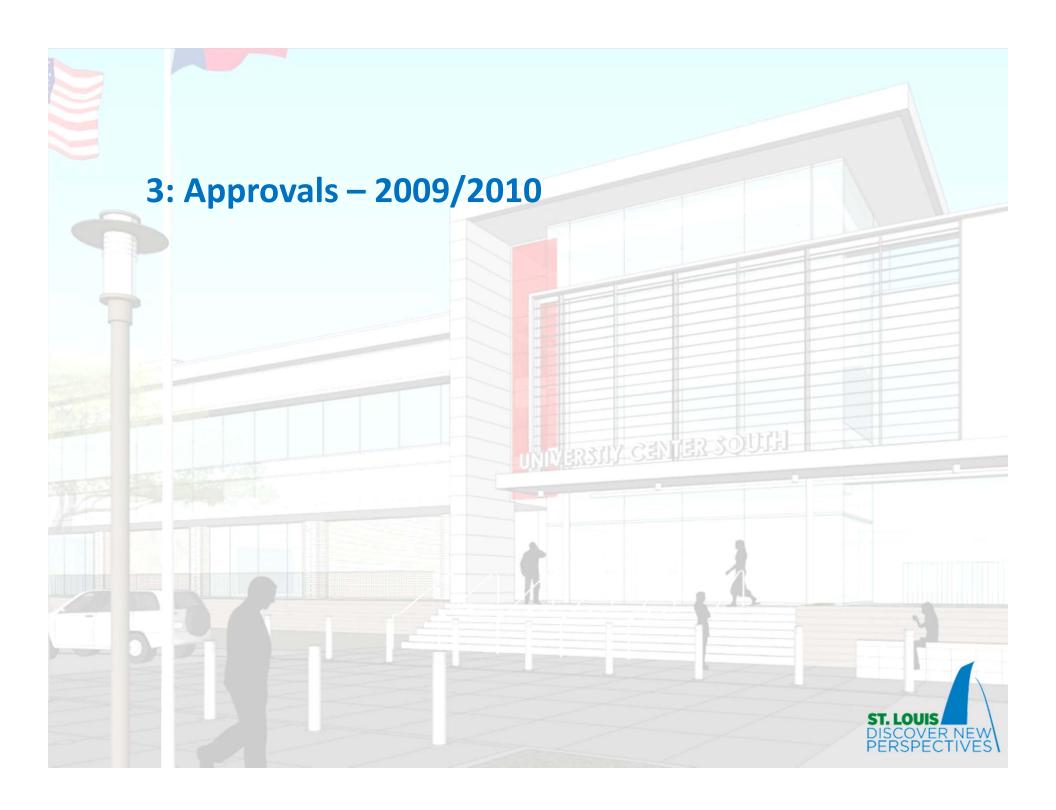


### The UC 2010 Student Referendum

 Initial Fee Increase Structure Approved by UC 2010 Student Referendum

University Center Transformation Fee Implications							
Semester / Year of	Fee Increase	Total UC Fee for Semester					
UC Fee Increase	Increment						
Fall 2008 – Current UC Fee	\$0	\$35					
Fall 2009	\$0	\$35					
Fall 2010	\$25	\$60					
Fall 2011	\$25	\$85					
Fall 2012	\$25	\$110					
Fall 2013	\$25	\$135					
Fall 2014	\$25	\$160					
Total UC Fee Per Seme	\$160						





## **Approval Process**

With the support of the student body secured, the UC Transformation Project Executive Committee shifted its focus to administrative approvals and information generation required in order to break ground on the

project



## From Concept to Concrete

- February 2009 SFAC endorsed the UC 2010 Fee Increase
- March 2009 Vice President Elwyn C. Lee obtained a sponsor for HB2961, which authorized the University of Houston to raise the UC Fee Cap to \$150
- April 1, 2009 Staff and student leaders travelled to Austin to provide testimony to the Congressional Higher Education Subcommittee
- May 20, 2009 Staff and student leaders again travelled to Austin to provide testimony to the Senate Higher Education Subcommittee
- June 19, 2009 Governor Perry signed HB2961 into law, effective immediately

## From Concept to Concrete

- October 1, 2009 The UC 2010 Initiative spoke to Staff Council to provide an update on the progress of the project.
- October 21, 2009 The UC 2010 Initiative presented an update on the progress of the Project to Faculty Senate. Faculty Senate endorsed the project unanimously.
- November 2, 2009 Student leaders and UC staff met with University Leadership to discuss the future of the UC Transformation Project. A 2-phase model was proposed that would construct the UC Addition first with a preliminary fee increase, and would wait until a year after a second fee increase to begin the transformation of the University Center footprint.

## **SGA Approvals**

- September 24, 2008 SGA Authorizes
   Student Referendum
- September 30, 2009 SGA Certifies
   Referendum Results, Allowing Preliminary
   Fee Increase of \$25 per Semester
- January 27, 2010 SGA Approval of Phase 1 \$50 Fee Increase
- May 2, 2011 SGA Approval of Phase
   2 \$50 Fee Increase

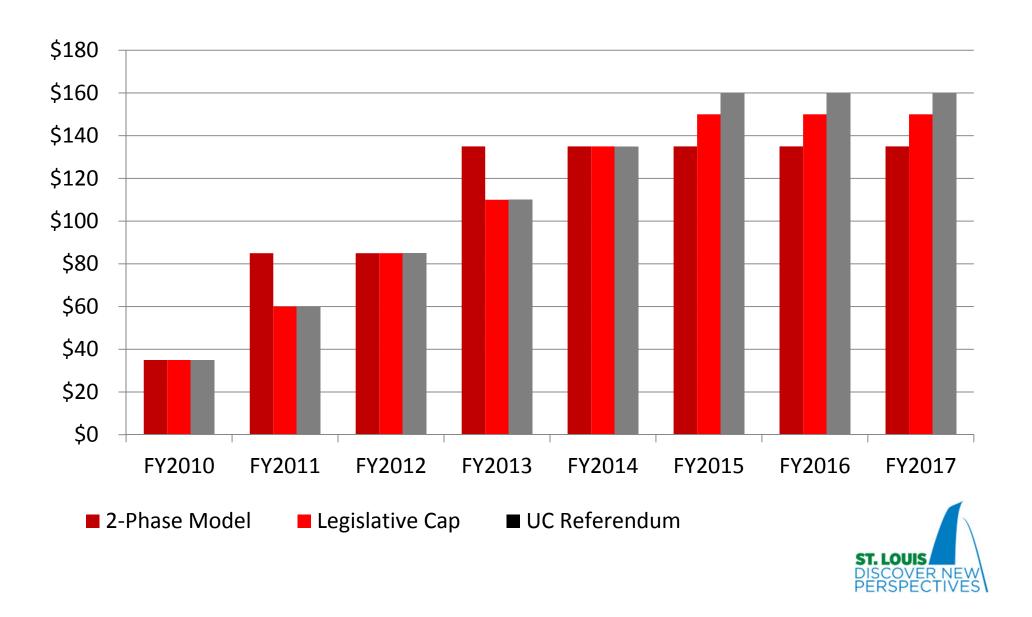






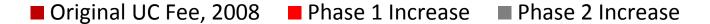


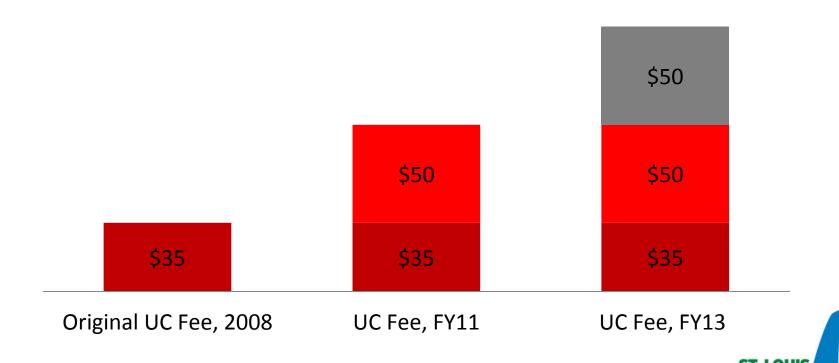
## **Fee Implementation Models**

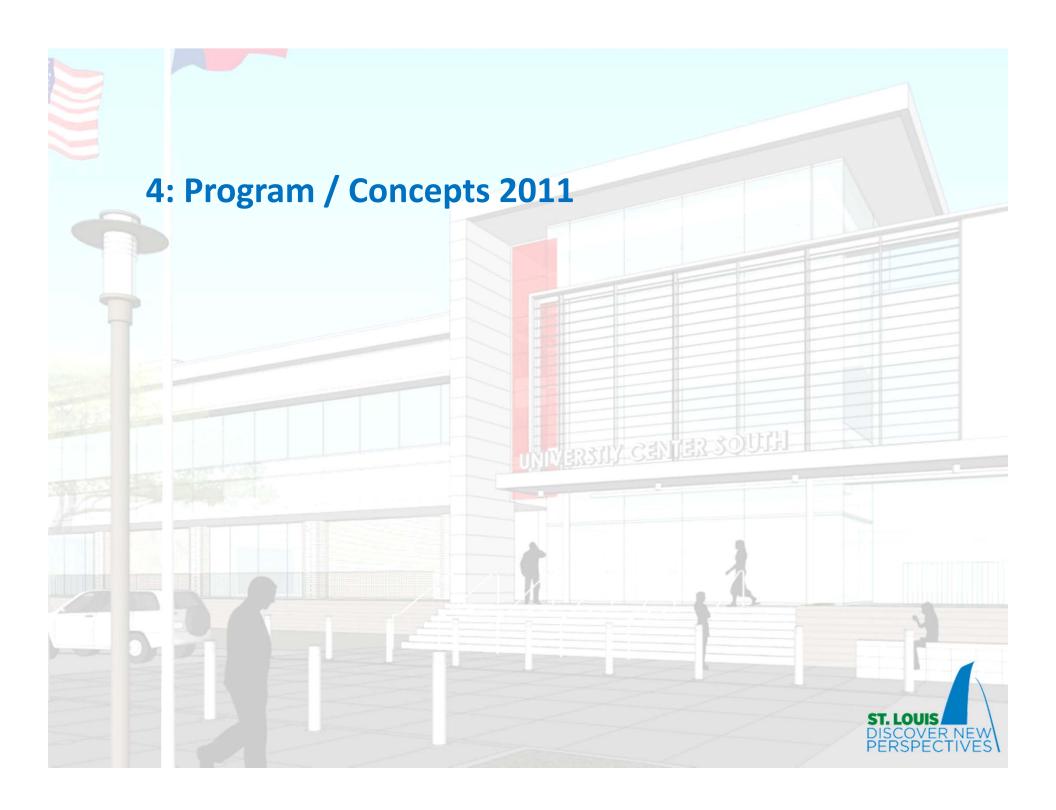


## **Fee Implementation Models**

Revised UC Fee Structure







# **Project Vision**

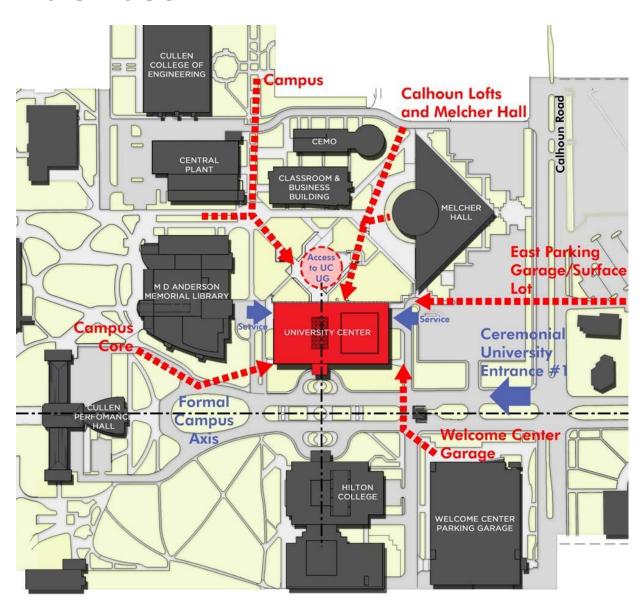




## **Project Vision**



#### **Site Influences**



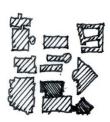


#### **Site Studies**

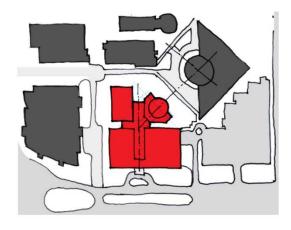
Multiple site options were considered by the planning team

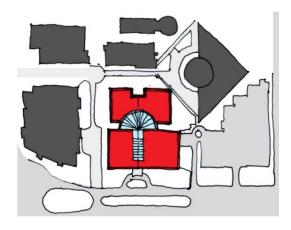


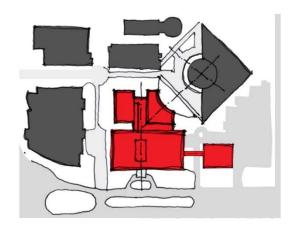






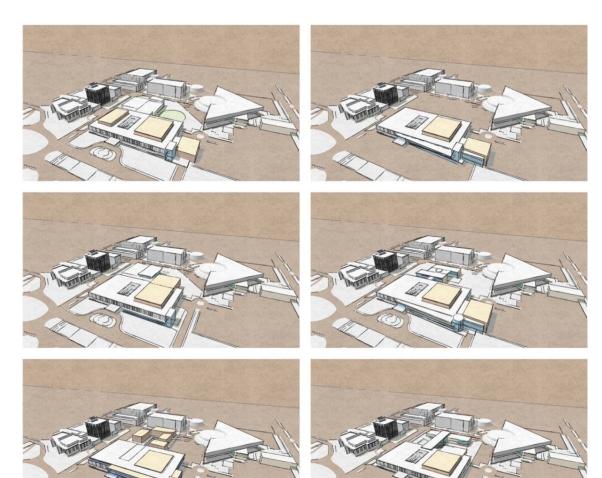






## **Massing Studies**

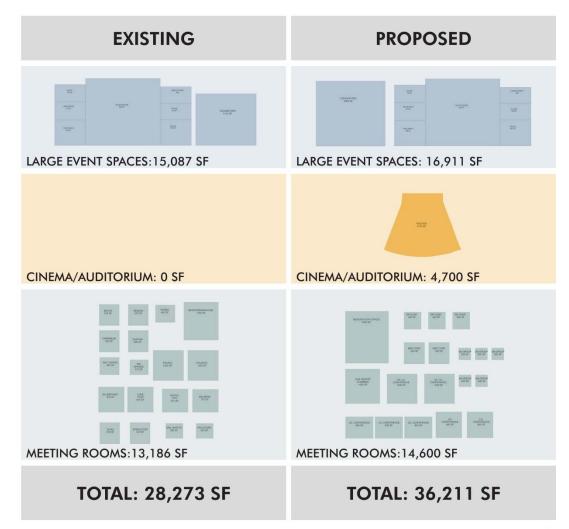
Alternative concepts for expansions North and West





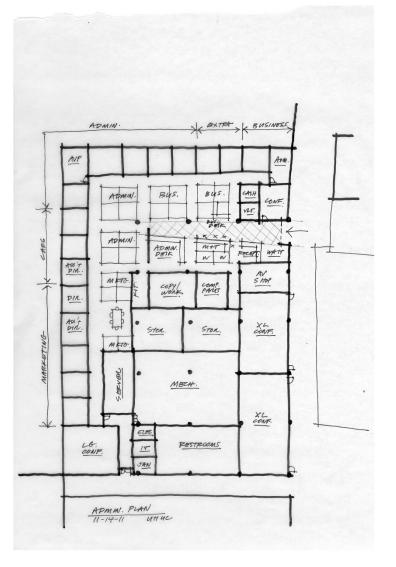
## **Programming**

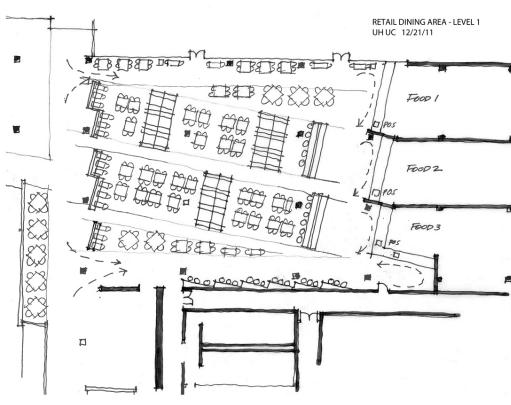
Graphic Comparison of Existing vs Proposed Meeting/Event Space



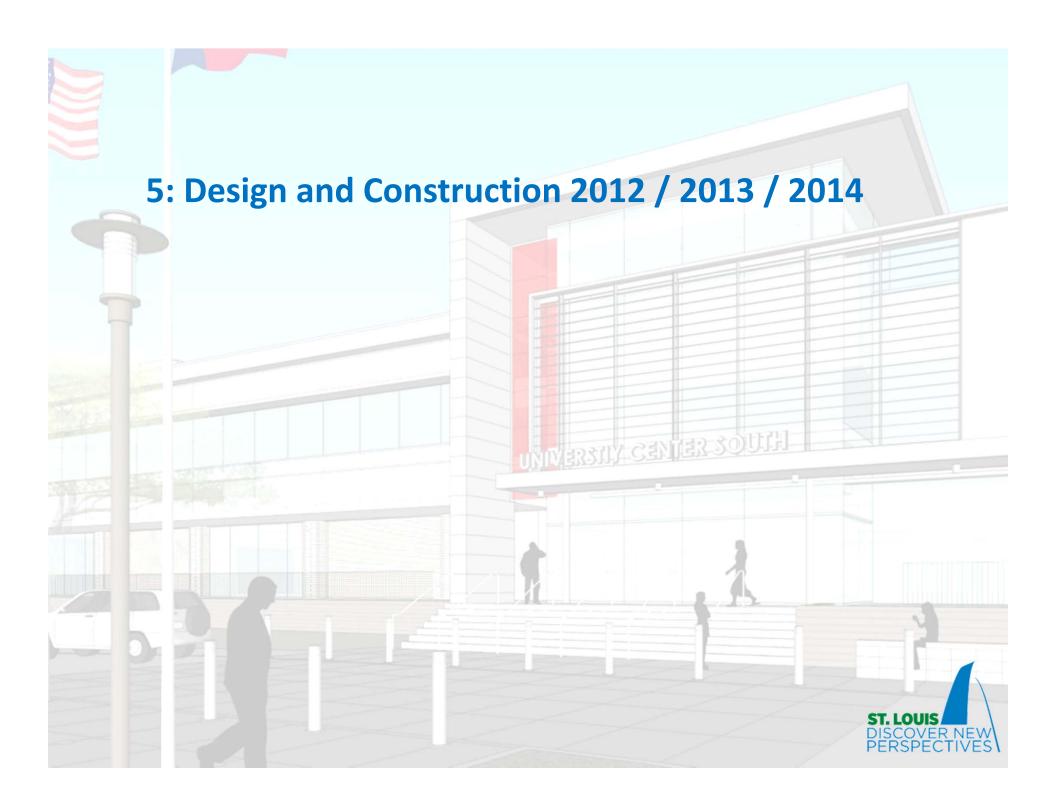


## **Initial Design Studies**









## **Exterior Design – South Facade**







## **Exterior Design – South Facade**







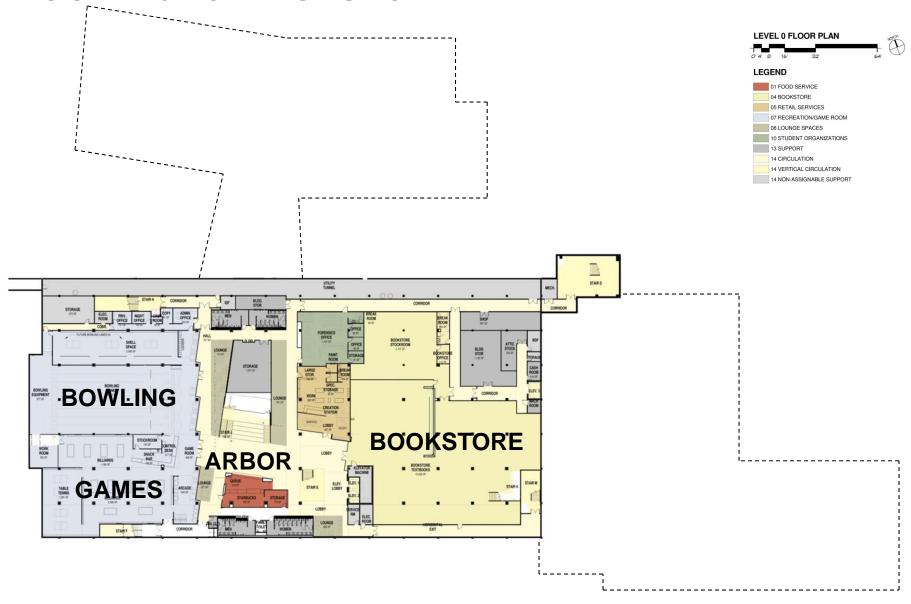
## **UC Exterior – Exterior North Plaza**







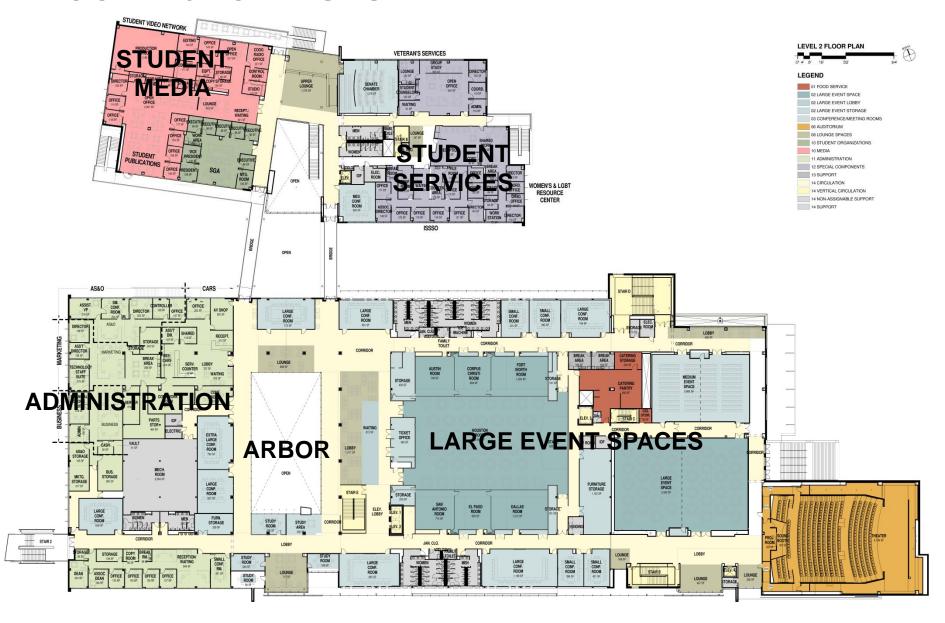












#### **Transformed UC Arbor**





## **Transformed UC Arbor**



## **Arbor Monumental Stair**



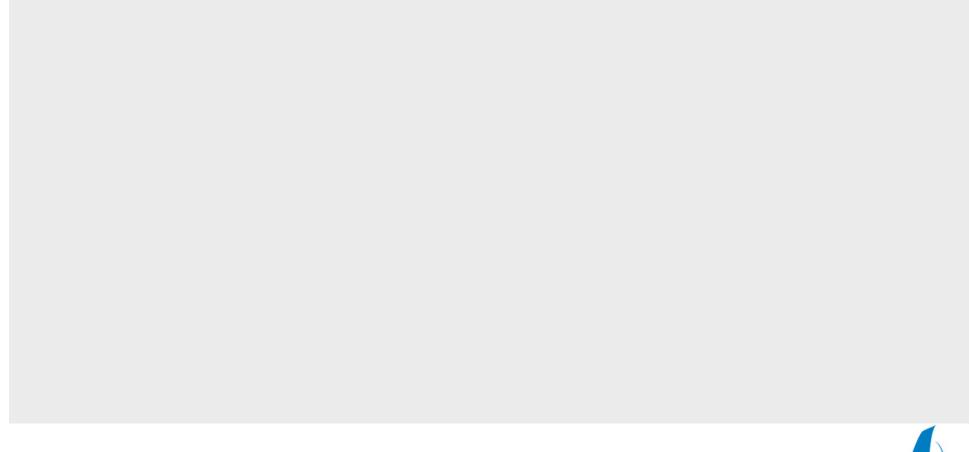


## **New UC Food Court**



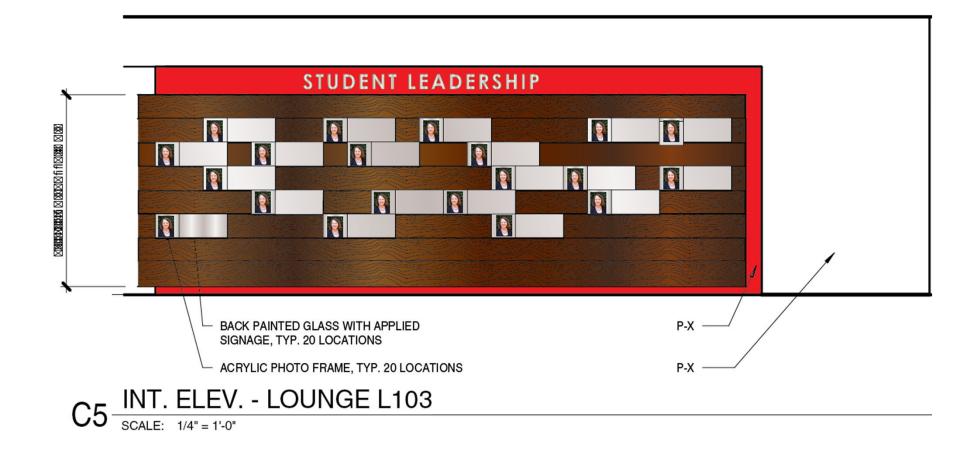


#### **Transformed UC Arbor**



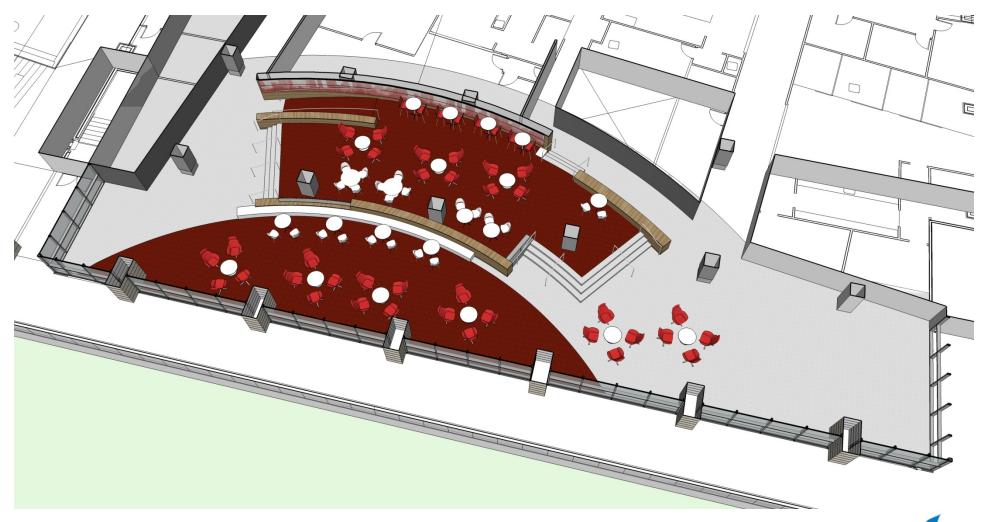


## **Student Leadership Circle**





# **Legacy Lounge**



# **Legacy Lounge**





## **North Addition Collaborative Lounge**





## **Theater**





## **Art – "La Marcha Por La Humanidad"**











# Art – "Free Dive" and "Remembering Next Summer"





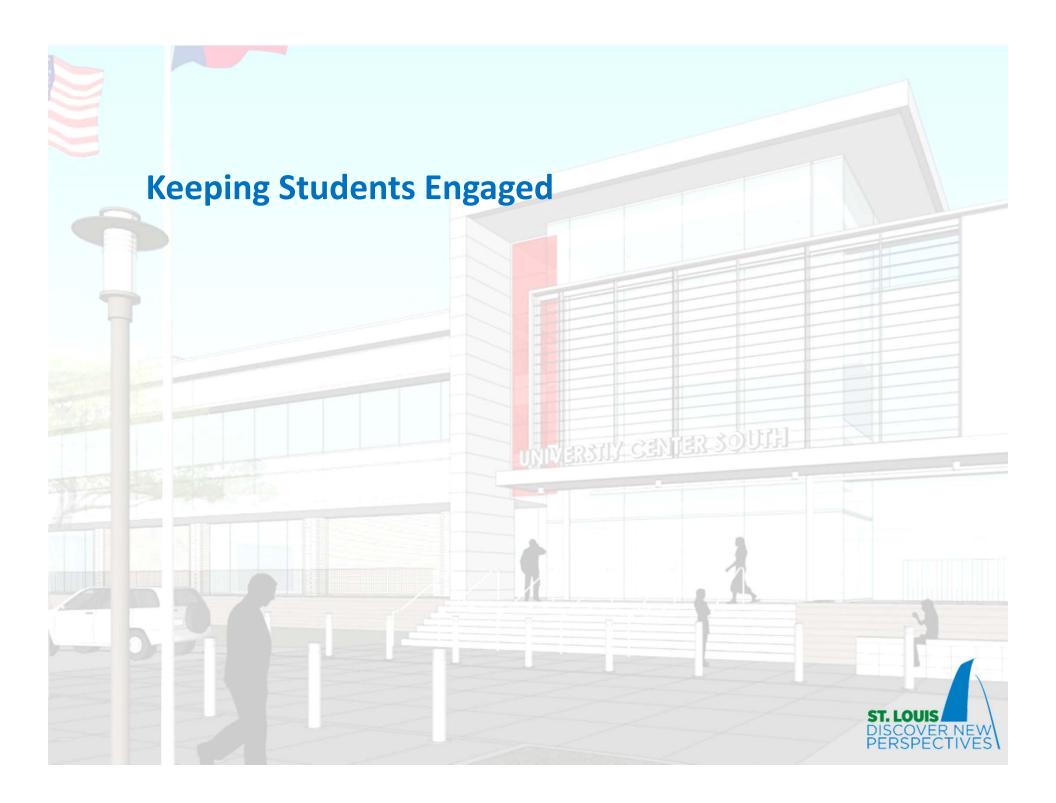
Remembering Next Summer 8.5'x 75'



## **UC Exterior – Sculpture Garden**







## **Student Engagement**

#### 1 Assessment

- Executive Committee with Student Leaders
- Student Focus Groups
- Survey of 3,494 Students
- Student Visits to Peer Facilities

#### 2 Referendum

- Pre-Referendum Polling of 5,060 Students
- Referendum of 4,161 Students
- Fee Endorsement by 77% of Students



## **Student Engagement**

#### 3 Approvals

- Student Leaders present to SFAC
- Student Leaders present to State Sub Committee
- Student Leaders present to Faculty/Staff

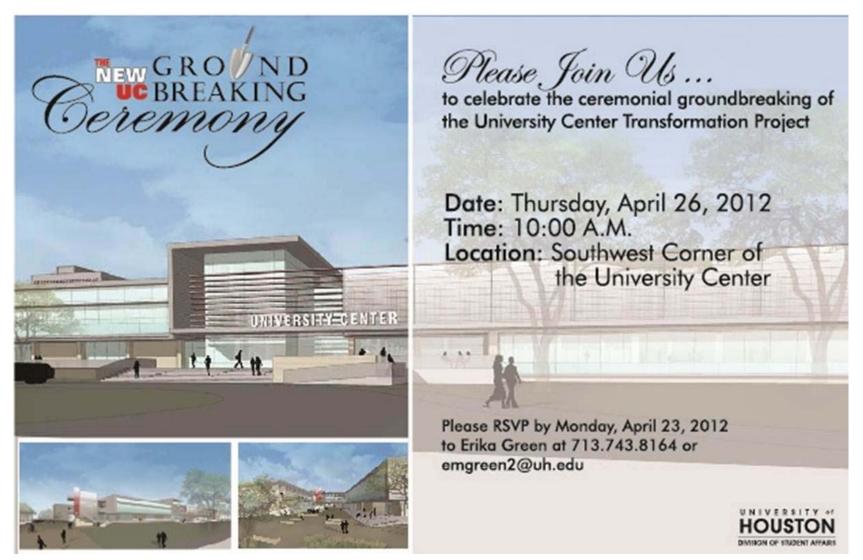
#### 4 Program

- Programming Meetings with Students
- Concept Reviews with Students

#### 5 Project Design

- Design Meetings with Students
- Construction Drawing Review with Students





ST. LOUIS



#### Program

Thursday, April 26, 2012

10:00 AM

Welcome

Keith T. Kowalka Assistant Vice President for Student Affairs - Student Life

Remarks

The Honorable Jarvis V. Hollingsworth

Secretary, UH System Board of Regents

Renu Khator

President, University of Houston

Richard Walker

Vice President for Student Affairs

Jared Gogets

Co-Chair, UC Transformation Project

Ceremonial Groundbreaking Closing

#### Thank You for Your Support!

#### **UH System Board of Regents**

Nelda Luce Blair, Chair Michele "Mica" Mosbacher, Vice Chair Jarvis V. Hollingsworth, Secretary Jacob M. Monty Tilman I Fertitta Spencer D. Armour, III Roger F. Welder Welcome W. Wilson, Jr.

Tamecia Glover Harris President's Cabinet Renu Khator President

John I Antel Senior Vice President for Academic Affairs and Provost

Carl Carluca Executive Vice President for Administration

Rathindra N. Bose

Vice President for Research and Technology Transfer

Vice President for Governmental Relations

Dona Hamilton Cornell Vice President for Legal Affairs and General Counsel

Floire Dunn Stube Vice President for University Advancement

J. Richard Walker Vice President for Student Affairs

Vice President for Community Relations and Institutional Access

Associate Vice President for University Relations

Richard D. Phillips

Associate Vice Chancellor, University of Houston System at Cinco Ranch

Associate Vice President, University of Houston at Sugar Land

Marshall Schott

Assistant Vice President, Instructional Support and Outreach

President and Chief Executive Officer University of Houston Alumni Association

President, Faculty Senate

UC/UC Satellite Master Plan Committee

Jonas Chin

Dave Irvin Linda Jauregui Micah Kenfield Keith T. Kowalka Dr. Elwyn Lee Luiza Maal Dr. William Munson Diane Murphy

Esmeralda Valdez

UC 2010 Referendum Steering Committee

Henry Anderson Sarah Bell Dr. Simon Bott Diane Bruxvoor Jonas Chin Van Hua Meghana Ingleshwar Chalen Jackson-Rice Judah Johns Micah Kenfield Kara Kincaid Dr. Elwyn C. Lee Tiffany Lester

Brad Lukanic Andrew Michael Dr. William Munson

Diane Murphy Morgan Parke Reves Ramirez

Kristen Sala Tanea Tahir

Emerson Vance Debbie Waters Christopher Zimmerly

New IIC Project Co.Chairs

Micah Kenfield (2008-2009) Nicole Sopko (2008-2010) Sam Dike (2009-2010) Kyrie Ruiz (2010-2011) Mike Harding (2010-2011) Andrew Michael (2010-Present) Jared Gogets (2011-Present)

IIC Project Executive Committee

Dr. Carl Carlucci Dr. Richard Walke

**UC Project Core Committee** 

Mike Harding Keith T. Kowalka Emily Messa Spencer Moore Melissa Rockwell-Hopkins Steve Soutullo Jonathan Thurston

UC Project Development Committee

Mei Chana Jared Gogets Cheryl Grew-Giller Mike Harding Turner Harris Sameer Kapilesh Micah Kenfield Andrew Michael Katherine Miller Spencer Moore Craig Premiee Jonathan Thurston Mike Yancey

Campus Facilities Planning Committee - 2011

Dr. Elizabeth Anderson Michael Harding Dave Irvin Keith T. Kowalka Dr. Michael Lawrence Dr. Monica McHenry Craig Ness Patricia Oliver Craig Premjee Mark Putnam Dr. Dan Wells Dr. Robert Wimpelberg

Campus Facilities Planning Committee - 2012

Turner Harris Keith T. Kowalka Dr. T.R. Lee Dr. Dmitri Litvino Emily Messa Cris Milligan Craig Ness Patricia Oliver Dr. Latha Ramchand Dr. Richard Walker

Student Government Association Leadership

44th SGA Administration

Supported UC/UC Satellite Master Plan Process David Rosen, President Sam Dike, Vice President

45th SGA Administration Authorized UC 2010 Student Fee Referendum Sam Dike, President

46th SGA Administration Authorized First Phase of UC Transformation

Fee Increase Kenneth Fomunung, President Prince Wilson, Vice President

47th SGA Administration

Supported UC Fee Increase at Board of Regents Prince Wilson, *President* 

48th SGA Administration Authorized Second Phase of UC Transformation Fee Increase

Mike Harding, President Craia Premiee, Vice President

49th Administration Turner Harris, Vice Presiden

**UNIVERSITY of HOUSTON** 



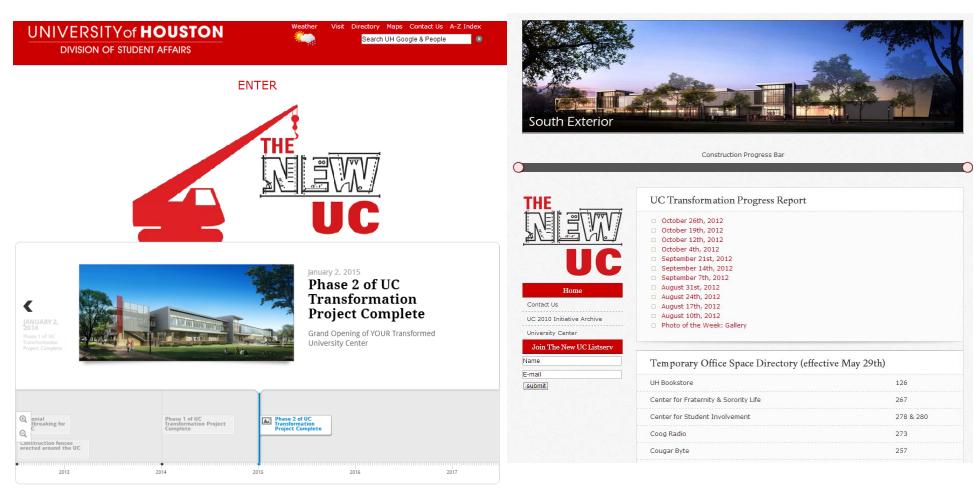


# **Student Leadership**



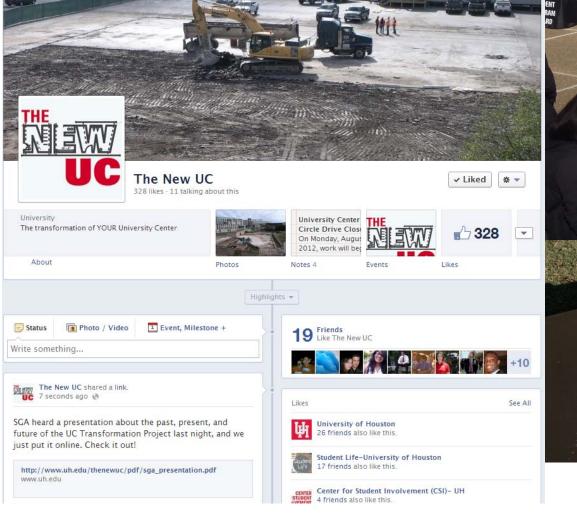
# **Student Leadership**





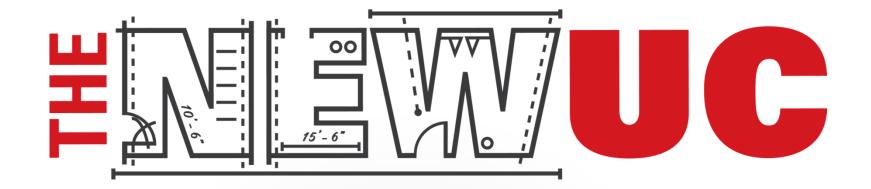


#### **Student Involvement**









## Reflection

- How many of you have been through a similar renovation process?
- If so, how were students involved?
- If not, what are some things unique to your campus that you could use in personalizing your building to your campus community?





# Questions & Answers





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