

**THE NEW UC**

The image shows a technical drawing of the letters 'NEW' in a stylized, outlined font. The letters are drawn with thick black outlines. The letter 'N' has a height dimension of 10'-6" indicated by a vertical line with a curved arrow. The letter 'E' has a width dimension of 15'-6" indicated by a horizontal line. The letter 'W' has a height dimension of 15'-6" indicated by a vertical line. The letters 'U' and 'C' are solid red and are positioned to the right of the 'NEW' letters. The word 'THE' is written in red, bold, sans-serif capital letters, positioned vertically to the left of the 'NEW' letters. The entire graphic is set against a white background.

# UC Transformation History: Generation of a Master Plan Report

- Starting in February and throughout Spring 2008, Holzman Moss and their affiliated consultants made several visits to campus to discern the needs of stakeholders and students
- Also met with the UC Transformation Project Executive Committee almost every visit to touch base and discuss progress
- Culminated in the generation of a Master Plan Report, first presented to the committee on July 11, 2008



# UC Transformation History: Generation of a Master Plan Report

## • Members of the Executive Committee

- Henry Anderson Assistant Director, UC Building Services
- Jonas Chin VP, Student Government Association
- Sam Dike President, Student Government Association
- Dave Irvin AVC/AVP for Plant Operations
- Micah Kenfield Chair, University Center Policy Board
- Keith T. Kowalka Executive Director, UCAF
- Dr. Elwyn C. Lee VC/VP for Student Affairs
- Luiza Maal Senior Project Manager, FP&C
- Dr. William F. Munson AVC/AVP for Student Development and  
Dean of Students
- Diane Murphy AVP for Student Affairs Administration
- Sonya Noruwa Vice President, Student Program Board
- Nicole Sopko Vice Chairperson, DanceOn
- Esmeralda Valdez Director, Business Services

# UC Transformation History:

## Generation of a Master Plan Report

- February and March Consultant Meetings (February 19-20, March 10-11, and March 27-28, 2008)
- April Survey (April 4-14, 2008)
  - Response Rate
    - 3,494 Students (2,615 undergraduate/879 graduate)
    - 837 Faculty/Staff
  - Fee Increase Tolerance
    - 40% likely to support UC Fee Increase of \$75-\$125 per semester
    - 48% unlikely to support UC Fee Increase of \$75-\$125 per semester
    - 12% undecided





# UC Transformation History: Generation of a Master Plan Report

- ▶ April Site Visits (April 14-16 2008)
  - Four campuses visited
    - Indiana University/Purdue University at Indianapolis (April 14)
    - San Diego State University (April 15)
    - University of California at San Diego (April 15)
    - Texas Tech University (April 16)
  - Each campus at a different place in transformation timeline
    - IUPUI – Just opened brand new facility (first UC on campus)
    - SDSU – Completed master plan process, had not broken ground on transformation yet
    - UCSD – In process of completing construction for addition to transformed University Center facility
    - TTU – Completed transformation of facility two years prior to visit



# UC Transformation History: Generation of a Master Plan Report

- April Site Visits (April 14-16 2008)
  - Indiana University-Purdue University at Indianapolis

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# UC Transformation History:

## Generation of a Master Plan Report

- April Site Visits (April 14-16 2008)
  - San Diego State University



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# UC Transformation History: Generation of a Master Plan Report

- April Site Visits (April 14-16 2008)
  - University of California at San Diego



# UC Transformation History:

## Generation of a Master Plan Report

- April Site Visits (April 14-16 2008)
  - Texas Tech University



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# UC Transformation History:

## Generation of a Master Plan Report

- Final Spring Consultant Meetings (April 23-24, May 6, and June 13, 2008)
  - Reviewing results of first survey with project committee
  - Reviewing likes and dislikes of other buildings during site visits
  - Updating SGA on progress of project at the start of the 44<sup>th</sup> Administration
  - Educating Faculty Senate Executive Committee and Select Faculty Members on Project Scope
  - Presenting preliminary UC Transformation Cost Models



# UC Transformation History: Generation of a Master Plan Report

- ▶ Presentation of Master Plan Report (July 11, 2008)
  - The UC Transformation Master Plan Report contained Holzman Moss's recommendations for the University Center Transformation Project
  - Four options emerged as being the best fit for the University Center
    - Option 1 (Least Expensive)-Repair and Replace HVAC and MEP systems and enclose arbor.
    - Option 2-Option 1, plus new finishes throughout the UC
    - Option 3a-Option 1, plus a *transformation* that would relocate and rebuild over 50% of the current spaces in the UC
    - Option 3b-Option 3a, plus an addition containing the bookstore, a theater, and a second ballroom



# UC Transformation History: Planning for a Student Referendum

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- With the Master Plan Report generated and its recommendations in mind, the UC Transformation Project Executive Committee began to investigate ways to bring the project to fruition
- In August 2008, The UC 2010 Initiative was organized. A student led initiative co-chaired by Nicole Sopko and Micah Kenfield, its purpose was to steer the UC Transformation Project toward a transformed University Center that matched the needs and expectations of the student body.
- On September 24, 2008, SGA authorized the University Center to hold a referendum for the fee increase associated with the UC Transformation Project.



# UC Transformation History: Planning for a Student Referendum

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- September Site Visit (September 26 2008)
  - University of South Florida
    - New facility built adjacent to old Student Center site; once construction was complete, old center was torn down.



# UC Transformation History: Planning for a Student Referendum

## F Concept Survey Results — 5,060 Responses

2008

| CONCEPT A  |              |                           | CONCEPT B  |              |                           | CONCEPT C  |     |      | CONCEPT D  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
|--|--------------|---------------------------|--|--------------|---------------------------|--|-----|------|--|------|------|-----------|------|------|-----------|------|------|-----------|------|------|---|--|--|------------------------------------|--------------|---------------------------|----------------------------|-----|------|-----------|------|------|-----------|------|------|-----------|------|------|-----------|------|-------|-----------|------|-------|--|--|--|------------------------------------|--------------|---------------------------|----------------------------|-----|------|-----------|------|------|-----------|------|------|-----------|------|-------|-----------|------|-------|-----------|------|-------|---|--|--|------------------------------------|--------------|---------------------------|----------------------------|-----|------|-----------|------|------|-----------|------|-------|-----------|------|-------|-----------|------|-------|-----------|------|-------|
| <p>The key components to an improved University Center in Concept A would include only the following:</p> <ul style="list-style-type: none"> <li>Updated climate control, electrical, plumbing, life safety systems and accessibility ONLY to improve comfort and to comply with existing codes.</li> <li>No interior or exterior space or appearance modifications.</li> <li>Incorporate sustainable design principles wherever possible.</li> </ul> <p>The total estimated cost to make the improvements described above is approximately \$40 million dollars, adjusted for anticipated inflation likely to occur before and during the estimated 3-4 year design &amp; construction timeframe.</p> |              |                           | <p>The key components to an improved University Center in Concept B could include the following:</p> <ul style="list-style-type: none"> <li>Updated interior areas with new paint, flooring &amp; furnishings. No relocation or reconfiguration of spaces or areas.</li> <li>Updated climate control, electrical, plumbing, life safety systems &amp; accessibility ONLY to improve comfort and to comply with existing codes.</li> <li>Incorporate sustainable design principles wherever possible.</li> </ul> <p>The total estimated cost to make the enhancements described above is approximately \$80 million dollars, adjusted for anticipated inflation likely to occur before and during the estimated 4-5 year design &amp; construction timeframe.</p> |              |                           | <p>The key components to an improved University Center in Concept C could include the following:</p> <ul style="list-style-type: none"> <li>Enclosed Arbor improving circulation and efficiently increasing interior activity space.</li> <li>Significant relocation &amp; reconfiguration of services &amp; spaces to improve visibility, access &amp; convenience.</li> <li>Expanded food service options and modernized service features.</li> <li>Enhanced and expanded lounge space located throughout the building.</li> <li>Larger, more visible &amp; functional student organization space.</li> <li>All building systems updated &amp; accessibility enhanced.</li> <li>New outdoor gathering space for socializing as well as events, programs and activities</li> <li>More efficient and significant application of sustainable design principles.</li> </ul> <p>The total estimated cost for a major renovation as described above is approximately \$100 million dollars, adjusted for anticipated inflation likely to occur before and during the estimated 4-5 year design &amp; construction timeframe.</p> |     |      | <p>Concept D would be a totally redesigned, new University Center building that could be built on the Parking Lot east of the existing UC. Once the new UC opens, the existing building would be used for other purposes including student-related services and departments.</p> <p>The key components of a totally new University Center could include:</p> <ul style="list-style-type: none"> <li>Contemporary food, lounge, student organization &amp; retail areas organized in more functional configurations.</li> <li>New programming / activity spaces developed specifically for 21<sup>st</sup> century campus life.</li> <li>Much more efficient space usage &amp; the opportunity to develop a sustainably designed UC with lower long-term environmental impact.</li> <li>More transparent, visible connections between indoor and outdoor spaces.</li> <li>Outdoor gathering spaces designed for events and programs.</li> </ul> <p>The total estimated cost to build a totally new UC as described above is approximately \$135 million dollars, adjusted for anticipated inflation likely to occur before and during the estimated 4-5 year design &amp; construction timeframe.</p> |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| <p><b>CONCEPT A – FEE IMPLICATIONS</b></p> <table border="1"> <thead> <tr> <th>Semester / Year of UC Fee Increase</th> <th>Fee Increase</th> <th>Total UC Fee for Semester</th> </tr> </thead> <tbody> <tr> <td>Fall 2009 - Current UC Fee</td> <td>\$0</td> <td>\$35</td> </tr> <tr> <td>Fall 2010</td> <td>\$13</td> <td>\$48</td> </tr> <tr> <td>Fall 2011</td> <td>\$13</td> <td>\$61</td> </tr> <tr> <td>Fall 2012</td> <td>\$13</td> <td>\$74</td> </tr> <tr> <td>Fall 2013</td> <td>\$13</td> <td>\$87</td> </tr> </tbody> </table> <p><b>CONCEPT A - Total UC Fee Per Semester at opening \$87</b></p>   |              |                           | Semester / Year of UC Fee Increase   | Fee Increase | Total UC Fee for Semester | Fall 2009 - Current UC Fee   | \$0 | \$35 | Fall 2010  | \$13 | \$48 | Fall 2011 | \$13 | \$61 | Fall 2012 | \$13 | \$74 | Fall 2013 | \$13 | \$87 | <p><b>CONCEPT B – FEE IMPLICATIONS</b></p> <table border="1"> <thead> <tr> <th>Semester / Year of UC Fee Increase</th> <th>Fee Increase</th> <th>Total UC Fee for Semester</th> </tr> </thead> <tbody> <tr> <td>Fall 2009 - Current UC Fee</td> <td>\$0</td> <td>\$35</td> </tr> <tr> <td>Fall 2010</td> <td>\$19</td> <td>\$54</td> </tr> <tr> <td>Fall 2011</td> <td>\$19</td> <td>\$73</td> </tr> <tr> <td>Fall 2012</td> <td>\$19</td> <td>\$92</td> </tr> <tr> <td>Fall 2013</td> <td>\$19</td> <td>\$111</td> </tr> <tr> <td>Fall 2014</td> <td>\$19</td> <td>\$130</td> </tr> </tbody> </table> <p><b>CONCEPT B - Total UC Fee Per Semester at opening \$130</b></p> |  |  | Semester / Year of UC Fee Increase | Fee Increase | Total UC Fee for Semester | Fall 2009 - Current UC Fee | \$0 | \$35 | Fall 2010 | \$19 | \$54 | Fall 2011 | \$19 | \$73 | Fall 2012 | \$19 | \$92 | Fall 2013 | \$19 | \$111 | Fall 2014 | \$19 | \$130 | <p><b>CONCEPT C – FEE IMPLICATIONS</b></p> <table border="1"> <thead> <tr> <th>Semester / Year of UC Fee Increase</th> <th>Fee Increase</th> <th>Total UC Fee for Semester</th> </tr> </thead> <tbody> <tr> <td>Fall 2009 - Current UC Fee</td> <td>\$0</td> <td>\$35</td> </tr> <tr> <td>Fall 2010</td> <td>\$25</td> <td>\$60</td> </tr> <tr> <td>Fall 2011</td> <td>\$25</td> <td>\$85</td> </tr> <tr> <td>Fall 2012</td> <td>\$25</td> <td>\$110</td> </tr> <tr> <td>Fall 2013</td> <td>\$25</td> <td>\$135</td> </tr> <tr> <td>Fall 2014</td> <td>\$25</td> <td>\$160</td> </tr> </tbody> </table> <p><b>CONCEPT C - Total UC Fee Per Semester at opening \$160</b></p> |  |  | Semester / Year of UC Fee Increase | Fee Increase | Total UC Fee for Semester | Fall 2009 - Current UC Fee | \$0 | \$35 | Fall 2010 | \$25 | \$60 | Fall 2011 | \$25 | \$85 | Fall 2012 | \$25 | \$110 | Fall 2013 | \$25 | \$135 | Fall 2014 | \$25 | \$160 | <p><b>CONCEPT D – FEE IMPLICATIONS</b></p> <table border="1"> <thead> <tr> <th>Semester / Year of UC Fee Increase</th> <th>Fee Increase</th> <th>Total UC Fee for Semester</th> </tr> </thead> <tbody> <tr> <td>Fall 2009 - Current UC Fee</td> <td>\$0</td> <td>\$35</td> </tr> <tr> <td>Fall 2010</td> <td>\$34</td> <td>\$69</td> </tr> <tr> <td>Fall 2011</td> <td>\$34</td> <td>\$103</td> </tr> <tr> <td>Fall 2012</td> <td>\$34</td> <td>\$137</td> </tr> <tr> <td>Fall 2013</td> <td>\$34</td> <td>\$171</td> </tr> <tr> <td>Fall 2014</td> <td>\$34</td> <td>\$205</td> </tr> </tbody> </table> <p><b>CONCEPT D - Total UC Fee Per Semester at opening \$205</b></p> |  |  | Semester / Year of UC Fee Increase | Fee Increase | Total UC Fee for Semester | Fall 2009 - Current UC Fee | \$0 | \$35 | Fall 2010 | \$34 | \$69 | Fall 2011 | \$34 | \$103 | Fall 2012 | \$34 | \$137 | Fall 2013 | \$34 | \$171 | Fall 2014 | \$34 | \$205 |
| Semester / Year of UC Fee Increase   | Fee Increase | Total UC Fee for Semester |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2009 - Current UC Fee   | \$0          | \$35                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2010  | \$13         | \$48                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2011  | \$13         | \$61                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2012  | \$13         | \$74                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2013  | \$13         | \$87                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Semester / Year of UC Fee Increase   | Fee Increase | Total UC Fee for Semester |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2009 - Current UC Fee   | \$0          | \$35                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2010  | \$19         | \$54                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2011  | \$19         | \$73                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2012  | \$19         | \$92                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2013  | \$19         | \$111                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2014  | \$19         | \$130                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Semester / Year of UC Fee Increase   | Fee Increase | Total UC Fee for Semester |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2009 - Current UC Fee   | \$0          | \$35                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2010  | \$25         | \$60                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2011  | \$25         | \$85                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2012  | \$25         | \$110                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2013  | \$25         | \$135                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2014  | \$25         | \$160                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Semester / Year of UC Fee Increase   | Fee Increase | Total UC Fee for Semester |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2009 - Current UC Fee   | \$0          | \$35                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2010  | \$34         | \$69                      |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2011  | \$34         | \$103                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2012  | \$34         | \$137                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2013  | \$34         | \$171                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |
| Fall 2014  | \$34         | \$205                     |  |              |                           |  |     |      |  |      |      |           |      |      |           |      |      |           |      |      |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |      |           |      |       |           |      |       |  |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |      |           |      |       |           |      |       |           |      |       |   |  |  |                                    |              |                           |                            |     |      |           |      |      |           |      |       |           |      |       |           |      |       |           |      |       |

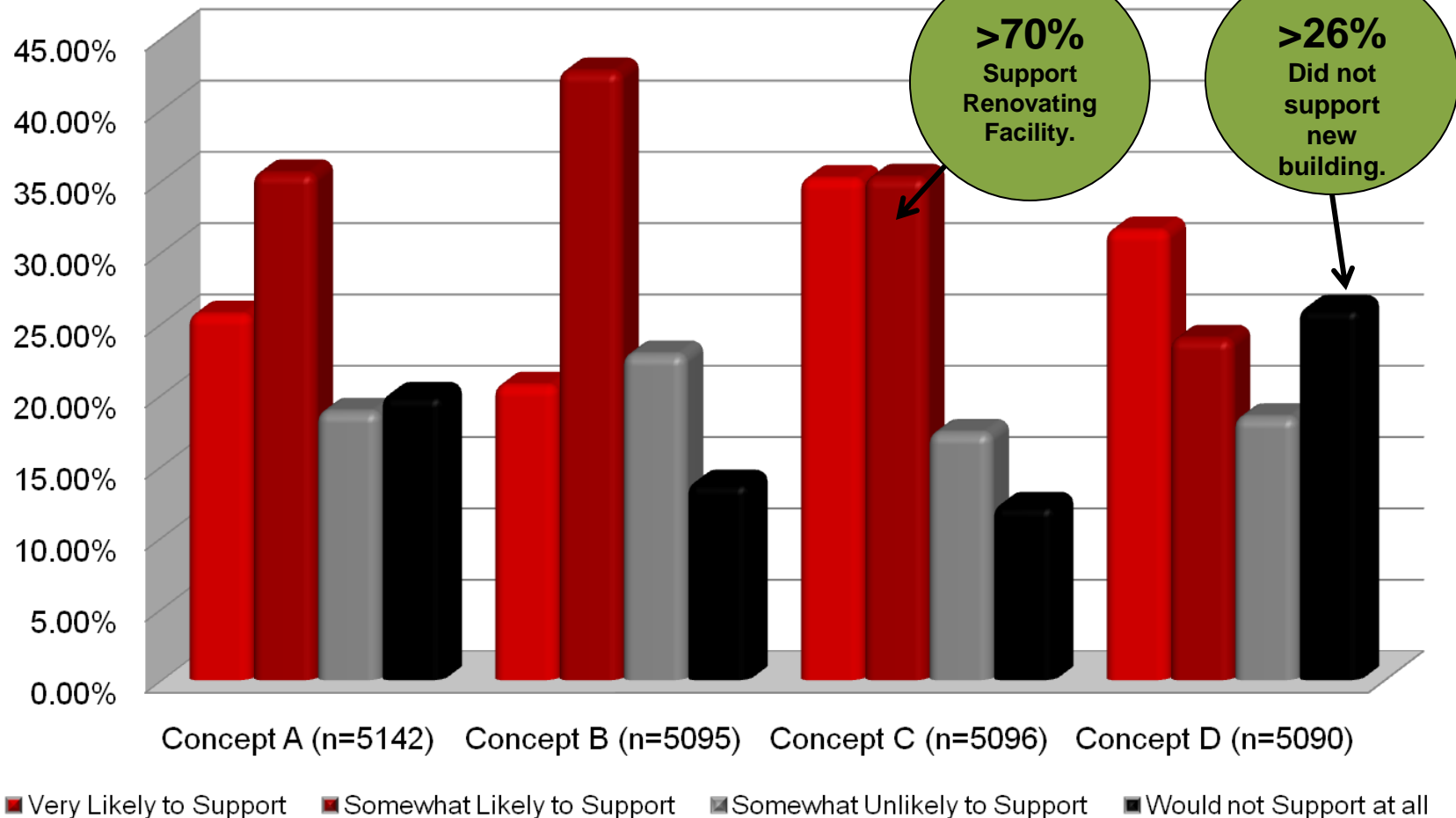


| Photo # | University                       | Facility                 | Project / Status                    | Student Fee Per Semester                    |
|---------|----------------------------------|--------------------------|-------------------------------------|---|
| #1      | Texas Tech University            | Student Union            | Renovation / Addition – Open 2006   | \$98  |
| #2      | California State U. – Northridge | University Student Union | Renovation / Addition – Open 2006   | \$145                                       |
| #3      | Louisiana State University       | LSU Union                | Renovation / Addition – In Progress | \$129                                       |
| #4      | University of Maryland           | Stamp Student Union      | Renovation / Addition – Open 2004   | \$137.20 Undergraduate<br>\$133.50 Graduate |
| #5      | U. of Texas at San Antonio       | University Center        | Renovation / Addition – Open 2008   | \$96 - Increases to \$120 Fall '09          |
|         | University of Houston            | University Center        | In Planning                         | Currently \$35                              |

# UC Transformation History: Planning for a Student Referendum

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Q2 – Q5 Likelihood of Supporting a Concept if Deciding Today  
All Respondents



# UC Transformation History: Planning for a Student Referendum

## F *The Transformed University Center*

- a *Enhanced dining options with shorter, faster and more efficient lines*
- | *New **study areas** and relaxing **lounges***
- | *Safe and secure **24-hour zones***
- | *Centralized **conference center***
- | *New **student organization center** – the new home of student involvement at UH*
- | *One-stop-shop **retail corridor***
- | *Enhanced shaded **outdoor lounge spaces***
- | *New outdoor **amphitheatre***
- | *Improved **natural light** and a new **building skin***
- | *The most updated **technology***
- | *A more **eco-friendly** University Center*
- | *A **point of pride** for the Cougar Nation*

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# UC 2010 Initiative

## Concept Renderings – UC Arbor

### University Center – Enclosed Arbor

Enhanced Student Organization Spaces

Small Group Study



Central Retail Corridor

24 Hour Lounges

Improved Wayfinding and Circulation

Increased Natural Light

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# UC 2010 Initiative

## Concept Renderings – UC Food Court

University Center – Enhanced Dining Program

Fire Place or Fish Bowl

Enclosed Arbor



Variety of Seating Types

Expanded Hours with Spaces for Informal Meetings and Study



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# UC 2010 Initiative

## Concept Renderings – New Lounge Spaces

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### University Center – Student Lounge Spaces



Outdoor Seating

Variety of Seating Types

Connection to  
Exterior UC Circle Area

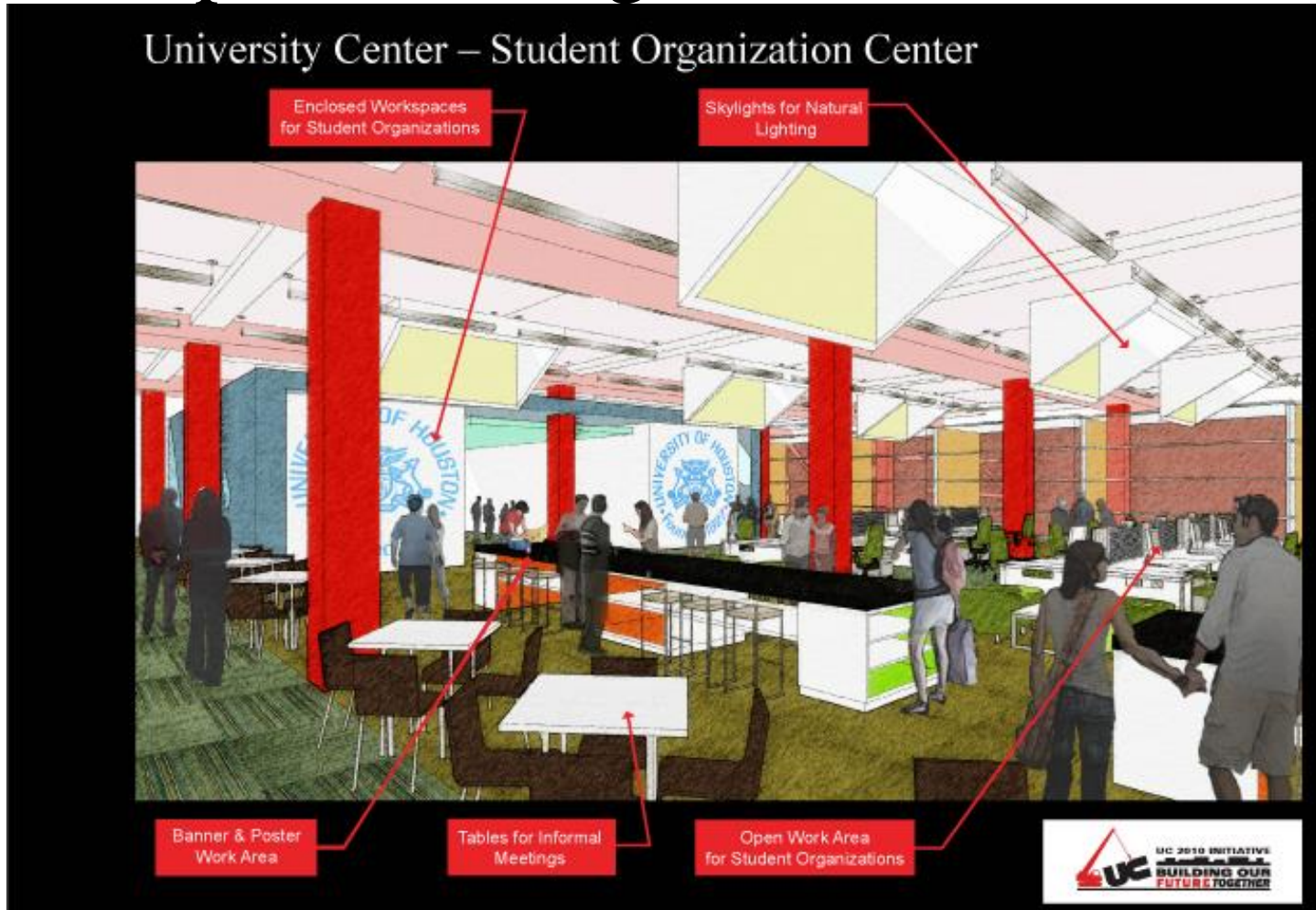
Tables and Chairs  
for Informal Gathering



# UC 2010 Initiative

## Concept Renderings — Student Organization Center

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# UC 2010 Initiative

## Concept Renderings — Centralized Retail Corridor

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### University Center — Centralized Retail Corridor

More Retail Choices in Better Locations

Expanded Dining and Seating Choices

Increased Natural Light from Enclosed Arbor



Central Retail Corridor

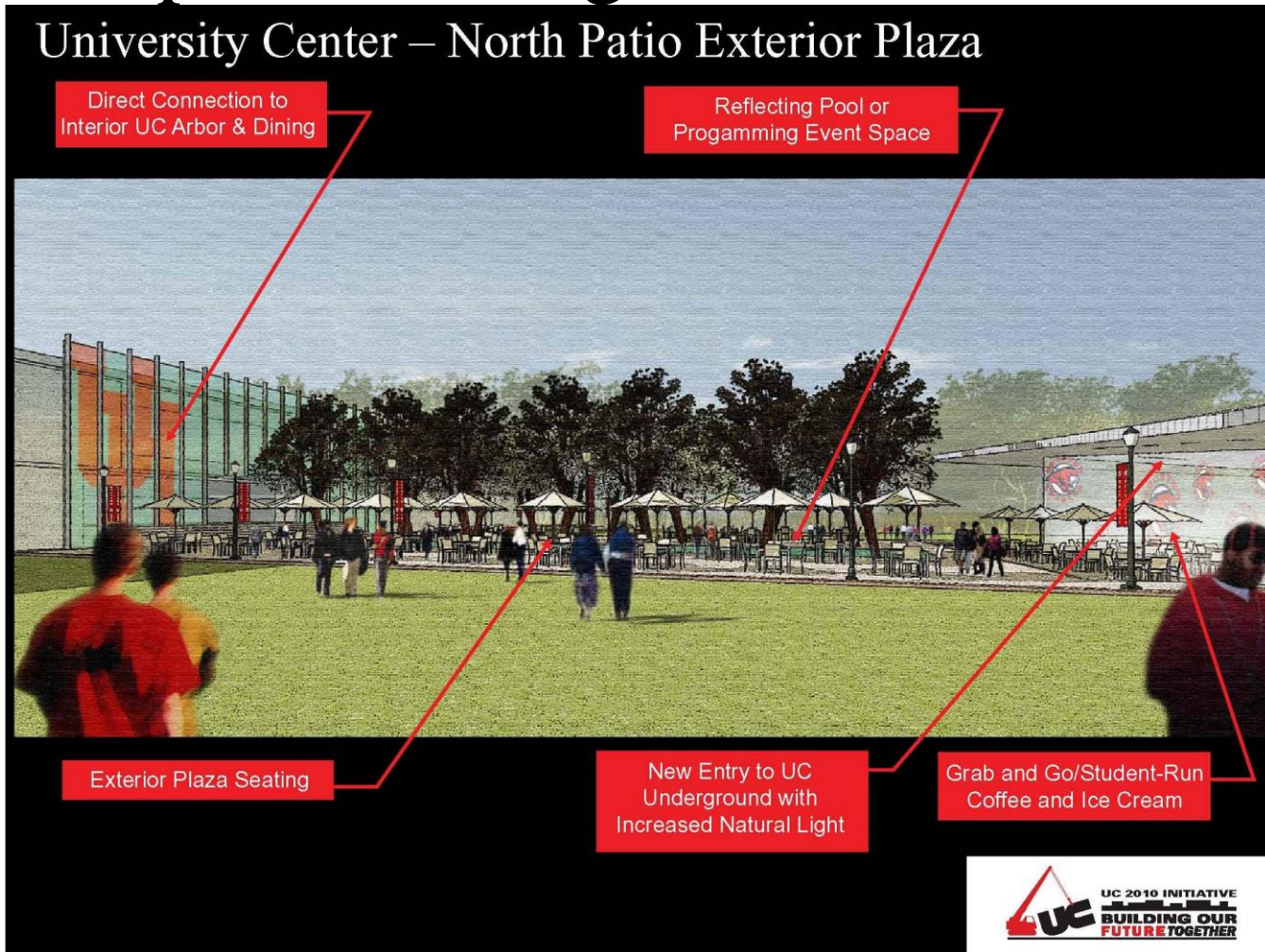
Improved Wayfinding and Circulation



# UC 2010 Initiative

## Concept Renderings – UC North Patio

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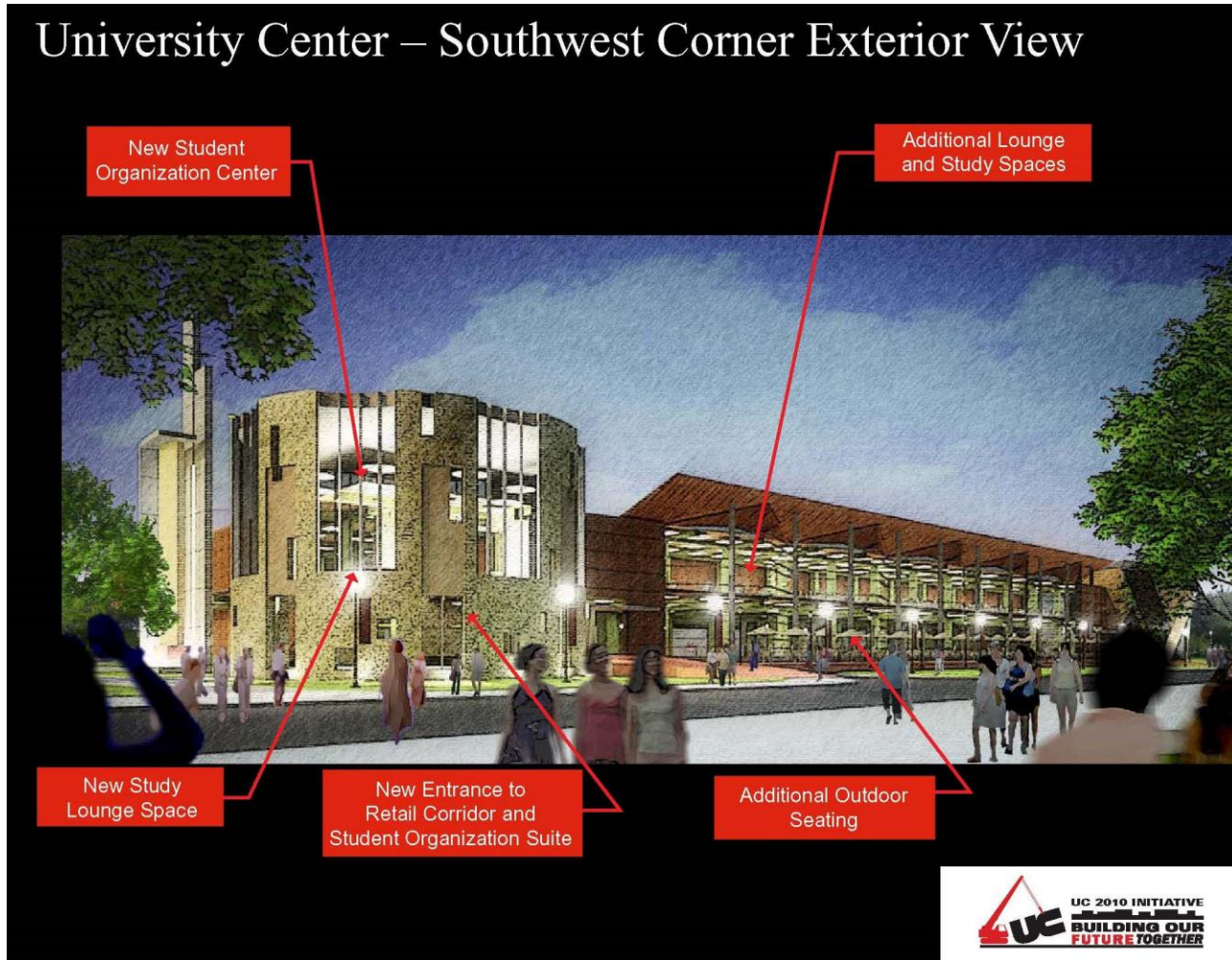


# UC 2010 Initiative

## Concept Renderings – UC Southwest Entrance

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University Center – Southwest Corner Exterior View



# UC Transformation History: Planning for a Student Referendum

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▶ Marketing Materials for The UC 2010 Initiative

**UC 2010 INITIATIVE**

**VOTE**

**NOVEMBER 18-19**

**BUILDING OUR  
FUTURE TOGETHER**

[www.uh.edu/uc2010](http://www.uh.edu/uc2010)



**UC 2010 INITIATIVE**

**BUILDING OUR  
FUTURE TOGETHER**

- Enhanced dining options with shorter, faster and more efficient lines
- New study areas and relaxing lounges
- Safe and secure 24-hour zones
- Centralized conference center (located in the UC Underground)
- New student organization center – the new home of student involvement at UH
- One-stop-shop retail corridor
- Enhanced shaded outdoor lounge spaces
- New outdoor amphitheatre
- Improved natural light and a new building skin
- The most updated technology
- A more green university center
- A point of pride for the Cougar Nation

**VOTE**

**NOVEMBER 18-19**

[www.uh.edu/uc2010](http://www.uh.edu/uc2010)



Front

**UC 2010 INITIATIVE**

**BUILDING OUR  
FUTURE TOGETHER**

**VOTE**

**NOVEMBER 18-19**

[www.uh.edu/uc2010](http://www.uh.edu/uc2010)

Back



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# BUILDING OUR FUTURE TOGETHER

VOTE

NOVEMBER 18-19

- *Enhanced dining options with shorter, faster and more efficient lines*
- *New study areas and relaxing lounges*
- *Safe and secure 24-hour zones*
- *Centralized conference center*
- *New student organization center – the new home of student involvement at UH*
- *One-stop-shop retail corridor*
- *Enhanced shaded outdoor lounge spaces*
- *New outdoor amphitheatre*
- *Improved natural light and a new building skin*
- *The most updated technology*
- *A more eco-friendly University Center*
- *A point of pride for the Cougar Nation*



### When to Vote

8:00 a.m. to 7:00 p.m.

Tuesday, November 18 and Wednesday, November 19

### Where to Vote

- Campus Recreation and Wellness Center – UH Wellness
- Cougar Place – Adjacent to the Main Office
- MD Anderson Library – 24-hour Lounge
- Melcher/Business – First Floor Lounge
- Moody Towers – Adjacent to the Main Office / Commons
- PGH – South Hall Lobby
- Oberholtzer Hall – Adjacent to the Front Desk
- Science and Engineering Research Complex (SERC) – Entrance Lobby
- University Center – South Entrance (ATM side)
- University Center Satellite – Adjacent to Games Room and C-Store

[www.uh.edu/uc2010](http://www.uh.edu/uc2010)



## UC 2010 INITIATIVE

BUILDING OUR FUTURE TOGETHER

<http://www.uh.edu/uc2010>

Thank you for voting!

Referendum Voting Info

UC 2010 Overview

Mission

In the News

FAQs

Referendum Information

Referendum Text

History of the UC

UC Renderings

Proposed UC Floor Plans

Cost Model

Presentations

UC Concept Survey

UC Fee Benchmarks

Pictures of other UCs

Site Visit Information

Master Plan Report

Ask the Co-Chairs

UC 2010 Home

Our Fellow Cougars:

As you know, the two-day voting process in the UC Student Referendum took place on Tuesday, November 18 and Wednesday, November 19. We are excited to share the results with the entire UH community.

### University Center Student Referendum

The proposed Transformation of the University Center will include the components set forth above (chart at voting site) and will be dedicated to support student life and student success. The renovation, phasing, escalation and debt service for a transformed University Center will require a semester fee of \$160 for all UH students (phased-in over a period of five years as identified above).

|                   |   |
|-------------------|---|
| 3,204 Votes (77%) | Yes, I support the gradual increase to the UC Fee to support the UC Transformation Project to include renovation, operations, maintenance and debt service costs. |
| 957 Votes (23%)   | No, I do not support the gradual increase to the UC Fee.  |

For your reference, a complete summary of the UC Student Referendum voting information is available in a pdf format [here](#).

The successful UC Student Referendum was the first step in ensuring the UH community a Transformed University (Student) Center in the near future. Here is the Project Schedule moving forward: [University Center Transformation Project Schedule](#)

|                      |  |
|----------------------|--|
| Aug./Sept. 2008      | Completed University Center and UC Satellite Master Plan                               |
| September 2008       | Completed Fee Tolerance Survey Based on Concept Models                                 |
| Oct./Nov. 2008       | Completed Campus Consensus Building for Project  |
| Nov. 18-19, 2008     | Completed a Overwhelmingly Successful Student Referendum for UC Transformation Project |
| February 2009        | Presentation to the UH Board of Regents  |
| Feb./Mar./April 2009 | Testimony to the Texas Legislature (for a Bill to Increase UC Fee)                     |
| June 2009            | Consideration and Approval from UH Board of Regents                                    |
|                      | Consideration and Approval from the Texas Coordinating Board of Higher Education       |
| Fall 2009            | Advertise for Professional Design Team   |
| January 2010         | Select Professional Architecture and Design Team                                       |
| Mar. 2010– June 2010 | Program Confirmation and Concept Design  |
| Mar. 2010            | Advertise for Construction Team  |
| June 2010            | Select Construction Team   |
| July 2010– Feb. 2011 | Design Documents   |
|                      | Consideration and Approval from UH Board of Regents                                    |
| May 2011             | Phase 1 Construction – 12 months   |
| May 2012             | Phase 2 Construction – 12 months   |
| May 2013             | Phase 3 Construction – 10 months   |
| March 2014           | Substantial Completion   |

The UC 2010 Initiative Committee - a student-led group which is pursuing the mission of Transforming the University Center into a 21st century facility of first class quality: one worthy of the Pride of the Cougar Nation – wants to thank everyone for their support in the UC Student Referendum.

We will continue maintain our website for the UC 2010 Initiative (@ [www.uh.edu/uc2010](http://www.uh.edu/uc2010)) to provide updates on the next several steps identified above. In addition, we will guarantee to maintain communication with all of you during every step of the process moving forward. In addition, over the next few weeks, we will ask students to sign-up to a UC 2010 Initiative listserv – to be able to share updates directly related to Transformation of the University Center Project as they arise.

Since 1967 when the University Center first opened to support the UH community with services, programs and facilities, it has been the home away from home for UH students. This is our University Center and we greatly appreciate you taking the time to participate in this important project that will provide a University Center that will grow to meet the needs for all of us and future Cougars.

With Cougar Pride,  
Micah Kenfield and Nicole Sopko  
Co-Chairs for the UC 2010 Initiative



# UC Transformation History: The UC 2010 Student Referendum

- F** ▶ November 18 and 19, 2008 – UC2010 Student Referendum
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- 4,161 Votes
  - 3,204 (77%) In Support of Referendum
  - 957 (23%) Not In Support of Referendum

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# UC Transformation History:

## The UC 2010 Student Referendum

- Initial Fee Increase Structure Approved by UC 2010 Student Referendum

| <b>University Center Transformation Fee Implications</b> |                        |                           |
|--|------------------------|---------------------------|
| Semester / Year of UC Fee Increase                       | Fee Increase Increment | Total UC Fee for Semester |
| Fall 2008 – Current UC Fee                               | \$0                    | \$35                      |
| Fall 2009  | \$0                    | \$35                      |
| Fall 2010  | \$25                   | \$60                      |
| Fall 2011  | \$25                   | \$85                      |
| Fall 2012  | \$25                   | \$110                     |
| Fall 2013  | \$25                   | \$135                     |
| Fall 2014  | \$25                   | \$160                     |
| <b>Total UC Fee Per Semester</b>                         |                        | <b>\$160</b>              |

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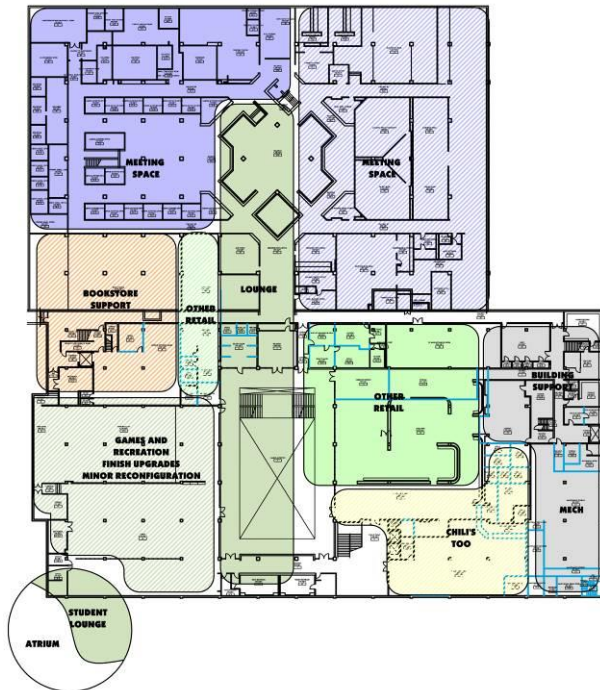
# The UC Transformation Project: A Brief History

- Texas House of Representatives
  - HB2961 sponsored by Rep. Garnet Coleman
  - On Wednesday, April 1<sup>st</sup>, a group of students and staff travelled to Austin to provide testimony before the Congressional Higher Education Committee
  - Gained the support of committee and the bill was released from committee a few weeks later
  - Passed the House with no dissent: 144 in favor, 1 absent
- Texas Senate
  - Testified to the Senate Higher Education Committee on Wednesday, May 20<sup>th</sup>
  - Released from committee, and passed the Senate unanimously
- Governor's Office
  - Signed into law by Governor Perry on June 19<sup>th</sup> 2009.

2009



# The UC Transformation Project: Original Referendum Floor Plans



# The UC Transformation Project: Progress Throughout 2009-2010

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- In October of 2009, the student leaders behind the UC Transformation project rebranding the UC2010 Initiative to something more appropriate given the immanence of a transformed University Center
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- “The New UC” brand was launched at the start of November 2009, with signs emblazoned with “I Support The New UC” being distributed across campus to students, faculty, and staff.

# The UC Transformation Project: Progress Throughout 2009-2010

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- In November 2009, New UC leadership met with Vice President/Vice Chancellor for Student Affairs Dr. Elwyn Lee and Vice President/Vice Chancellor for Administration and Finance Dr. Carl Carlucci to discuss the future of the UC Transformation Project
- As a result of the insights gained from this meeting, New UC Leadership began to examine ways to stretch the increase to the UC Fee even farther to provide more value to students

# The UC Transformation Project: Progress Throughout 2009 - 2010

2010

## • The 2-Phase Model

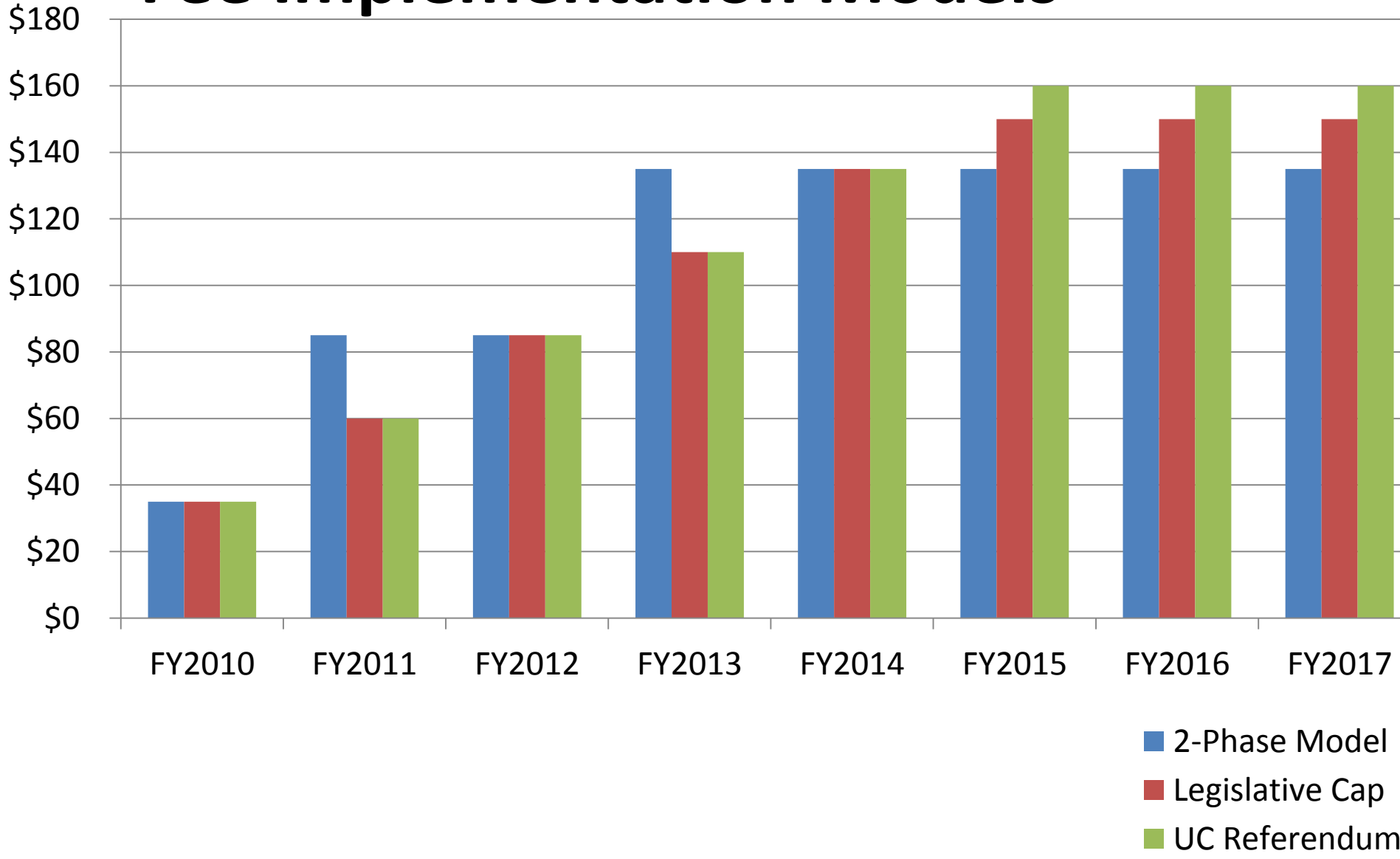
- After receiving legislative approval, student leaders met with Senior University of Houston Administration in later 2009 to discuss the future of the UC Transformation Project
- The student consensus after the meeting was a model which would cost students less long-term while offering far more in terms of added function and services
- New 2-phase fee increase model would raise UC Fee only twice instead of five times in original implementation (\$50 increase in FY11 and \$50 increase in FY13 to grand total of \$135 per spring and fall semester and \$67.50 per summer semester)

# The UC Transformation Project: Progress Throughout 2009-2010

- On January 27<sup>th</sup>, 2010, the Student Government Association approved a fee increase of \$50 for the UC per long semester and \$25 per short semester, paving the way for the University Center Transformation Project to begin phase 1 of 2-phase transformation model
- Board of Regents committees considered this fee increase on February 10<sup>th</sup> and the full committee considered the fee increase on February 17<sup>th</sup>
- Both approved the increase with no dissent



# The UC Transformation Project: Fee Implementation Models

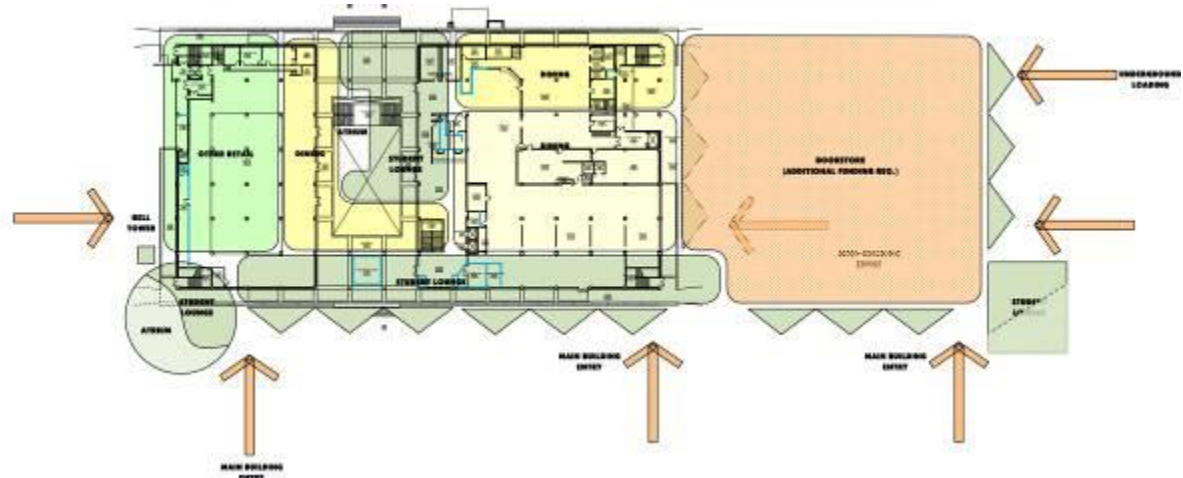


# The UC Transformation Project: Progress Throughout 2009-2010

- With the fee increase approved, the UC Transformation Project moved forward with a new design
- This design for the Transformed University Center Complex would still feature key elements of the original design, including a cohesive Center for Student Involvement on the second floor of the University Center as well as expanded dining, an enclosed arbor, and a comprehensive retail corridor.
- Joined to this would be a large addition featuring the UH Bookstore, a theatre, and a second ballroom.



# The UC Transformation Project: Revised Floor Plans With Bookstore



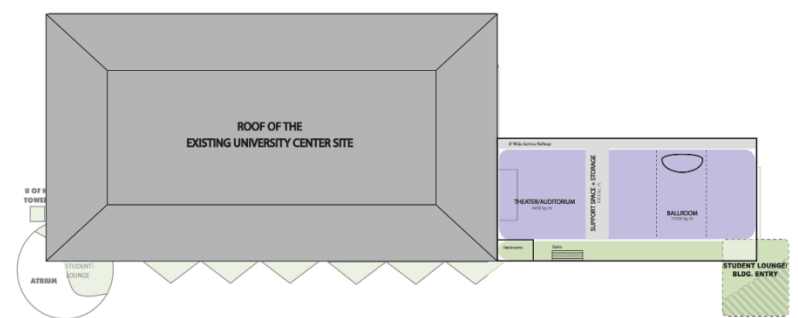
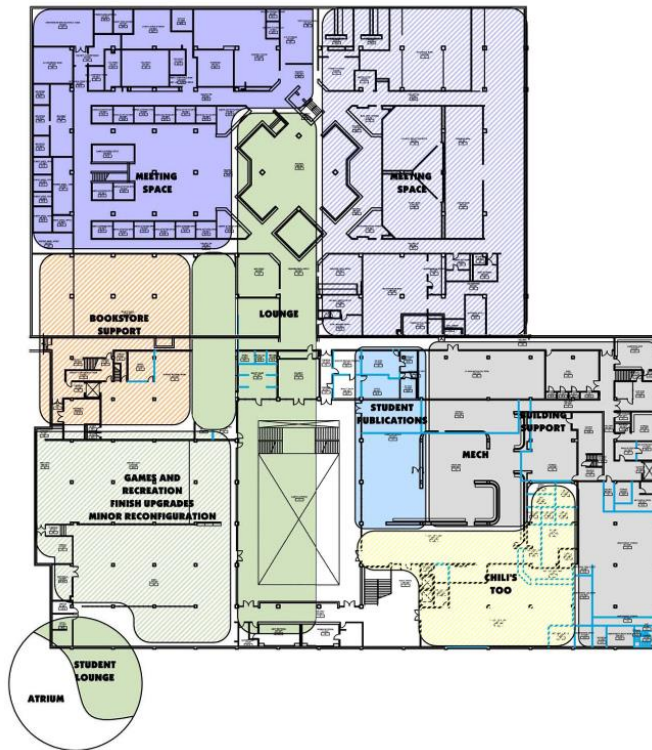


# The UC Transformation Project: Revised Plan with Health Center

- Unfortunately, due to monetary constraints from Barnes and Noble, this plan was unable to reach fruition.
- A new plan was generated that would move the project to a three-floor building, featuring retail from throughout the UC, a student service corridor, meeting rooms, and the UH Health Center



# The UC Transformation Project: Revised Floor Plans With Health Center



# The UC Transformation Project: The New Scope of The New UC

- This plan was ultimately rejected due to concerns regarding the infrastructure changes in the UC Footprint
- In order to minimize risk of cost overruns and maximize the level of service provided to students, a fourth plan was generated that moved high-infrastructure areas from the University Center footprint to a larger addition while minimizing non-infrastructure renovation to the UC Footprint

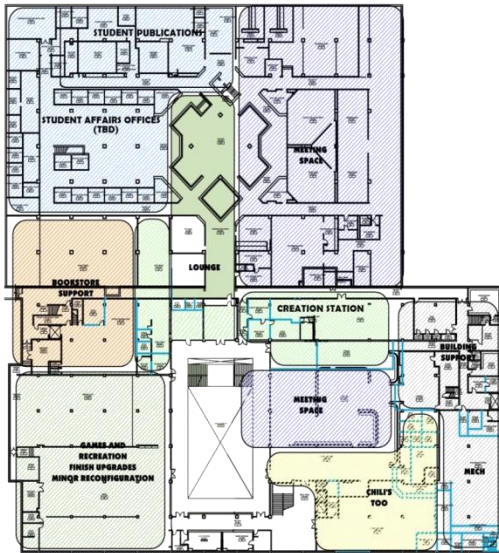
# The UC Transformation Project: The New Scope of The New UC

- In this model, retail and food service is largely moved to the UC Addition's first floor.
- The second floor would provide a new home to student organizations, the Center for Student Involvement, the Center for Leadership and Fraternity and Sorority Life, as well as a theatre and a Senate Chamber for SGA.
- The third floor (optional contingent on funding) would feature a 900-person ballroom and a rooftop terrace.



# The UC Transformation Project: Progress Throughout 2009 - 2010

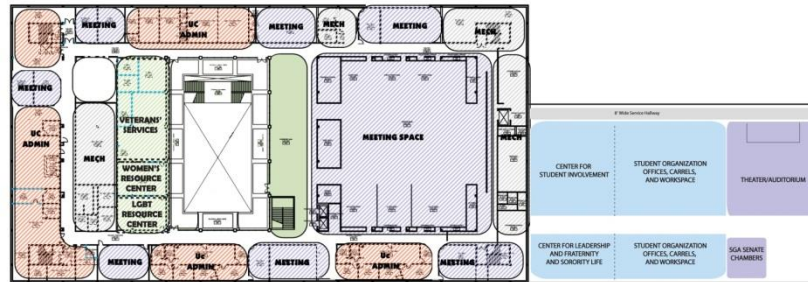
UC Lower Level



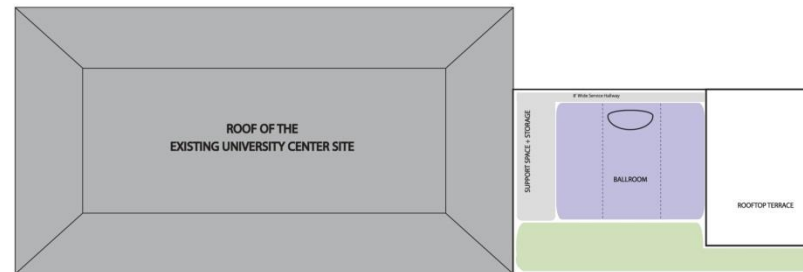
First Floor



Second Floor



Third Floor  
(Add Alternate)





# The UC Transformation Project: Progress Throughout 2010-2011

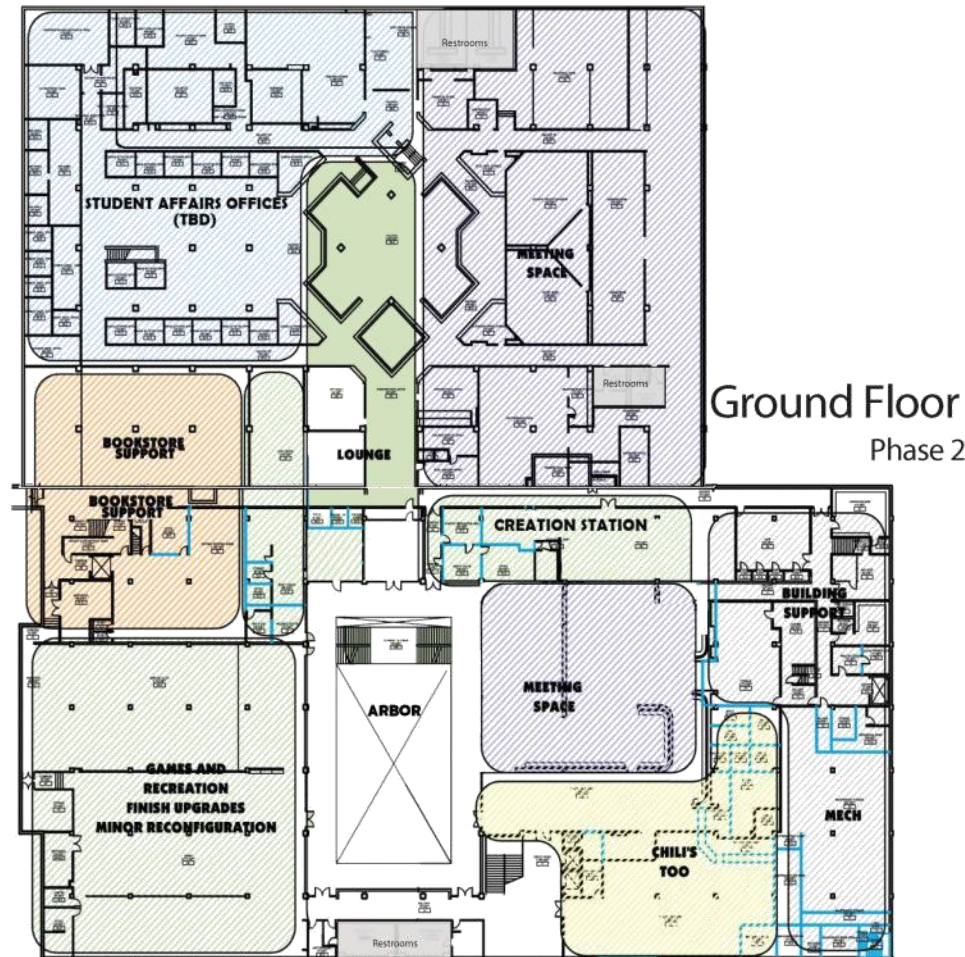
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- This plan was ultimately rejected due to concerns regarding the infrastructure changes in the UC Footprint
- In order to minimize risk of cost overruns and maximize the level of service provided to students, a fourth plan was generated that moved high-infrastructure areas from the University Center footprint to a larger addition while minimizing non-infrastructure renovation to the UC Footprint
- After two facility audits, this plan also includes closing the UC Underground

# The UC Transformation Project: 2011 Pre-WHR Floor Plans

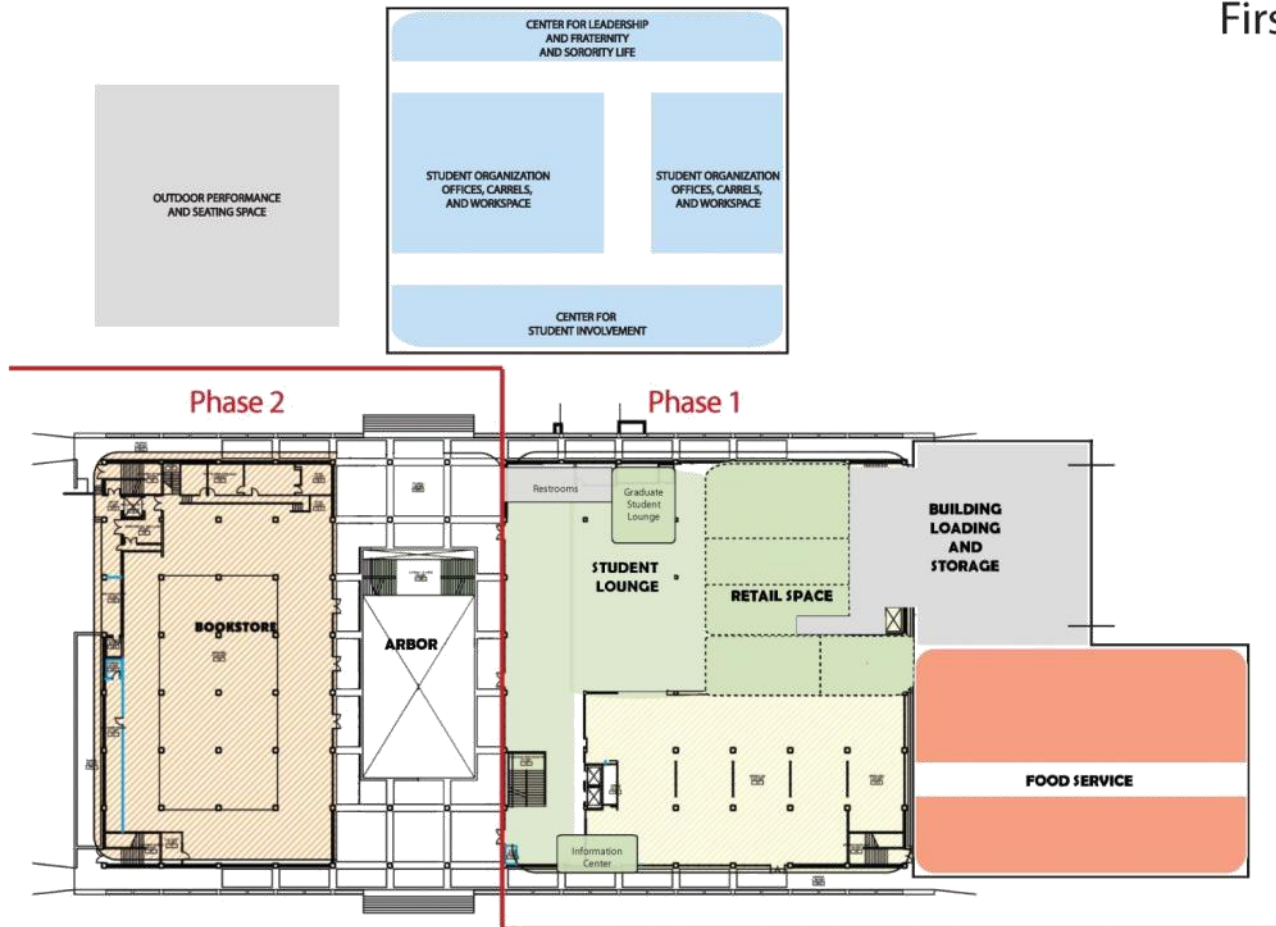
UC Underground

Phase 1



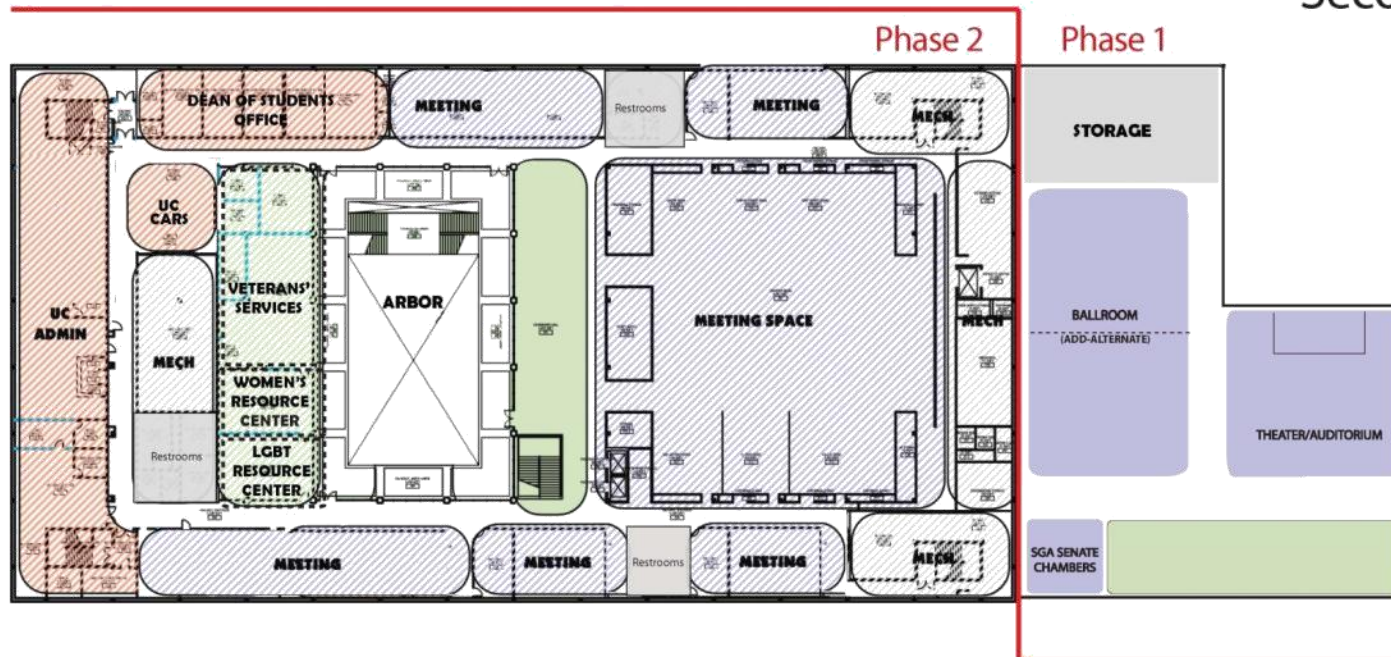
# The UC Transformation Project: 2011 Pre-WHR Floor Plans

First Floor



# The UC Transformation Project: 2011 Pre-WHR Floor Plans

Second Floor



# The UC Transformation Project: Progress Throughout 2010-2011

5  
4  
3  
2  
1  
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1  
1

- On May 2<sup>nd</sup>, 2011, the Student Government Associate approved a second fee increase was approved by SGA to finance Phase 2 of the UC Transformation Project
- In June 2011, the Board of Regents approved the revised site and scope of the UC Transformation, and in August, they approved the second phase of the UC Fee increase.
- Shortly after this approval, architects began the program confirmation process for the UC Project in depth



# Project Vision



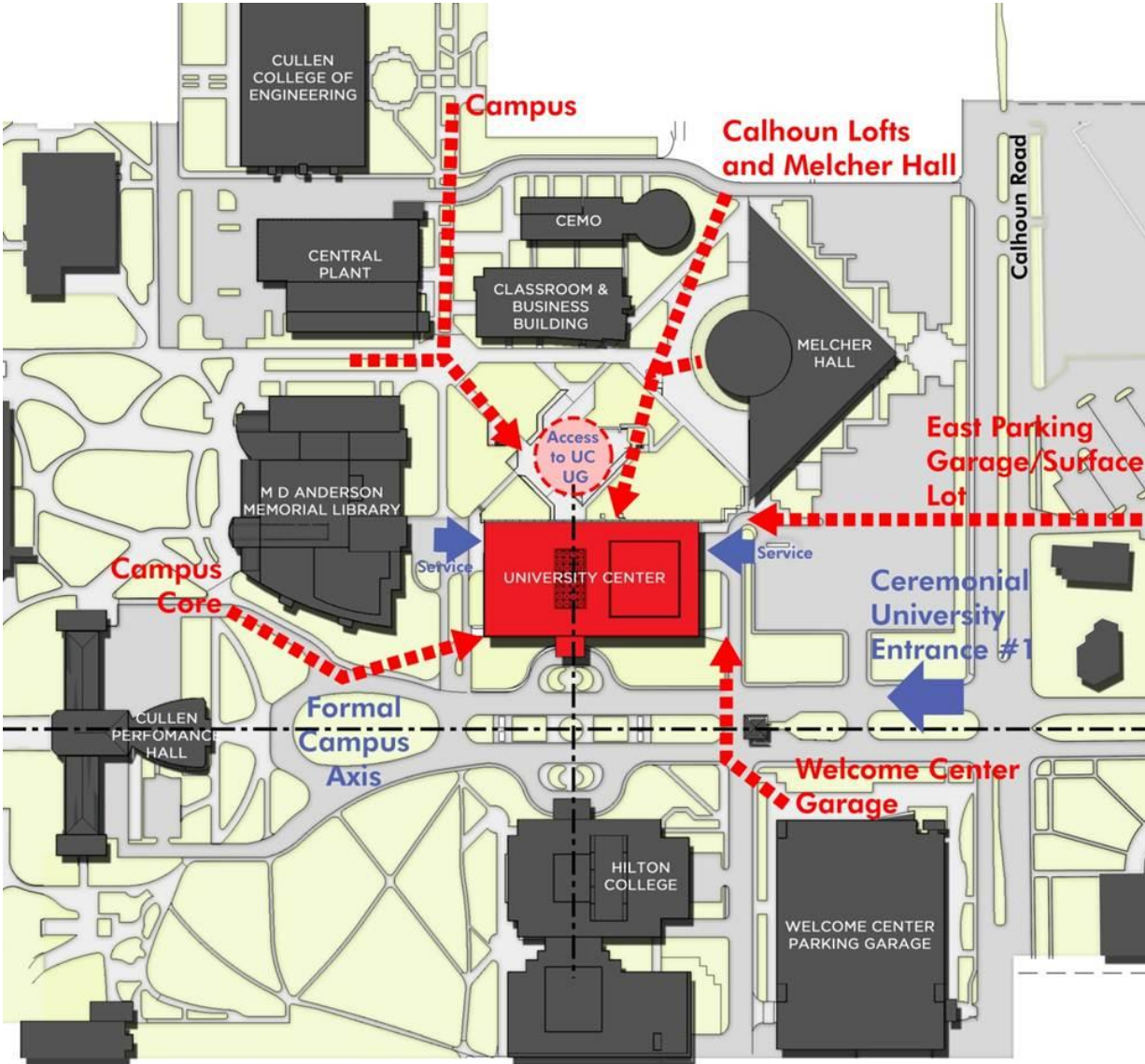


# Project Vision



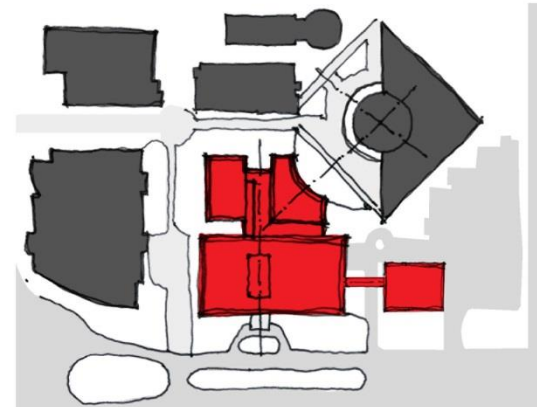
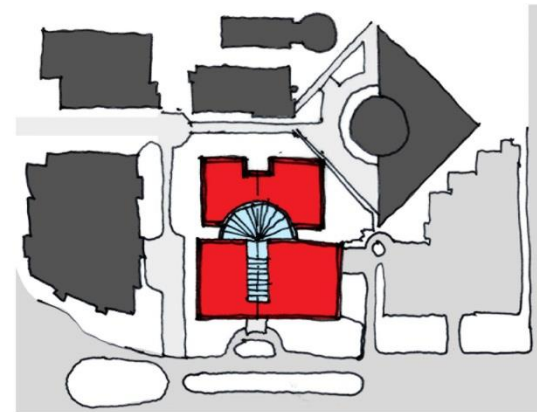
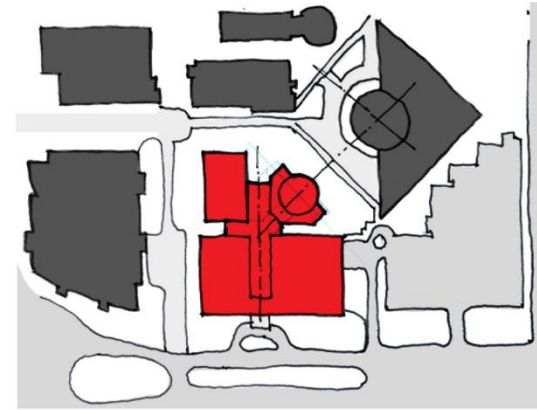


# Initial Site Influences



# Initial Site Studies

- Multiple site options were considered by the planning team



# Initial Massing Studies

- Alternative concepts for expansions North and West



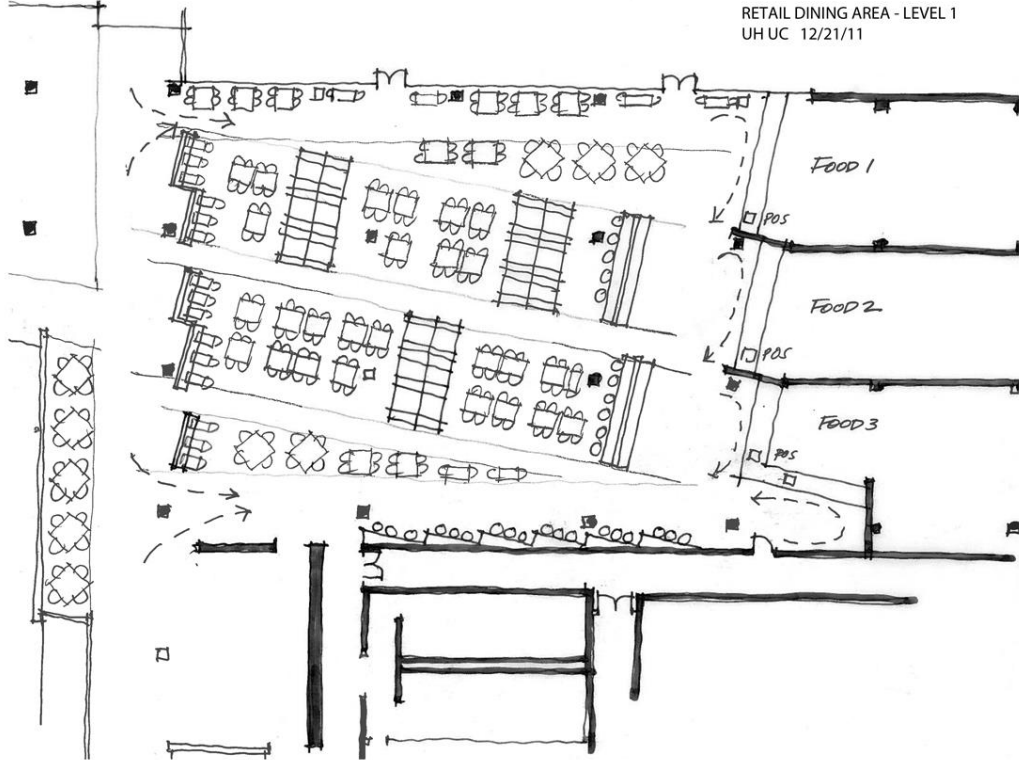
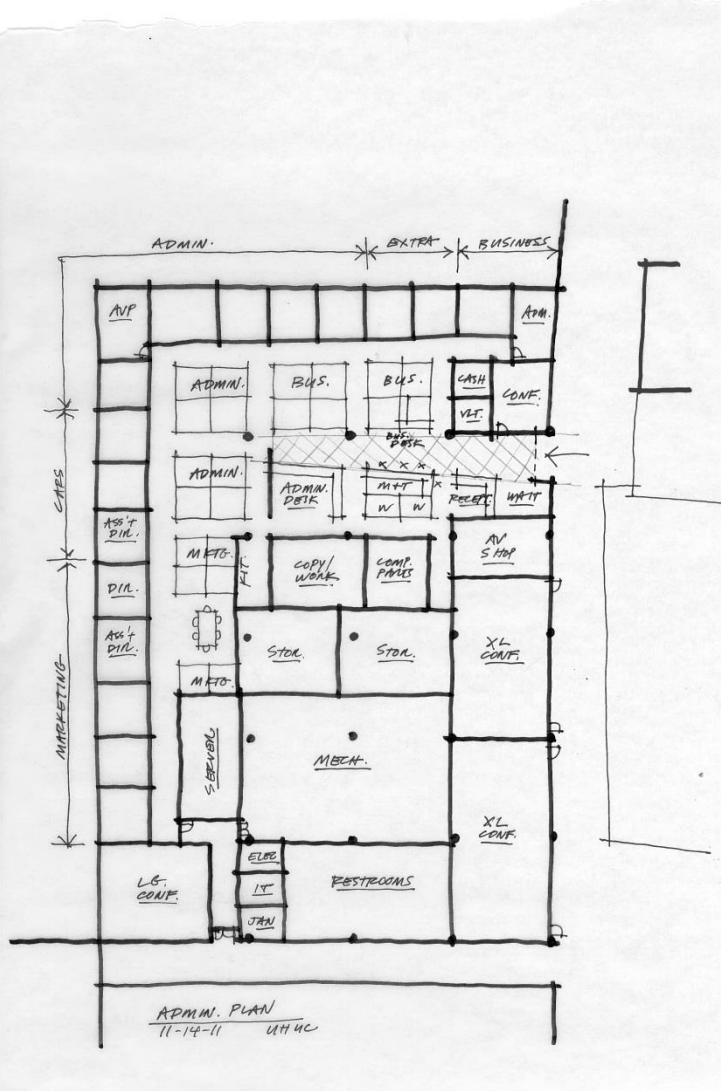


# Programming

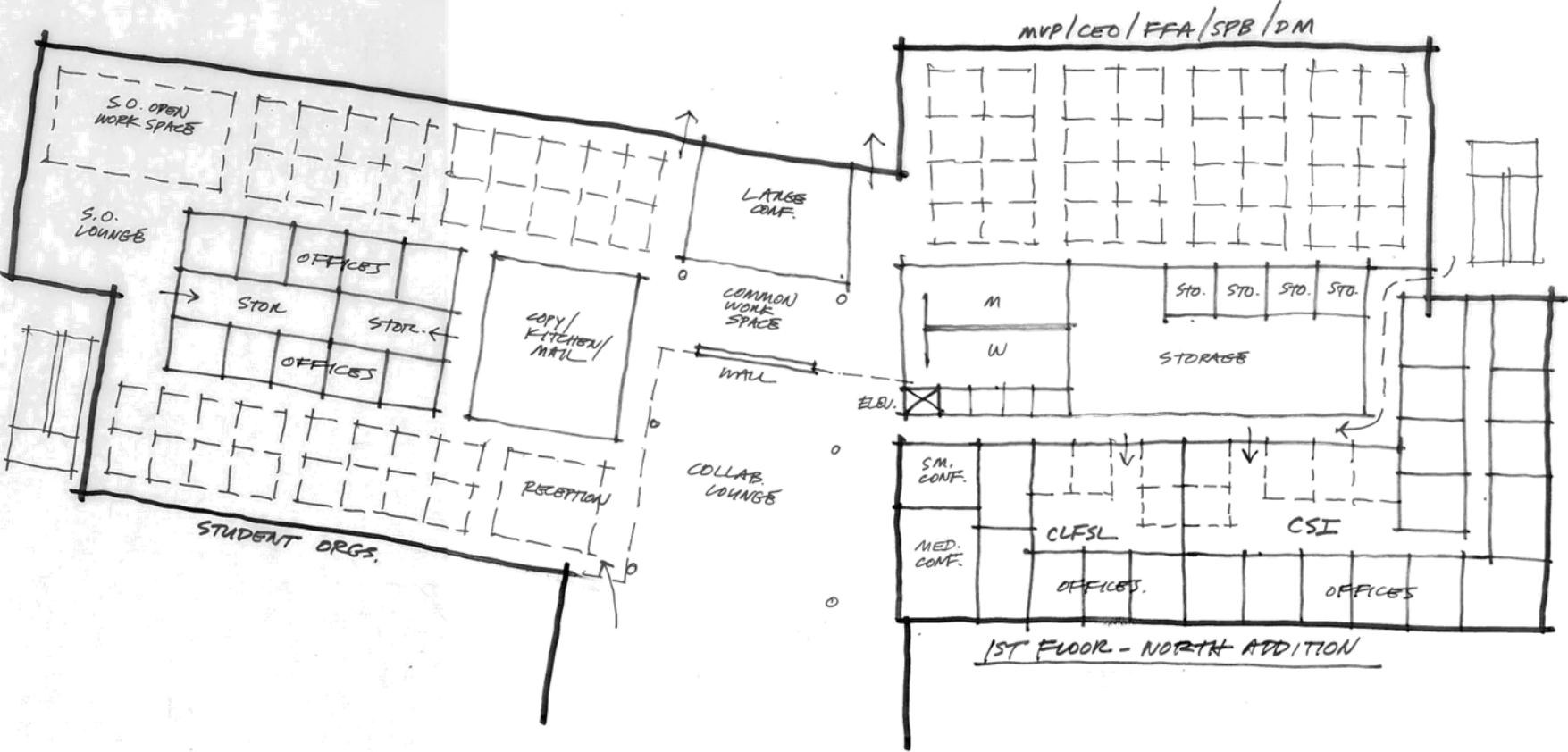
- Graphic Comparison of Existing vs Proposed Meeting / Event Space



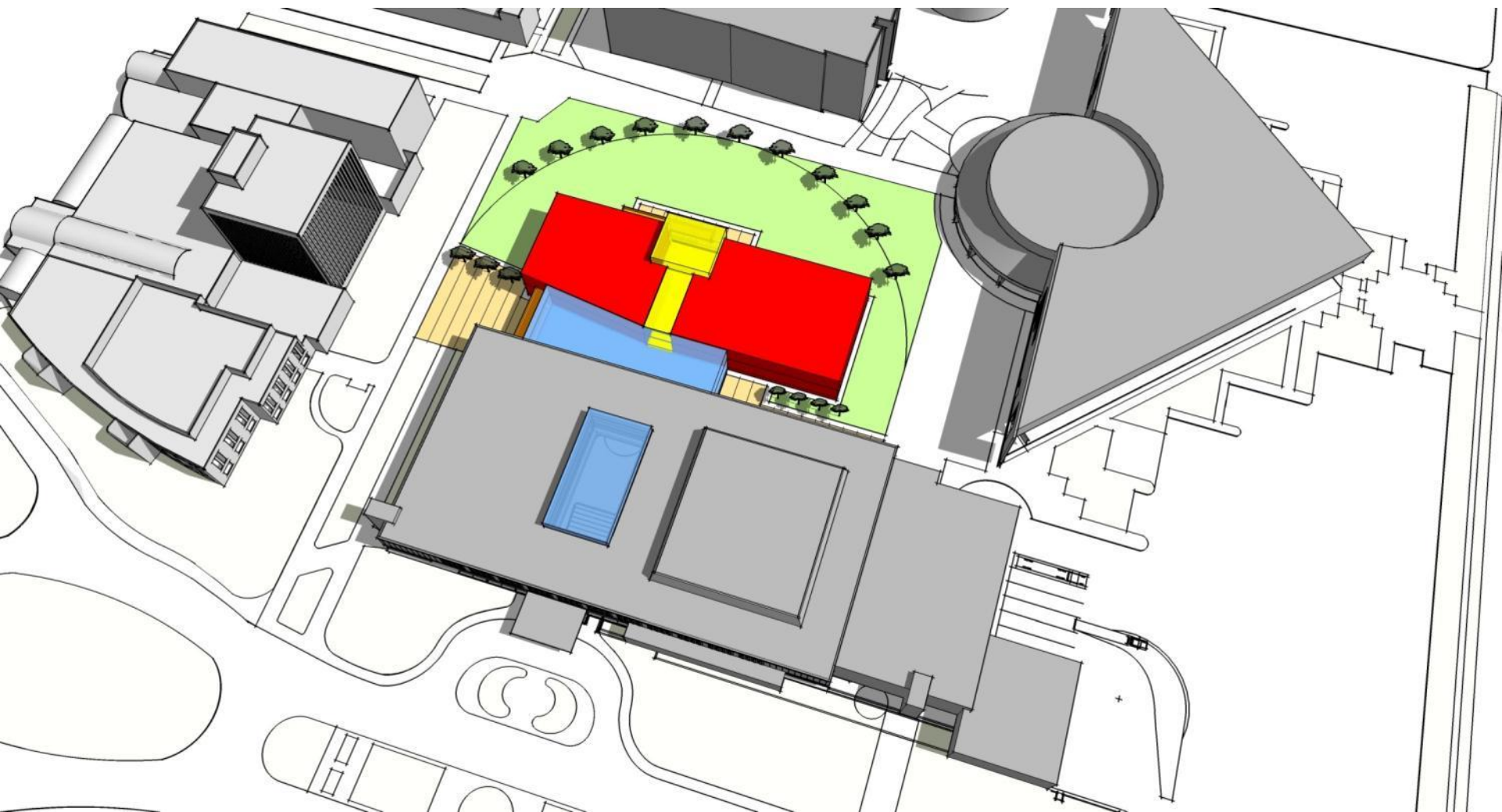
# Initial Design Studies



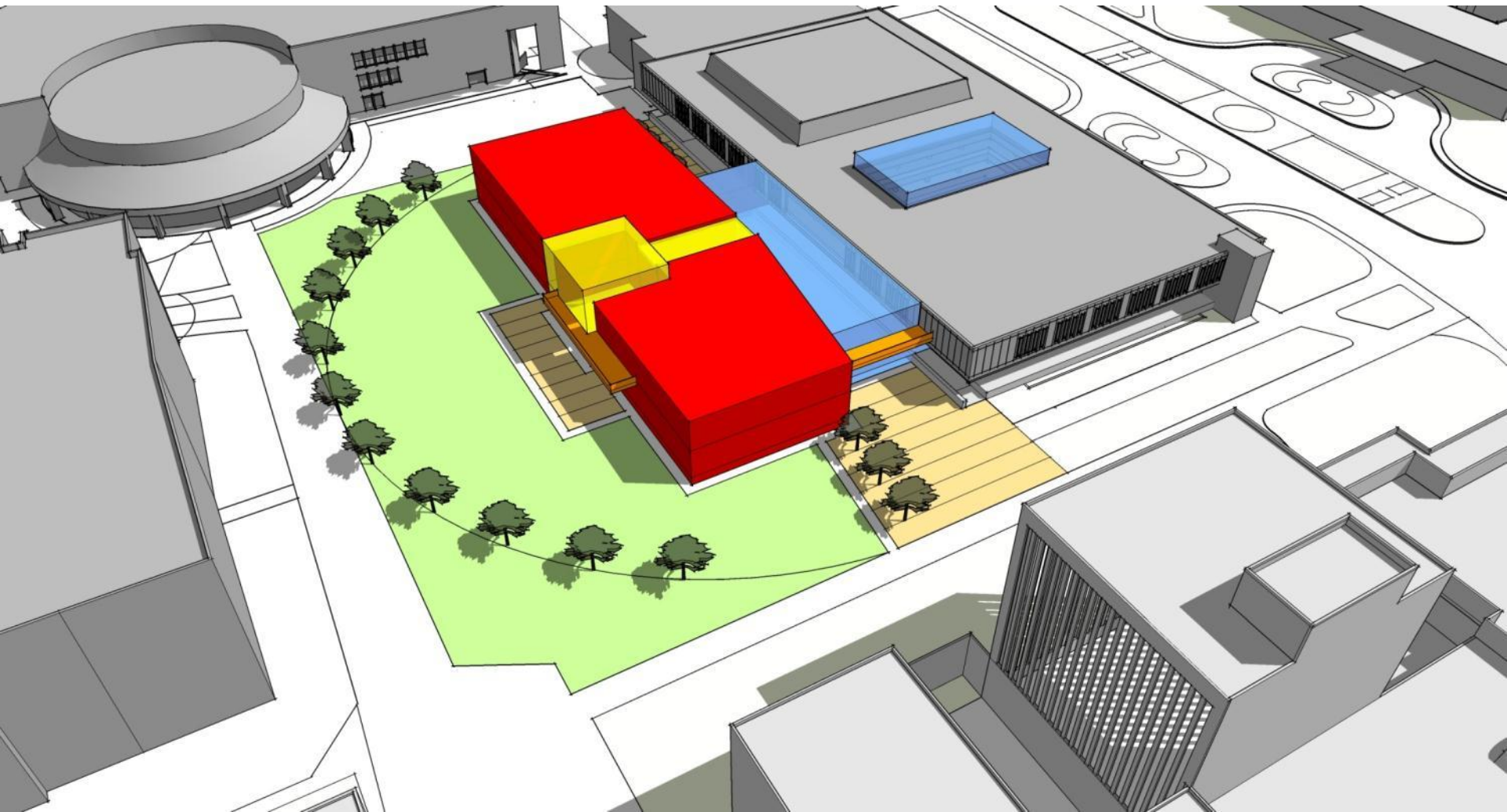
# Initial Design Studies



# Exterior Renderings – 8/2011



# Exterior Renderings – 8/2011

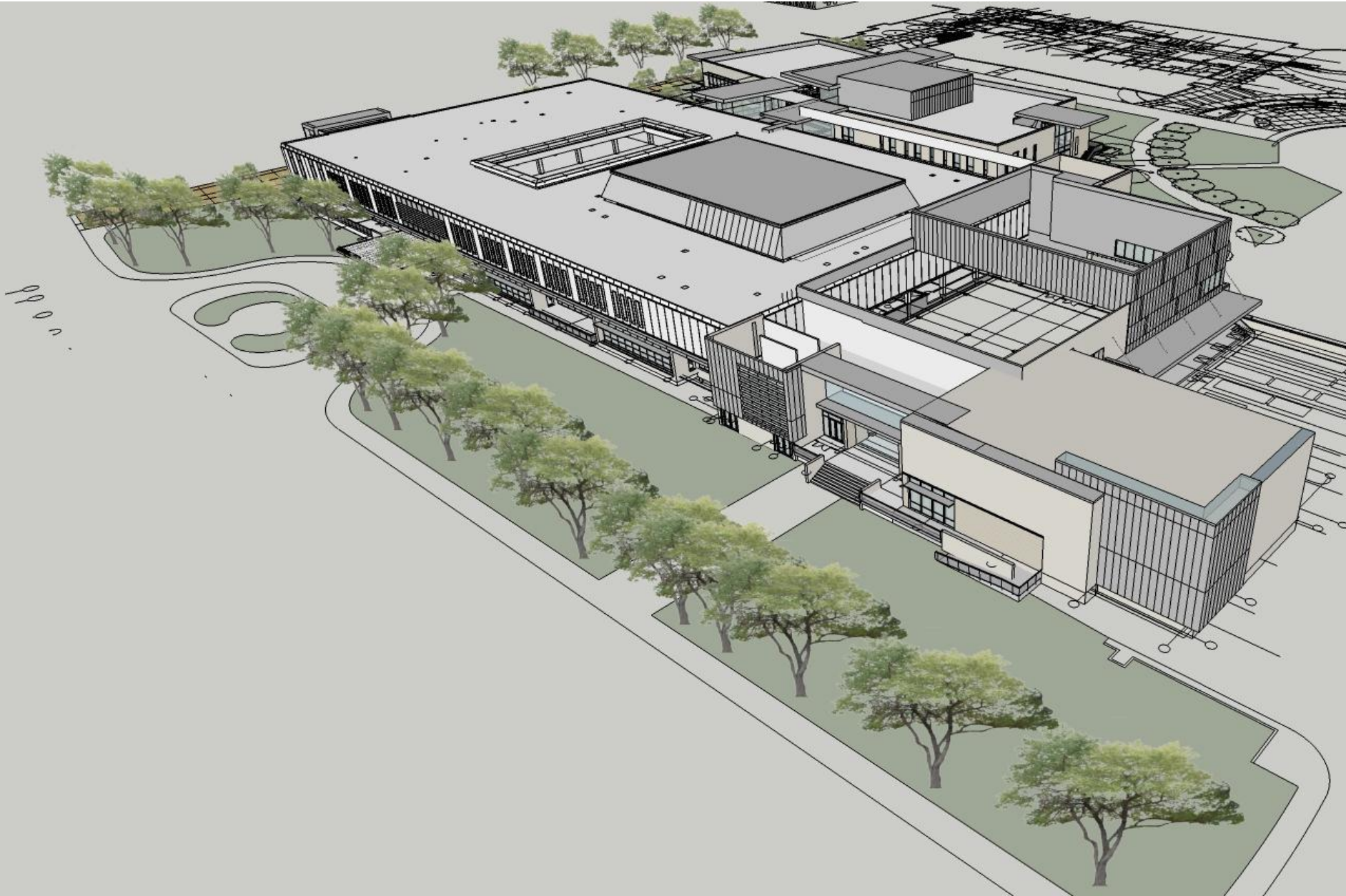




# Exterior Renderings – 8/2011

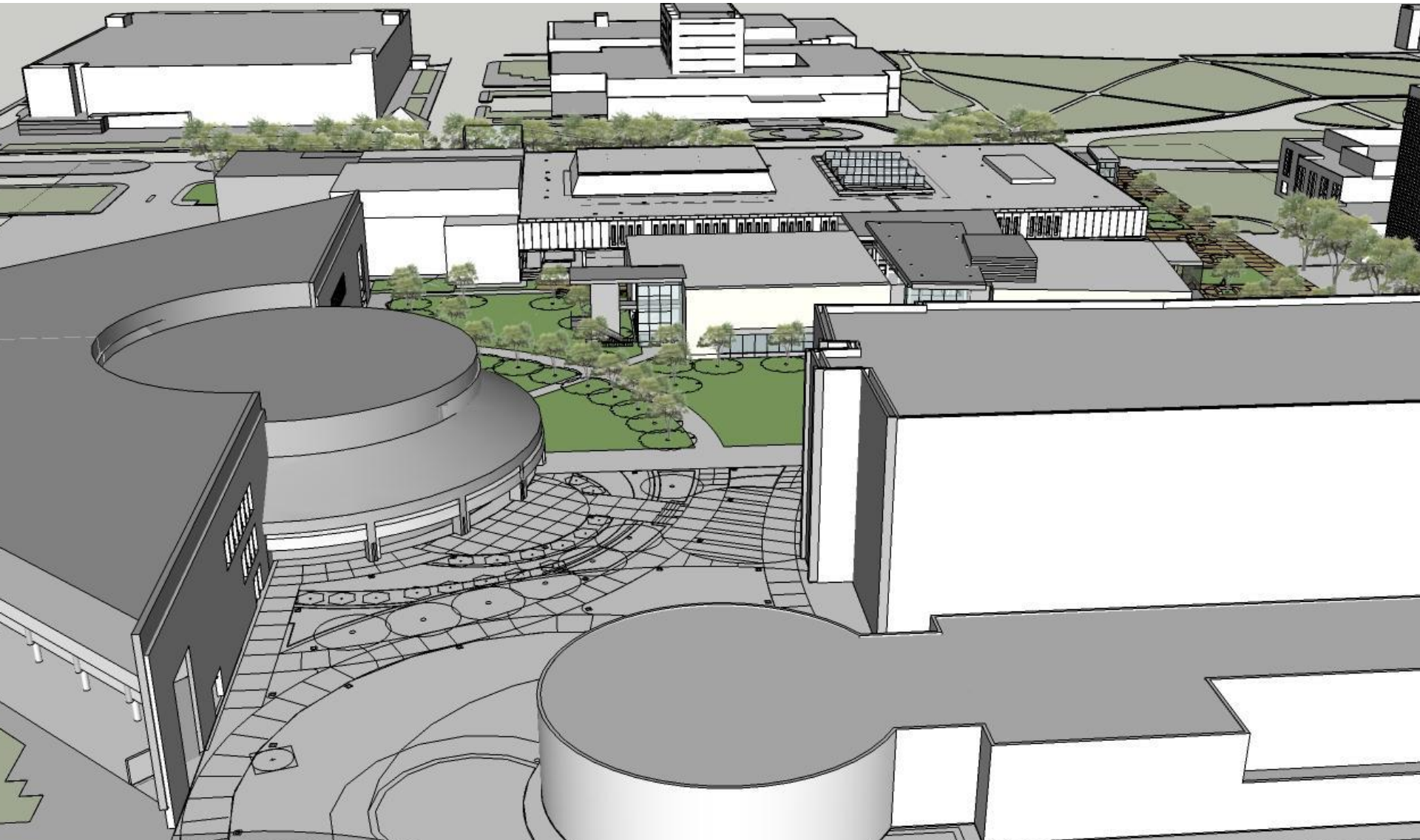


# Exterior Renderings – 12/2011





# Exterior Renderings – 12/2011



# Exterior Renderings – 2/2012



# Exterior Renderings – 2/2012





# Exterior Design – South Facade



# Exterior Design – South Facade



# Exterior Design – South Facade





# Exterior Design – South Facade

Existing



Proposed



# UC Exterior – Southwest Corner





# UC Exterior – Southwest Corner



# UC Exterior – Southwest Corner



# UC Exterior – Circle Drive





# UC Exterior – Exterior Plaza





# UC Exterior – Exterior Plaza



# UC Exterior – North Facade



Existing



Proposed



# Exterior Renderings – 4/2012



# Exterior Renderings – 4/2012





# Exterior Renderings – 4/2012



# Exterior Renderings – 4/2012





# UC Groundbreaking Materials



*Please Join Us ...*

to celebrate the ceremonial groundbreaking of the University Center Transformation Project

**Date:** Thursday, April 26, 2012

**Time:** 10:00 A.M.

**Location:** Southwest Corner of the University Center

Please RSVP by Monday, April 23, 2012 to Erika Green at 713.743.8164 or [emgreen2@uh.edu](mailto:emgreen2@uh.edu)

# UC Groundbreaking Materials



## Program

Thursday, April 26, 2012

10:00 AM

**Welcome**

**Keith T. Kowalka**

*Assistant Vice President for Student Affairs – Student Life*

**Remarks**

**The Honorable Jarvis V. Hollingsworth**

*Secretary, UH Systems Board of Regents*

**Renu Khator**

*President, University of Houston*

**Richard Walker**

*Vice President for Student Affairs*

**Jared Gogets**

*Co-Chair, UC Transformation Project*

**Ceremonial Groundbreaking**

**Closing**

## Thank You for Your Support!

### UH System Board of Regents

Nelda Luce Blair, *Chair*  
 Michele "Mico" Mosbacher, *Vice Chair*  
 Jarvis V. Hollingsworth, *Secretary*  
 Jacob M. Monty  
 Nandita V. Berry  
 Tilman J. Fertitta  
 Spencer D. Armour, III  
 Roger F. Welder  
 Welcome W. Wilson, Jr.  
 Tamecia Glover Harris

### President's Cabinet

Renu Khator  
**President**  
 John J. Arntel  
*Senior Vice President for Academic Affairs and Provost*

Carl Carlucci  
*Executive Vice President for Administration and Finance*

Rathindra N. Bose  
*Vice President for Research and Technology Transfer*

Grover Campbell  
*Vice President for Governmental Relations*

Dana Hamilton Cornell  
*Vice President for Legal Affairs and General Counsel*

Eloise Dunn Stuhr  
*Vice President for University Advancement*

J. Richard Walker  
*Vice President for Student Affairs*

Elwyn C. Lee  
*Vice President for Community Relations and Institutional Access*

Karen Clarke  
*Associate Vice President for University Relations*

Richard D. Phillips  
*Associate Vice Chancellor, University of Houston System at Cinco Ranch*  
*Associate Vice President, University of Houston at Sugar Land*

Marshall Schott  
*Assistant Vice President, Instructional Support and Outreach*

Michael Pede  
*President and Chief Executive Officer, University of Houston Alumni Association*

Dmitri Litvinov  
*President, Faculty Senate*

Mark B. Rhoades, IV  
*Director of Athletics*

### UC/UC Satellite Master Plan Committee

Henry Anderson  
 Jonas Chin  
 Sam Dike  
 Dave Irvin  
 Linda Jauregui  
 Micah Kenfield  
 Keith T. Kowalka  
 Dr. Elwyn Lee  
 Luizza Maal  
 Dr. William Munson  
 Diane Murphy  
 Nicole Sopko  
 Esmeralda Valdez

### UC 2010 Referendum Steering Committee

Henry Anderson  
 Sarah Bell  
 Dr. Simon Bott  
 Diane Brownort  
 Monae Carter  
 Jonas Chin  
 Sam Dike  
 Yan Hua  
 Meghana Ingleshwar  
 Charlen Jackson-Rice  
 Judah Johns  
 Micah Kenfield  
 Kara Kincaid  
 Keith T. Kowalka  
 Dr. Elwyn C. Lee  
 Tiffany Lester  
 Brad Lukacik  
 Andrew Michael  
 Dr. William Munson  
 Diane Murphy  
 Morgan Parker  
 Reyes Ramirez  
 Cynthia Sac  
 Kristen Sala  
 Nicole Sopko  
 Tanea Tahir  
 Emerson Vance  
 Debbie Waters  
 Christopher Zimmerly

### New UC Project Co-Chairs

Micah Kenfield (2008-2009)  
 Nicole Sopko (2008-2010)  
 Sam Dike (2009-2010)  
 Kyrne Ruiz (2010-2011)  
 Mike Harding (2010-2011)  
 Andrew Michael (2010-Present)  
 Jared Gogets (2011-Present)

### UC Project Executive Committee

Dr. John Arntel  
 Dr. Carl Carlucci  
 Dr. Richard Walker

### UC Project Core Committee

Raymond Bartlett  
 Agnes DeFranco  
 Mike Harding  
 Keith T. Kowalka  
 Emily Messa  
 Spencer Moore  
 Melissa Rockwell-Hopkins  
 Steve Soutullo  
 Jonathan Thurston

### UC Project Development Committee

Cedric Bando  
 Mia Chang  
 Lawrence Darnel  
 Jared Gogets  
 Cheryl Grew-Gillen  
 Mike Harding  
 Turner Harris  
 Sameer Kapleshwari  
 Micah Kenfield  
 Keith T. Kowalka  
 Andrew Michael  
 Katherine Miller  
 Spencer Moore  
 Craig Premjee  
 Jonathan Thurston  
 Mike Yancey

### Campus Facilities Planning Committee – 2011

Dr. Elizabeth Anderson Fletcher  
 Michael Harding  
 Dave Irvin  
 Keith T. Kowalka  
 Dr. Michael Lawrence  
 Dr. Monica McHenry  
 Craig Ness  
 Patricia Oliver  
 Craig Premjee  
 Mark Putnam  
 Dr. Dan Wells  
 Dr. Robert Wimpelberg

### Campus Facilities Planning Committee – 2012

Cedric Bando  
 Turner Harris  
 Lisa Holdeman  
 Keith T. Kowalka  
 Dr. T.R. Lee  
 Dr. Dmitri Litvinov  
 Emily Messa  
 Chris Milligan  
 Craig Ness  
 Patricia Oliver  
 Dr. Latha Ramchand  
 Dr. Richard Walker

### Student Government Association Leadership

**44th SGA Administration**  
 Supported UC/UC Satellite Master Plan Process  
 David Rosen, *President*  
 Sam Dike, *Vice President*

**45th SGA Administration**  
 Authorized UC 2010 Student Fee Referendum  
 Sam Dike, *President*  
 Jonas Chin, *Vice President*

**46th SGA Administration**  
 Authorized First Phase of UC Transformation  
 Fee Increase  
 Kenneth Fomunung, *President*  
 Prince Wilson, *Vice President*

**47th SGA Administration**  
 Supported UC Fee Increase at Board of Regents  
 Prince Wilson, *President*  
 Johnnie Jackson, *Vice President*

**48th SGA Administration**  
 Authorized Second Phase of UC Transformation  
 Fee Increase  
 Mike Harding, *President*  
 Craig Premjee, *Vice President*

**49th Administration**  
 Cedric Bando, *President*  
 Turner Harris, *Vice President*



# UC Groundbreaking Materials



# UC Groundbreaking





# UC Groundbreaking





# UC Groundbreaking



# Keeping Students Engaged

## ▶ October 2012

- Foundation Poured for East Addition

## ▶ January 2013

- Foundation Poured for North Addition

## ▶ February 2013

- ***North Addition Cornerstone Ceremony***

## ▶ April 2013

- ***North Addition Topping Ceremony***

## ▶ December 2013

- Construction largely complete; move-in and office setup begins

## ▶ January/February 2014

- ***Phase 1 Grand Opening***

# UC Project History Overview

- August 6, 2007 – RFQ for UC Master Plan posted to Texas marketplace
- January 15, 2008 – University of Houston sends contract award notification to Holzman Moss Architecture
- February-July 2008 – Holzman Moss Master Plan Generation
- April 2008 – First Survey of Student Body
  - Results
    - 40% of students indicated likelihood to support fee increase of \$75-\$125 per semester
    - 48% indicated unlikelihood to support fee increase of \$75-\$125 per semester
    - 12% undecided
- April 14-16, 2008 – Site visits to 4 peer institutions
  - Indiana University – Purdue University at Indianapolis
  - San Diego State University
  - University of California – San Diego
  - Texas Tech University
- September 24, 2008 – SGA Authorizes Student Referendum
- September 26, 2008 – Site Visit to University of South Florida
- October 2008 – Second Survey of Student Body
  - Response Rate
    - 5302 Respondents, Only Students
  - Results
    - Highest % (32.28%) of student population selected “Option C” (transformation project) as their favorite
    - 70.4% of students also indicated likely to support Option C and fee increase through referendum



# UC Project History Overview

- November 18 and 19, 2008 – UC2010 Student Referendum
  - 4161 Votes
  - 3204 (77%) In Support of Referendum
  - 957 (23%) Not In Support of Referendum
- June 19, 2009 – HB2961 Signed into law by Governor Perry, takes effect immediately
- November 2, 2009 – Student meeting with Dr. Carlucci and Dr. Lee. Dr. Carlucci proposes 2-phase implementation of UC Transformation Project and 2-Phase Fee Model
- April 6-16, 2010 – Formulation of new design for 3-floor addition featuring retail and Health Center on first floor instead of bookstore.
- Summer 2010 – Formulation of new design for 2-floor addition containing essential services with a 3<sup>rd</sup> floor add-alternate ballroom and terrace.
- Spring 2011 - Advertise for Professional Architecture and Design Team – **Phase 1 and 2**
- Spring 2011 - Advertise for Construction Team – **Phase 1 and 2**
- June 2011 - Select Professional Architecture and Design Team
- June 2011 - Select Project Construction Team
- Summer/Fall 2011 - Design Documents for UC Transformation
- Fall 2011 - Consideration and Approval from the Texas Higher Education Coordinating Board (THECB)
- Spring 2012 - Consideration and Approval from the UH Facilities Committee for UC Transformation Design\*\*
- *Summer 2012-December 2013 – Construction—Phase 1\*\**
- *December 2013 - Substantial Completion – Phase 1\*\**
- **January 2013 - Grand Opening – UC Transformation Project—Phase 1\*\***
- *January 2013-December 2014 – Construction—Phase 2\*\**
- **January 2015 - Grand Opening – The NEW University Center Complex\*\***