

University of Houston System FY2018 Annual Budget

Presentation to:

The UH System Board of Regents

August 24, 2017



UH System Accomplishments

- Record enrollment of 70,838
- Record degrees awarded of 15,848
 - 42% to minority students
 - 24% in STEM fields
- Record research expenditures of \$156 million
- Public launch of the \$1 billion capital campaign
- Philanthropy of \$143 million this past year almost three times what it was in 2008



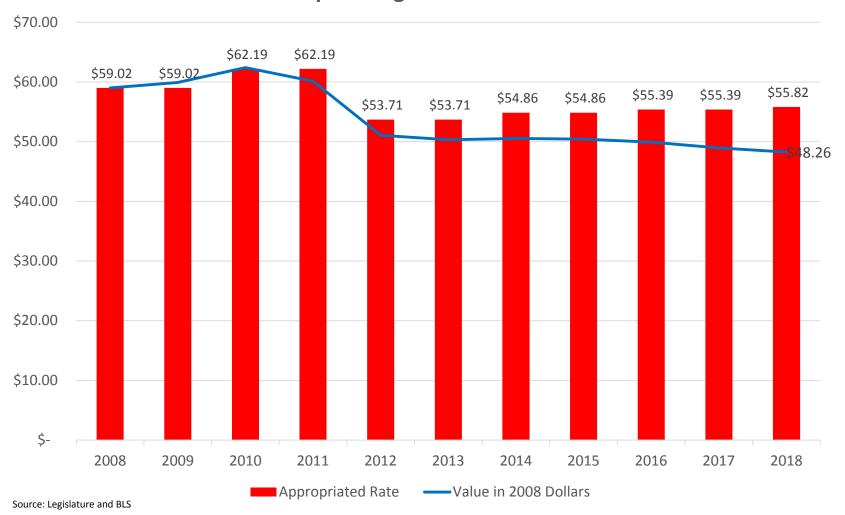
UH System FY18 Budget Summary

- \$1.6 billion operating budget an increase of \$33.3 million compared to FY17
- FY18 sources of operating revenue, on a percentage basis, relatively constant to FY17
- 2/3^{rd's} of the total operating budget supports student access and success
- \$24 million in reductions/reallocation of resources among all four universities to fund higher strategic priorities
- \$400 million capital budget an increase of \$153 million compared to FY17



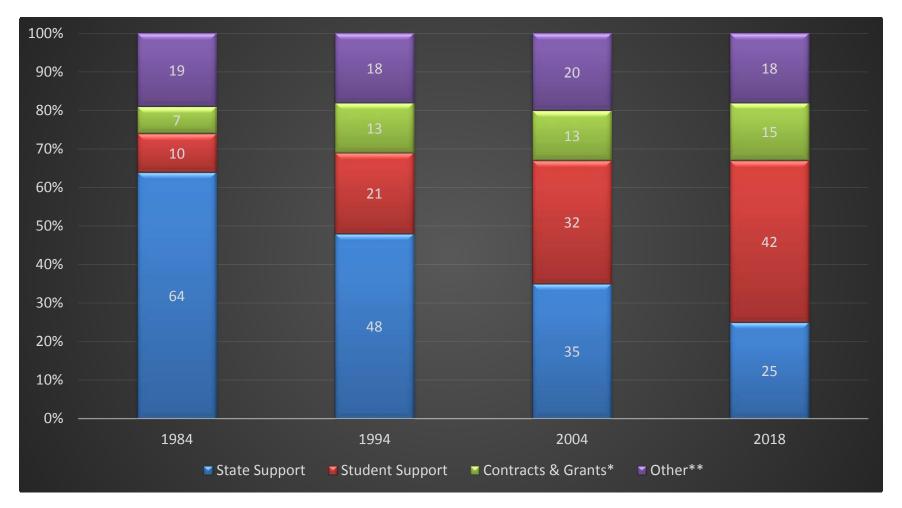
UNIVERSITY of HOUSTON SYSTEM

Legislative Funding: Instruction & Operations Formula FY2008 to FY2018 Rate per Weighted Credit Hour





Sources of Funding for the Operating Budget over Time



^{*}includes sponsored research grants and financial aid

^{**}includes other operating income (e.g. auxiliaries)



University of Houston

FY2018 Annual Budget



Recent Accomplishments

- Record student enrollment of 43,774
- 9,596 total degrees awarded (5% increase)
- 366 Doctorates awarded (9% increase from 2016)
- 4-year graduation rate of 30% (up from 25%)
- 6-year graduation rate projected to be 54% this Fall compared to 51% the prior year
- 71% of freshmen participating in UHin4
- Hired 77 tenured and tenure-track faculty including five national academy members
- Completing construction of the Multi-Disciplinary Research and Engineering Building and the Health and Biomedical Sciences Building 2 this Fall
- Several of UH's programs received national recognition this year (e.g. Honor's College, Petroleum Engineering, and UH Libraries).

UNIVERSITY of HOUSTON



YOU ARE THE PRIDE

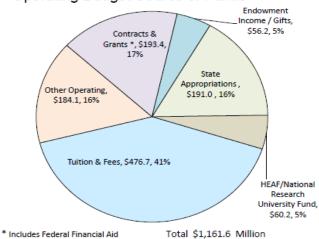
University of Houston Budget

FY2017

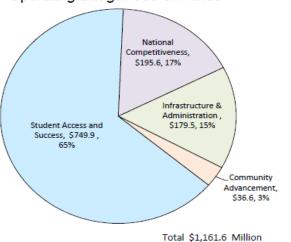
Total Budget

\$ Millions Operating Budget \$ 1,161.6 Capital Facilities 145.2 Total \$ 1,306.8

Operating Budget Source of Funds



Operating Budget Use of Funds

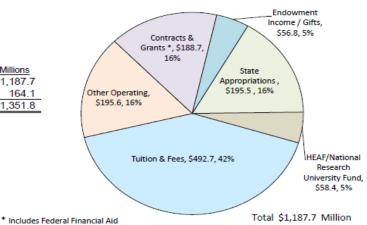


FY2018

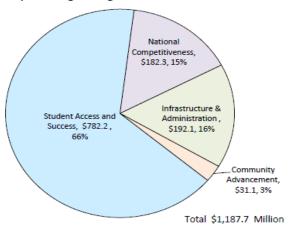
\$ Millions Operating Budget \$ 1,187.7 Capital Facilities 164.1 Total 1,351.8

Total Budget

Operating Budget Source of Funds



Operating Budget Use of Funds





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University of Houston Operating Budget Revenues FY2014 - FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	C 2016 Actual	D 2017 Budgeted	E 2018 Proposed
1	State Appropriations	\$ 176.5	\$ 177.5	\$ 190.2	\$ 191.0	\$ 195.5
2	HEAF/National Research University Fund	44.7	44.9	44.2	60.2	58.4
3	Tuition & Fees	408.3	435.5	460.5	476.7	492.7
4	Other Operating	135.3	138.7	160.5	184.1	195.6
5	Contracts & Grants *	212.1	204.6	223.3	193.4	188.7
6	Endowment Income / Gifts	66.4	76.8	80.2	56.2	56.8
7	Total	\$ 1,043.3	\$ 1,078.0	\$ 1,158.9	\$ 1,161.6	\$ 1,187.7

^{*} Includes Federal financial aid



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University of Houston Operating Budget Expenditures FY2014 - FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	C 2016 Actual	D 2017 Budgeted	E 2018 Proposed
1	Student Access and Success	\$ 682.8	\$ 695.9	\$ 738.4	\$ 749.9	\$ 782.2
2	National Competitiveness	151.8	156.2	168.1	195.6	182.3
3	Infrastructure & Administration	116.6	119.0	124.8	179.5	192.1
4	Community Advancement	42.3	42.2	44.5	36.6	31.1
5	Total	\$ 993.5	\$ 1,013.3	\$ 1,075.8	\$ 1,161.6	\$ 1,187.7



Highlighted Use of New and Reallocated Funds

- Additional set aside for need-based scholarships
- 48 new faculty positions (instructional and tenure-track including two additional national academy members)
- Investment in student support services and campus services (e.g. counseling and psychological services, veteran's services, and career counseling)
- Addressing existing graduate tuition fellowship budget needs
- Investment in technology and campus safety & security which supports students, faculty, and staff
- Additional funding for the College of Pharmacy
- Investment in academic renovations & faculty start-ups (including facilities for Petroleum Engineering at ERP)
- Investment in campus infrastructure to support students, faculty, and staff



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University of Houston Appendix A - Allocation of New FY 2018 Resources

	Revenue Changes	A
	Appropriations Bill	
	General Revenue	
1	Formula Funding	\$ 308,733
2	State Reductions to Institutional Operations	(1,438,701)
3	Hold Harmless Funding (1)	5,300,000
4	Subtotal General Revenue	4,170,032
	Special Items	
5	New Pharmacy Special Item (1)	5,000,000
6	Reduction to Special Items	 (4,578,766)
7	Subtotal Special Items	 421,234
8	Subtotal Appropriations	4,591,266
	Tuition and Fees	
9	Consolidated Tuition and Fees	10,700,000
10	Set-Aside	3,901,490
11	Student Service Fee	329,922
ı	Residential Life and Housing	1,201,222
13	Parking Fees	694,957
14	Subtotal Tuition and Fees	 16,827,591
	Other	
15		596,289
16	Subtotal Other	 596,289
17	Total Net Revenue	\$ 22,015,146

	Reallocations/Reductions	В
1	Reallocations	\$ (11,179,732)
2	Subtotal - Reallocations	 (11,179,732)

Priority/Initiative Allocations		С
Priority 1. Student Success		
3 Need-Based Financial Aid	\$	3,901,490
4 New Full-Time Instructional Faculty Positions		715,929
5 Graduate Tuition Fellowships		5,280,000
6 Enhanced Student Support Services		449,922
7 Improved Campus Services		1,896,179
8 Subtotal - Student Success		12,243,520
Priority 2. National Competitiveness		
9 New Temure-Track Faculty Positions		5,284,071
10 Faculty Retention		1,304,922
11 One-Time Pharmacy Equity Funding		5,000,000
12 Reductions to Special Items		(4,578,766)
13 Hobby School of Public Affairs - Special Item Restoration	n	798,840
14 Subtotal - National Competitiveness		7,809,067
Priority 3. University Infrastructure & Administration		
15 Payroll and Benefits Increase		1,613,222
16 Campus Security, IT, and Infrastructure		1,477,909
17 Subtotal - University Infrastructure & Administration		3,091,131
18 Contingency (2)		6,832,000
19 Contingency [one-time funds] (3)		3,219,160
19 Total Priority/Initiative Allocations	\$	33,194,878
20 Total Net Reallocations and New Allocations	\$	22,015,146

One-Time Funding

²⁾ These funds are reserved for allocation pending the outcome of the 85th Legislature special session.

³⁾ One-Time Funds are reserved for allocation pending further analysis.



Capital Projects Budget Summary

		Uni	iversity of Ho	ıston										
	Table 4 - Capital Projects													
		roject Expenditur					From							
	Project	FY2018	Future Year	Total Project		Revenue								
	to Date (1)	Budget	Budgets	Budget	HEAF	Bonds	Gifts	Other						
lew Construction														
Health & Bio Science 2	\$ 136,500,002	\$ 15,000,000	\$ -	\$151,500,002	\$ 45,040,002	\$ 93,777,529	\$ 104,760	\$ 12,577,711						
Quad Housing Replacement	1,695,000	32,500,000	45,805,000	80,000,000		75,000,000		5,000,000						
Academic Building - Sugar Land	2,135,304	16,258,096	35,606,600	54,000,000		50,300,000		3,700,000						
Katy Academic Building	\$ 499,558	\$ 13,000,000	\$ 19,501,102	33,000,660	\$ -	\$ 30,422,000	\$ -	\$ 2,578,660						
Garage #5	406,318	6,151,291	54,403,252	60,960,861		60,960,861								
Fertitta Center	14,138,748	39,563,252	7,015,114	60,717,114	717,114	6,000,000		54,000,000						
Indoor Football Practice Facility	16,171,894	3,828,106		20,000,000			2,800,000	17,200,000						
Subtotal New Construction	\$ 171,546,824	\$126,300,745	\$162,331,068	\$460,178,637	\$ 45,757,116	\$316,460,390	\$2,904,760	\$ 95,056,371						
lajor Repair and Rehabilitation														
Cougar Sub Station Project	\$ 19,000,000	\$ 6,000,000	\$ -	\$ 25,000,000	\$ 25,000,000	\$ -	\$ -	\$ -						
HVAC SERC	1,126,214	3,936,893	3,936,893	9,000,000	9,000,000									
Science Building Renovation	43,689	12,900,000	2,056,311	15,000,000	15,000,000									
ERP Building 9	420,388	5,879,612	700,000	7,000,000	7,000,000									
ERP Tiger Trail Security Fence	117,600	1,058,400		1,176,000	530,921			645,079						
Capital Renewal Deferred Maintenance		8,000,000		8,000,000	8,000,000									
Subtotal Major Repairs & Rehabilitation	\$ 20,707,891	\$ 37,774,905	\$ 6,693,204	\$ 65,176,000	\$ 64,530,921	\$ -	\$ -	\$ 645,079						
Total	\$ 192,254,715	\$164,075,650	\$ 169,024,272	\$525,354,637	\$110,288,037	\$316,460,390	\$2,904,760	\$ 95,701,450						

University of Houston Z Clear Lake

University of Houston-Clear Lake

FY2018 Annual Budget

Recent Accomplishments

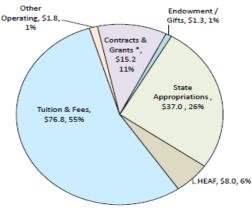
- Named one of the Best Regional Universities in the West by U.S. News and World Report (moved up from 81st to a tie for 74th)
- Achieved First-Time-In-College Retention Rate 75.9%
- Broke Ground on STEM and Classroom Building, Recreation and Wellness Center, and Health Sciences and Classroom Building
- Partnered with Alvin Community College at the UHCL Pearland Campus
- Established the Center for Robotics Software

University of Houston Z Clear Lake

UH-Clear Lake Budget

FY2017

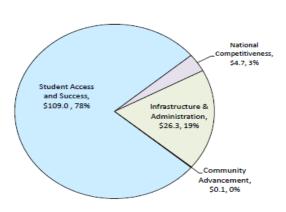
Operating Budget Source of Funds



* Includes Federal Financial Aid

Total \$140.1 Million

Operating Budget Use of Funds

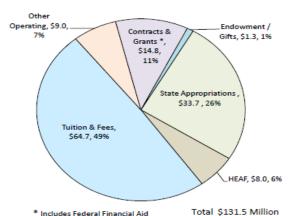


Total \$140.1 Million

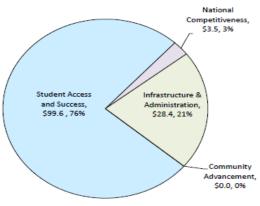
FY2018

Operating Budget Source of Funds





Operating Budget Use of Funds



University of Houston **Z** Clear Lake

UH-Clear Lake Operating Budget Revenues FY2014 - FY2018 \$ in Millions

		A 2014 ctual	B 2015 ctual	C 2016 .ctual	D 2017 dgeted	E 2018 oposed
1	State Appropriations	\$ 30.9	\$ 30.8	\$ 36.4	\$ 37.0	\$ 33.7
2	HEAF	5.2	5.2	5.3	8.0	8.0
3	Tuition & Fees	56.6	65.6	70.5	76.8	64.7
4	Other Operating	2.8	2.8	3.0	1.8	9.0
5	Contracts & Grants *	14.8	15.4	15.7	15.2	14.8
6	Endowment / Gifts	1.8	1.3	1.1	1.3	1.3
7	Total	\$ 112.1	\$ 121.1	\$ 132.0	\$ 140.1	\$ 131.5

^{*} Includes Federal financial aid

University of Houston **Clear Lake**

UH-Clear Lake Operating Budget Expenditures FY2014 - FY2018 \$ in Millions

		A 2014 .ctual	B 2015 Actual	C 2016 Actual	D 2017 dgeted	P	E 2018 roposed
1	Student Access and Success	\$ 83.6	\$ 89.9	\$ 98.0	\$ 109.0	\$	99.6
2	National Competitiveness	1.8	1.6	1.9	4.7		3.5
3	Infrastructure & Administration	21.3	22.1	23.8	26.3		28.4
4	Community Advancement	0.4	8.0	0.8	0.1		0.0
5	Total	\$ 107.1	\$ 114.4	\$ 124.5	\$ 140.1	\$	131.5

University of Houston Z Clear Lake

Highlighted Use of New and Reallocated Funds

- Investment in enrollment management and student support services
- Investment in library resources to enhance the quality of academic program offerings and faculty research
- Investment in classroom and lab instructional technology at UHCL, UHCL-Pearland, and TMC.
- New Title IX Coordinator to ensure statutory and regulatory compliance
- Fund new faculty for Mechanical Engineering and Psychology
- Address capital renewal/deferred maintenance and ADA accessibility issues

University of Houston Z Clear Lake

University of Houston-Clear Lake Appendix A - Allocation of New FY 2018 Resources

	Revenue Changes	A
	Appropriations Bill	
	General Revenue	
1	Formula Funding	\$ (4,374,236)
2	State Reductions to Institutional Operations	(1,245,064)
3	Hold Harmless Funding (1)	3,635,986
4	Subtotal General Revenue	(1,983,314)
	Special Items	
5	Reduction to Other Special Items	(1,278,713)
6	Subtotal Special Items	(1,278,713)
_	6114	(2.2.62.027)
7	Subtotal Appropriations	(3,262,027)
	Tuition and Fees	
8	Consolidated Tuition and Fees	(11.802.848)
9	Subtotal Tuition and Fees	(11,802,848)
		(,,,-
	Other	
10	Investment Income	42,222
11	Endowment Income	78,723
12	Fund Balance - Department	4,726,771
	Fund Balance - University	2,400,684
14	Subtotal Other	7,248,400
15	Total Net Revenue	\$ (7,816,475)

1) One-Time Funding

Reallocations/Reductions	В
Reallocations/Reductions Reductions - Department (overall 7.27%) Reductions - Decline in DDT and Student Fees	\$ (2,710,867) (4,771,481) (1,851,244)
4 Subtotal - Reallocations	\$ (9,333,592)

Priority/Initiative Allocations	С
Priority 1. Student Success 5 Enrollment Management Services and Student Support	\$ 306,798
6 New Academic Programs	279,000
7 Title IX Coordinator	61,000
8 Subtotal - Student Access and Success	646,798
Priority 2. National Competitiveness	
9 Faculty Promotions	65,915
10 Subtotal - National Competitiveness	65,915
Priority 3. University Infrastructure & Administration	
11 Staff Recruitment and Retention	41,916
12 Faculty and Staff Benefits	561,149
13 Operations Support	201,339
14 Subtotal - University Infrastructure & Administration	804,404
15 Total Priority/Initiative Allocations	\$ 1,517,117

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University of Houston **Clear Lake**

Capital Projects Budget Summary

	P1	oject Expenditure	·s			Funded F	rom	
	Project	FY2018	Future Year	Total Project		Revenue		
	to Date (1)	Budget	Budgets	Budget	HEAF	Bonds	Gifts	Other
New Construction								
Modular Building	\$ 1,181,531	\$ 76,597	\$ -	\$ 1,258,128	\$ 727,146	\$ -	\$ -	\$ 530,982
Police Building	1,378,472	1,736,528		3,115,000	1,300,000			1,815,000
STEM and Classroom Building	7,461,727	52,655,907	3,882,366	64,000,000		64,000,000		
Health Sciences and Classroom Building	1,641,011	14,638,721	8,344,268	24,624,000		23,424,000		1,200,000
Freshmen Housing	225,195	19,999,805	2,000,000	22,225,000		22,225,000		
Dining Facilities		1,000,000		1,000,000		1,000,000		
Recreation and Wellness Center	4,225,650	28,496,372	5,477,978	38,200,000		34,500,000		3,700,000
Subtotal New Construction	\$ 16,113,586	\$118,603,930	\$ 19,704,612	\$ 154,422,128	\$ 2,027,146	\$145,149,000	\$ -	\$ 7,245,982
Major Repair and Rehabilitation								
Capital Renewal Deferred Maintenance	\$ -	\$ 1,080,000	\$ -	\$ 1,080,000	\$ 1,080,000	\$ -	\$ -	\$ -
Parking Lot/Roadway Maintenance		100,000	377,020	477,020				477,020
Subtotal Major Repairs & Rehabilitation	\$ -	\$ 1,180,000	\$ 377,020	\$ 1,557,020	\$ 1,080,000	\$ -	\$ -	\$ 477,020
Total	\$ 16,113,586	\$119,783,930	\$ 20,081,632	\$ 155,979,148	\$ 3,107,146	\$ 145,149,000	\$ -	\$ 7,723,002



FY2018 Annual Budget



Recent Accomplishments

- Received a \$10 million endowment from Marilyn Davies for the Marilyn Davies College of Business
- Progress towards increasing 6-year graduation rate with a record high graduation rate above 20% (4% increase)
- Awarded 3,175 degrees in 2017 (10% increase)
- Increased graduate enrollment by 36% compared to the prior year (e.g. MBA and Health and Behavioral Science programs)
- Received THECB Recognition of Exemplary Programs UHD's Supplemental Instruction
- Extended the Gator Mentoring program; thus extending learning communities from orientation through a student's sophomore year
- Developed the Gator Engagement Program, Academic Surge, and Summer Reparation Program focused on targeted cohorts with the goal of improving retention and graduation rates
- Received the Greater Texas Foundation Grant providing \$1.4 million of financial support over 3 years to 200 qualified early-college high school graduates who enroll at UHD
- Acquired a 17 acre tract for the new Science and Technology building

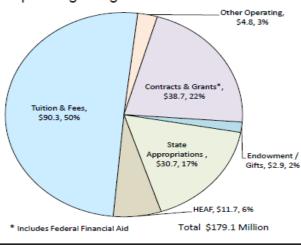


UH-Downtown Budget

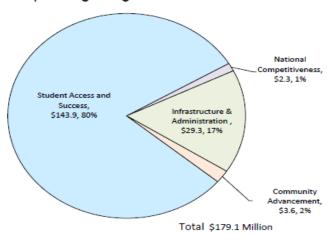
FY2017

| Total Budget | \$\frac{\\$ \text{Millions}}{\} \]
| Operating Budget | \$\frac{179.1}{\} Capital Facilities | \frac{6.0}{\} \]
| Total | \$\frac{185.1}{\} \]

Operating Budget Source of Funds



Operating Budget Use of Funds

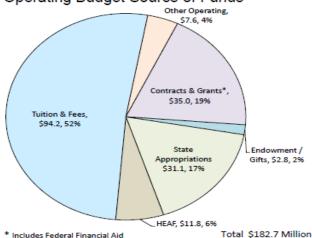


FY2018

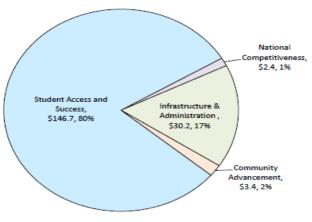
Total Budget

| Section | Comparison | Compar

Operating Budget Source of Funds



Operating Budget Use of Funds





UH - Downtown Revenues FY2014 - FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	C 2016 Actual	D 2017 dgeted	E 2018 oposed
1	State Appropriations	\$ 27.4	\$ 27.6	\$ 30.4	\$ 30.7	\$ 31.3
2	HEAF	7.4	7.4	7.8	11.7	11.8
3	Tuition & Fees	72.8	80.5	86.5	90.3	94.2
4	Other Operating	7.3	7.1	6.7	4.8	7.6
5	Contracts & Grants *	40.1	36.9	36.3	38.7	35.0
6	Endowment / Gifts	2.8	3.6	1.9	2.9	2.8
7	Total	\$ 157.8	\$ 163.1	\$ 169.6	\$ 179.1	\$ 182.7

^{*} Includes Federal financial aid



UH - Downtown Expenditures FY2014 - FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	C 2016 Actual	D 2017 Idgeted	E 2018 oposed
1	Student Access and Success	\$ 119.6	\$ 121.5	\$ 130.4	\$ 143.9	\$ 146.7
2	National Competitiveness	2.5	2.5	2.5	2.3	2.4
3	Infrastructure & Administration	26.1	27.0	28.1	29.3	30.2
4	Community Advancement	4.4	4.3	4.1	3.6	3.4
5	Total	\$ 152.6	\$ 155.3	\$ 165.1	\$ 179.1	\$ 182.7



Highlighted Use of New and Reallocated Funds

- Invest in supplemental instruction and additional academic advisors in support of the goal to improve student retention and graduation rates
- Additional need-based financial aid to support student success
- Merit-based and competitive compensation for faculty and staff
- Hire 18 new faculty/lecturers, including 13 tenure/tenure-track faculty, in high demand programs
- Renovate classrooms and computer labs to include technology upgrades
- Additional investment in people and technology to support campus safety and security
- Continued investment in the new student information system
- Invest in campus infrastructure (plant and technology) to accommodate continued enrollment growth



University of Houston-Downtown Appendix A - Allocation of New FY 2018 Resources

	Revenue Changes	A
	Appropriations Bill	
	General Revenue	
1	Formula Funding	\$ 1,560,770
2	State Reductions to Institutional Operations	(704,836)
3	Hold Harmless Funding (1)	
4	Subtotal General Revenue	855,934
5 6 7 8 9	Special Items Reduction to Special Items Subtotal Special Items Subtotal Appropriations Tuition and Fees Consolidated Tuition and Fees Subtotal Tuition and Fees	(132,570) (132,570) 723,364 6,143,379 6,143,379
	Other	
10	Fund Balance	1,579,783
11	Subtotal Other	1,579,783
12	Total Net Revenue	\$ 8,446,526

Reallocatio	ns/Reductions	В
	ns - Academic & Student Affairs Reallocations/Reductions	\$ (1,115,655) (1,115,655)

	Priority/Initiative Allocations	C
	Priority 1. Student Success	
3	Increasing Student Support	\$ 1,328,168
4	Increasing Retention & Graduation Rates	2,395,067
5	Increasing Financial Aid	982,000
6	Subtotal - Student Success	4,705,23
	Priority 2. National Competitiveness	
7	Hire Tenure-Track Faculty	1,624,74
8	Increase Faculty Support	99,000
9	Subtotal - National Competitiveness	1,723,745
10	Priority 3. University Infrastructure & Administration Recruit/Retain Highly Qualified Staff	990,000
11		763,180
12	Ongoing Technology Maint. & Upgrades	311,55
13		142,082
14	•	 748,042
15	Subtotal - University Infrastructure & Administration	 2,954,86
	Priority 4. Community Advancement	
16	Community Awareness	178,340
17	Subtotal - Community Advancement	178,340
• '		

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1) One-Time Funding

19 Total Net Reallocations and New Allocations

\$ 8,446,526

University of Houston-Downtown Capital Projects Budget Summary

	Pr	oject Expenditure	s			Funded	l From	
	Project	FY2018	Future Year	Total Project		Revenue		
	to Date (1)	Budget	Budgets	Budget	HEAF	Bonds	Gifts	Other
New Construction								
STEM Building	\$ 3,396,892	\$ 41,000,000	\$ 31,103,108	\$ 75,500,000	\$ -	\$ 75,500,000	\$ -	\$ -
Subtotal New Construction	\$ 3,396,892	\$ 41,000,000	\$ 31,103,108	\$ 75,500,000	\$ -	\$ 75,500,000	\$ -	\$ -
Major Repairs and Rehabilitation								
Capital Renewal/Capital Improvement	\$ -	\$ 1,670,000	\$ -	\$ 1,670,000	\$ 1,670,000	\$ -	\$ -	- \$
Renovations/Adaptations		1,357,063		1,357,063	1,357,063			
Major Technology Project								
PeopleSoft Student	1,861,899	1,152,000		3,013,899	1,046,129			1,967,770
Subtotal Major Repairs & Rehabilitation	\$ 1,861,899	\$ 4,179,063	\$ -	\$ 6,040,962	\$ 4,073,192	\$ -	\$ -	\$ 1,967,770
Land Acquisition								
North of Downtown Campus	\$ -		\$ -	\$ -		\$ -	\$ -	- \$
Subtotal Land Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 5,258,791	\$ 45,179,063	\$ 31,103,108	\$ 81,540,962	\$ 4,073,192	\$ 75,500,000	\$ -	\$ 1,967,770



University of Houston-Victoria

FY2018 Annual Budget



Recent Accomplishments

- Broke ground on the new University Commons, a building that will combine UHV's first student center with a 21st century library slated to open in 2018.
- Purchased a portion of Victoria's former Town Plaza Mall and received a \$1 million matching grant from the U.S. Department of Commerce Economic Development Administration
- Recorded 734 donors during Fiscal Year 2016, the most in the university's history and a 61 percent increase from the previous year
- Received state and national grants to help UHV recruit community college students into its degree programs focusing on physical and mental health
- Recognized on the President's Higher Education Community Service Honor Roll for the second year in a row by the Corporation for National & Community Service.
- Developed a business plan for UHV Katy that focused on personnel and organization, marketing, recruitment, and faculty and community engagement in order to sustain and increase enrollment goals.



University of Houston-Victoria Budget

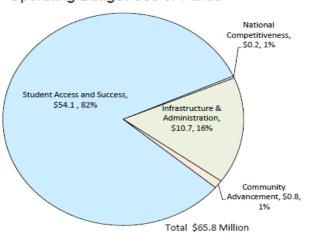
Total \$65.8 Million

FY2017

Endowment / Gifts, \$0.4, 1% Contracts & Grants *. Total Budget Other Operating, \$7.9, 12% \$ Millions \$6.8, 10% Operating Budget 65.8 Capital Facilities 65.5 Total 131.3 State Appropriations, Tuition & Fees. \$19.7,30% \$26.7, 41% HEAF, \$4.3, 6%

* Includes Federal Financial Aid

Operating Budget Use of Funds



FY2018

Total Budget

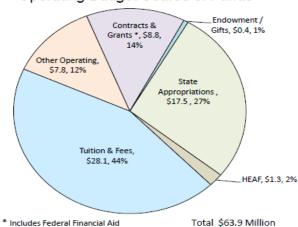
 Operating Budget
 \$ Millions

 Capital Facilities
 70.7

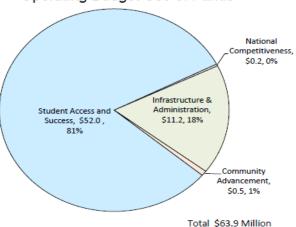
 Total
 \$ 134.6

Operating Budget Source of Funds

Operating Budget Source of Funds



Operating Budget Use of Funds





University of Houston-Victoria Operating Budget Revenues FY2014- FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	c 2016 Actual	D 2017 Budgeted	E 2018 Proposed
1	State Appropriations	\$ 19.0	\$ 18.9	\$ 19.7	\$ 19.7	\$ 17.5
2	HEAF	2.4	2.4	2.9	4.3	1.3
3	Tuition & Fees	23.5	24.9	24.5	26.7	28.1
4	Other Operating	4.1	4.3	4.9	6.8	7.8
5	Contracts & Grants *	8.3	9.3	9.3	7.9	8.8
6	Endowment / Gifts	1.4	1.3	1.3	0.4	0.4
7	Total	\$ 58.7	\$ 61.1	\$ 62.6	\$ 65.8	\$ 63.9

^{*} Includes Federal financial aid



University of Houston-Victoria Operating Budget Expenditures FY2014 - FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	c 2016 Actual	D 2017 Budgeted	E 2018 Proposed
1	Student Access and Success	\$ 48.6	\$ 44.1	\$ 51.0	\$ 54.1	\$ 52.0
2	National Competitiveness	0.2	0.4	0.4	0.2	0.2
3	Infrastructure & Administration	7.8	8.1	8.3	10.7	11.2
4	Community Advancement	0.9	0.9	1.0	0.8	0.5
5	Total	\$ 57.5	\$ 53.5	\$ 60.7	\$ 65.8	\$ 63.9



Highlighted Use of New and Reallocated Funds

- Equitable and competitive compensation for faculty and staff and compensation for promoted full-time, tenuretrack faculty
- Hire new faculty to support fast-growing programs
- Continued focus on being a destination university by investing in new and existing residential campus infrastructure, expanding academic programs, expanding recruiting efforts, and building new academic facilities
- Continued focus on student recruitment and retention and the transition of UHV programs to Katy
- Invest in information technology in support of students, faculty, and staff
- Additional staff for maintenance and upkeep of an expanding infrastructure that supports students, faculty and staff



University of Houston-Victoria Appendix A - Allocation of New FY 2018 Resources

]	Revenue Changes	A
	Appropriations Bill	
	General Revenue	
1	Formula Funding	\$ (951,859)
2	State Reductions to Institutional Operations	(1,775,006)
3	Hold Harmless Funding (1)	1,084,371
4	Subtotal General Revenue	(1,642,494)
	Special Items	
5	Reduction to Other Special Items	(371,986)
6	Subtotal Special Items	(371,986)
7	Subtotal Appropriations	(2,014,480)
	Tuition and Fees	
8	Consolidated Tuition and Fees	747,903
9	Student Service Fee	150,947
10	University Center Fees	556,033
11	Subtotal Tuition and Fees	1,454,883
	Other	
12	Transfer Among Components	(94,368)
13	Fund Balance	1,104,441
14	Subtotal Other	1,010,073
15	Total Net Revenue	\$ 450,476

Reallocations/Reductions	В
1 Reduction in positions	\$ (1,324,253)
2 One-time funded in FY17	(669,362)
3 Adjunct pool	(285,908)
4 Facilities efficiency savings	(121,000)
5 Subtotal - Reallocations/Reductions	\$ (2,400,523)

Priority/Initiative Allocations	С	
Priority 1. Student Success		
6 University College	\$ (33,1	172)
7 Faculty and Staff in Critical Areas	792.	024
8 Increase Academic Offerings	(28,5	504)
9 UHV Katy	337,	666
10 Continued Expansion of Residential Campus in Victoria	1,448,	047
11 Subtotal - Student Success	2,516,	061
Priority 2. National Competitiveness		
12 Equitable and Competitive Salaries for Faculty	43,	692
13 Subtotal - National Competitiveness	43,	692
Priority 3. University Infrastructure & Administration		
14 Technology	9.	159
15 Operational Support	143.	661
16 Equitable and Competitive Salaries for Staff	201,	187
17 Quality Improvements	20,	617
18 Subtotal - University Infrastructure & Administration	374,	624
Priority 4. Community Advancement		
19 Small Business Development Center	(83.3	378)
20 Subtotal - Community Advancement	(83,3	_



University of Houston - Victoria

Capital Projects Budget Summary

	Р	roject Expenditure	·S			Funded I	rom	
	Project	FY2018	Future Year	Total Project		Revenue		
	to Date (1)	Budget	Budgets	Budget	HEAF	Bonds	Gifts	Other
New Construction								
	¢ 2.500.000	¢ 25 500 000	¢ 1.500.000	¢ 20.500.000	0	¢ 20.500.000	•	•
University Commons (Student Center/Library)	\$ 2,500,000	\$ 25,500,000	\$ 1,500,000	\$ 29,500,000	\$ -	\$ 29,500,000	\$ -	\$ -
Sophomore Housing	1,000,000	16,800,000	5,000,000	22,800,000	1,140,000	21,660,000		
Science, Technology Building (STEM)	750,000	13,250,000	14,000,000	28,000,000	4,000,000	24,000,000		
Health and Wellness Center		500,000	14,500,000	15,000,000		7,000,000	4,000,000	4,000,000
Pedestrian walkways on Ben Wilson Street		6,000,000	1,200,000	7,200,000		7,200,000		
Subtotal New Construction	\$ 4,250,000	\$ 62,050,000	\$ 36,200,000	\$ 102,500,000	\$ 5,140,000	\$ 89,360,000	\$4,000,000	\$ 4,000,000
Major Repair and Rehabilitation								
Town Plaza Mall (UHV Extension)	\$ 100,000	\$ 7,000,000	\$ 3,425,000	\$ 10,525,000	\$ 4,500,000	\$ 5,025,000	\$ -	\$ 1,000,000
Renovations (North, West and Center Buildings)	150,000	600,000	700,000	1,450,000		1,450,000		
Subtotal Major Repairs & Rehabilitation	\$ 250,000	\$ 7,600,000	\$ 4,125,000	\$ 11,975,000	\$ 4,500,000	\$ 6,475,000	\$ -	\$ 1,000,000
Land Acquisition								
Victoria College Land for STEM Building	\$ 1,891,277	\$ -	\$ -	\$ 1,891,277	\$ -	\$ 1,891,277	\$ -	\$ -
Town Plaza Mall (UHV Expansion)	1,908,417			1,908,417		1,908,417		
Campus Expansion	525,000	1,000,000	1,020,000	2,545,000		2,545,000		
Subtotal Land Acquisition	\$ 4,324,694	\$ 1,000,000	\$ 1,020,000	\$ 6,344,694	\$ -	\$ 6,344,694	\$ -	\$ -
Total	\$ 8,824,694	\$ 70,650,000	\$ 41,345,000	\$ 120,819,694	\$ 9,640,000	\$ 102,179,694	\$4,000,000	\$ 5,000,000



University of Houston System Administration

FY2018 Annual Budget

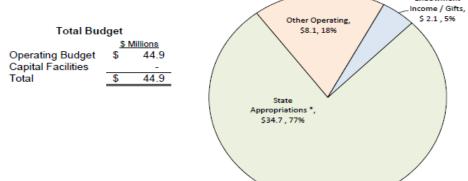


University of Houston System Administration Budget

Total \$44.9 Million

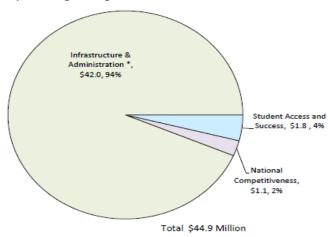
FY2017

Operating Budget Source of Funds



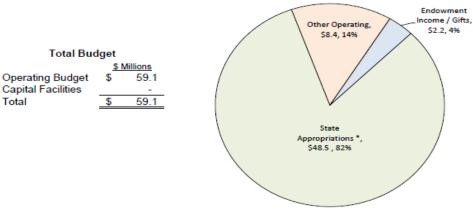
* Includes TRB debt service

Operating Budget Use of Funds



FY2018

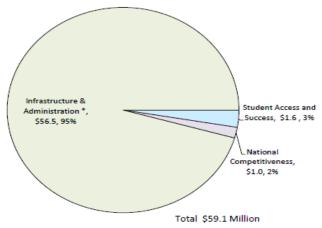
Operating Budget Source of Funds



* Includes TRB debt service

Total \$59.1 Million

Operating Budget Use of Funds





University of Houston System Administration Operating Budget Revenues FY2014 - FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	C 2016 .ctual	D 2017 dgeted	E 2018 posed
1	State Appropriations *	\$ 25.8	\$ 25.9	\$ 25.0	\$ 34.7	\$ 48.5
2	Other Operating	8.4	8.1	6.9	8.1	8.4
3	Contracts & Grants	1.5	1.5	1.5	0.0	0.0
4	Endowment Income / Gifts	4.4	4.6	4.8	2.1	2.2
5	Total	\$ 40.1	\$ 40.1	\$ 38.2	\$ 44.9	\$ 59.1

^{*} Includes TRB debt service



University of Houston System Administration Operating Budget Expenditures FY2014 - FY2018 \$ in Millions

		A 2014 .ctual	B 2015 Actual	C 2016 Actual	D 2017 dgeted	E 018 posed
1	Student Access and Success	\$ 1.4	\$ 1.5	\$ 1.4	\$ 1.8	\$ 1.6
2	National Competitiveness	1.1	1.0	1.0	1.1	1.0
3	Infrastructure & Administration *	32.8	32.7	33.4	42.0	56.5
4	Community Advancement	0.0	0.0	0.0	0.0	0.0
5	Total	\$ 35.3	\$ 35.2	\$ 35.8	\$ 44.9	\$ 59.1

^{*} Includes TRB debt service



University of Houston System Administration Appendix A - Allocation of New FY 2018 Resources

	Revenue Changes	A
	Appropriations Bill	
	General Revenue	
1	Tuition Revenue Bonds	\$ 14,560,099
2	State Reductions to Institutional Operations	(45,762)
3	Hold Harmless Funding (1)	166,234
4	Subtotal General Revenue	14,680,571
	Special Items	
5	Reduction to Other Special Items	(237,429)
6	Subtotal Special Items	 (237,429)
7	Subtotal Appropriations	14,443,142
	Other	
8	Endow/Inv Interest Income	 21,675
9	Subtotal Other	21,675
10	Total Net Revenue	\$ 14,464,817

	Priority/Initiative Allocations	В
	Priority 3. University Infrastructure & Administration	
1	Tuition Revenue Bond Debt Service	\$ 14,560,099
2	Administrative Operations	 (95,282)
3	Subtotal - University Infrastructure & Administration	14,464,817
4	Total Priority/Initiative Allocations	\$ 14,464,817

¹⁾ One-Time Funding



University of Houston System

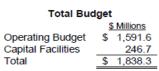
University of Houston
University of Houston Clear Lake
University of Houston Downtown
University of Houston Victoria
University of Houston System Administration

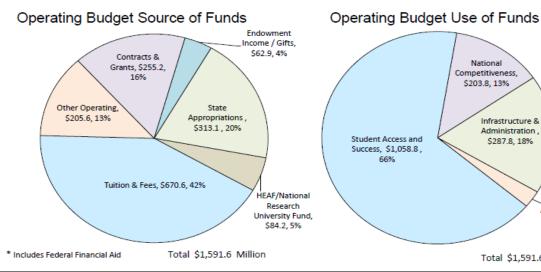
Combined FY2018 Annual Budget



University of Houston System Budget

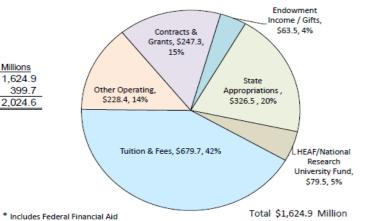
FY2017





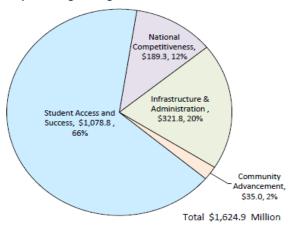
FY2018

Total Budget \$ Millions Operating Budget \$ 1,624.9 Capital Facilities 399.7 Total \$ 2,024.6



Operating Budget Source of Funds

Operating Budget Use of Funds



National

Competitiveness,

\$203.8, 13%

Infrastructure &

Administration,

\$287.8, 18%

Total \$1,591.6 Million

Community

Advancement.

\$41.2, 3%



University of Houston System Operating Budget Revenues FY2014 - FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	C 2016 Actual	D 2017 Budgeted	E 2018 Proposed
1	State Appropriations	\$ 279.6	\$ 280.7	\$ 301.7	\$ 313.1	\$ 326.5
2	HEAF/National Research University Fund	59.7	59.9	60.2	84.2	79.5
3	Tuition & Fees	561.2	606.5	642.0	670.6	679.7
4	Other Operating	157.9	161.0	182.0	205.6	228.4
	Contracts & Grants	276.8	267.7	286.1	255.2	247.3
6	Endowment Income / Gifts	76.8	87.6	89.3	62.9	63.5
7	Total	\$ 1,412.0	\$ 1,463.4	\$ 1,561.3	\$ 1,591.6	\$ 1,624.9

Includes Federal financial aid



University of Houston System Operating Budget Expenditures FY2014 - FY2018 \$ in Millions

		A 2014 Actual	B 2015 Actual	C 2016 Actual	D 2017 Budgeted	E 2018 Proposed
1	Student Access and Success	\$ 936.0	\$ 952.9	\$ 1,019.2	\$ 1,058.8	\$ 1,078.8
2	National Competitiveness	157.4	161.7	173.9	203.8	189.3
3	Infrastructure & Administration	204.6	208.9	218.4	287.8	321.8
4	Community Advancement	48.0	48.2	50.4	41.2	35.0
5	Total	\$ 1,346.0	\$ 1,371.7	\$ 1,461.9	\$ 1,591.6	\$ 1,624.9



University of Houston System Combined Appendix A - Allocation of New FY 2018 Resources

]	Revenue Changes		A
	Appropriations Bill		
'	General Revenue		
1	Formula Funding	s	(3.456,592)
2	State Reductions to Institutional Operations	•	(5,209,369)
3	Tuition Revenue Bonds		14,560,099
4	Hold Harmless Funding (1)		10.186.591
5	Subtotal General Revenue		16,080,729
_	Suototal General Revenue		10,000,729
	Special Items		
6	New Pharmacy Special Item (1)		5,000,000
7	Reduction to Special Items		(6,599,464)
8	Subtotal Special Items		(1,599,464)
9	Subtotal Appropriations		14,481,265
١.			
	Tuition and Fees		5 700 40 4
10	Consolidated Tuition and Fees		5,788,434
11	Set-Aside		3,901,490
12	order of the sec		480,869
13			556,033
14			1,201,222
15	Parking Fees Subtotal Tuition and Fees		694,957
16	Subtotal Tuition and Fees		12,623,005
	Other		
17	Non-endow Inv Inc, Lab Fees		596,289
18	Investment Income		42,222
19	Endowment Income		100,398
20	Fund Balance - Department		4,726,771
21	Fund Balance - University		5,084,908
22	Transfer Among Components		(94,368)
23			10,456,220
24	Total Net Revenue	\$	37,560,490

	Reallocations/Reductions		В
1	Reallocations/Reductions	\$	(24,029,502)
2	Subtotal - Reallocations/Reductions	2	(24,029,502)

Priority/Initiative Allocations		C
3 Priority 1. Student Access and Success	\$	20,111,614
4 Priority 2. National Competitiveness		9,642,419
5 Priority 3. University Infrastructure & Administration		21,689,837
6 Priority 4. Community Advancement		94,962
7 Contingency (2)		6,832,000
8 Contingency [one-time funds] (3)		3,219,160
9 Total Priority/Initiative Allocations	\$	61,589,992
10 Total Net Reductions and New Allocations	S	37,560,490

¹⁾ One-Time Funding

²⁾ These funds are reserved for allocation pending the outcome of the 85th Legislature special session.

³⁾ One-Time Funds are reserved for allocation pending further analysis.



Capital Projects Budget Summary

				of Houston S					
			Table 4	- Capital Proje	cts				
			roject Expenditur				Funded I	From	
		Project	FY2018	Future Year	Total Project		Revenue		
		to Date (1)	Budget	Budgets	Budget	HEAF	Bonds	Gifts	Other
	New Construction	# 125 500 002	4.45.000.000	s -	# 151 500 000	m 45 040 000	# 02 FFF 520	0.101760	0.10.555.51
JH JH	Health & Bio Science 2	\$ 136,500,002	\$ 15,000,000	-	\$ 151,500,002	\$ 45,040,002 \$ -	\$ 93,777,529	\$ 104,760	\$ 12,577,711
	Quad Housing Replacement	1,695,000	32,500,000	45,805,000	80,000,000	Ψ	75,000,000	-	5,000,000
JH JH	Academic Building - Sugar Land	2,135,304 \$ 499,558	16,258,096 \$ 13,000,000	35,606,600 \$ 19,501,102	54,000,000	\$ - \$ -	50,300,000	s -	3,700,000 \$ 2,578,660
JH JH	Katy Academic Building Garage #5	\$ 499,558 406,318	6,151,291	54,403,252	\$ 33,000,660	\$ -	\$ 30,422,000 60,960,861		\$ 2,578,660
JH JH	Fertitta Center	14,138,748	39,563,252	7,015,114	60,960,861 60,717,114	717,114	6,000,000	-	54,000,000
JH	Indoor Football Practice Facility	16,171,894	3,828,106	7,013,114	20,000,000	\$ -	6,000,000	2,800,000	17,200,000
JHCL	Modular Building	1,181,531	76,597		1,258,128	727,146		2,800,000	530,982
JHCL	Police Building	1,378,472	1,736,528	\$ -	3,115,000	1,300,000	\$ -	\$ -	1,815,000
JHCL	STEM and Classroom Building	7,461,727	52,655,907	3,882,366	64,000,000	1,300,000	64,000,000	\$ -	1,813,000
JHCL	Health Sciences and Classroom Building	1,641,011	14,638,721	8,344,268	24,624,000	-	23,424,000	\$ -	1,200,000
JHCL	Freshmen Housing	225,195	19,999,805	2,000,000	22,225,000		22,225,000	\$ -	1,200,000
JHCL	Dining Facilities	223,173	1,000,000	2,000,000	1,000,000		1,000,000	\$ -	
JHCL	Recreation and Wellness Center	4,225,650	28,496,372	5,477,978	38,200,000		34,500,000	\$ -	3,700,000
JHD	STEM Building	3,396,892	41,000,000	31,103,108	75,500,000		75,500,000	\$ -	3,700,000
JHV	University Commons (Student Center/Library	2,500,000	25,500,000	1,500,000	29,500,000		29,500,000	\$ -	
JHV	Sophomore Housing	1,000,000	16,800,000	5,000,000	22,800,000	1,140,000	21,660,000	\$ -	
JHV	Science, Technology Building (STEM)	750,000	13,250,000	14,000,000	28,000,000	4,000,000	24,000,000	\$ -	
JHV	Health and Wellness Center	750,000	500,000	14,500,000	15,000,000	4,000,000	7,000,000	4.000.000	4,000,000
JHV	Pedestrian walkways on Ben Wilson Street	s -	6,000,000	1,200,000	7,200,000		7,200,000	\$ -	4,000,000
	Subtotal New Construction	\$ 195,307,302	\$347,954,675	\$ 249,338,788	\$792,600,765	\$ 52,924,262	\$ 626,469,390	\$6,904,760	\$ 106,302,353
	Subtotal 14cw Collsti action	\$173,307,302	ψ547,754,075	\$247,556,766	\$ 772,000,703	\$ 52,724,202	\$ 020,407,370	\$0,704,700	\$ 100,302,333
	Major Repair and Rehabilitation								
JH	Cougar Sub Station Project	\$ 19,000,000	\$ 6,000,000	s -	\$ 25,000,000	\$ 25,000,000	s -	\$ -	\$ -
JH	HVAC SERC	1,126,214	3,936,893	3,936,893	9,000,000	9,000,000	_	_	_
JH	Science Building Renovation	43,689	12,900,000	2,056,311	15,000,000	15,000,000	-	-	
JH	ERP Building 9	420,388	5,879,612	700,000	7,000,000	7,000,000	-	-	-
JH	ERP Tiger Trail Security Fence	117,600	1,058,400	-	1,176,000	530,921	-	-	645,079
JH	Capital Renewal Deferred Maintenance		8,000,000		8,000,000	8,000,000			
JHCL	Capital Renewal Deferred Maintenance		1,080,000		1,080,000	1,080,000			
JHCL	Parking Lot/Roadway Maintenance		100,000	377,020	477,020				477,020
JHD	Capital Renewal/Capital Improvement		1,670,000		1,670,000	1,670,000			
JHD	Renovations/Adaptations		1,357,063		1,357,063	1,357,063			
JHV	Town Plaza Mall (UHV Extension)	100,000	7,000,000	3,425,000	10,525,000	4,500,000	5,025,000		1,000,000
JHV	Renovations (North, West and Center Buildings)	150,000	600,000	700,000	1,450,000	,,,,,,,	1,450,000		,,,,,,,,
	Subtotal Major Repairs & Rehabilitation	\$ 20,957,891	\$ 49,581,968	\$ 11,195,224	\$ 81,735,083	\$ 73,137,984	\$ 6,475,000	\$ -	\$ 2,122,098
					, , , , , , , , , , , , , , , , , , , ,			i i	
	Major Technology Projects								
JHD	PeopleSoft Student	1,861,899	1,152,000		3,013,899	1,046,129			1,967,770
	Subtotal Major Technology Projects	\$ 1.861.899	\$ 1,152,000	s -	\$ 3,013,899	\$ 1.046,129	\$ -	s -	\$ 1,967,770
	Subtotal Major Teembrogy Projects	ψ 1,001,022	Ψ 1,122,000	Ψ	Ψ 3,013,022	ψ 1,010,123	<u> </u>	Ψ	Ψ 1,507,770
	Land Acquisition				1				
JHV	Victoria College Land for STEM Building	1,891,277	_	_	1,891,277	-	1,891,277	_	T .
JHV	Town Plaza Mall (UHV Expension)	1,908,417	\$ -	\$ -	1,908,417	\$ -	1,908,417	\$ -	\$
JHV	Campus Expansion	525,000	1,000,000	1,020,000	2,545,000	\$ -	2,545,000	\$ -	\$ -
	Subtotal Land Acquisition	\$ 4,324,694	\$ 1,000,000	\$ 1,020,000	\$ 6,344,694	\$ -	\$ 6,344,694	\$ -	\$ -
		7 / / /	7	7					
	Total	\$ 222,451,786	\$399,688,643	\$ 261,554,012	\$ 883,694,441	\$ 127,108,375	\$ 639,289,084	\$6,904,760	\$ 110,392,221