### FY2025 Annual Budget

Presentation to the Finance, Facilities, and Administration Committee

May 15, 2024

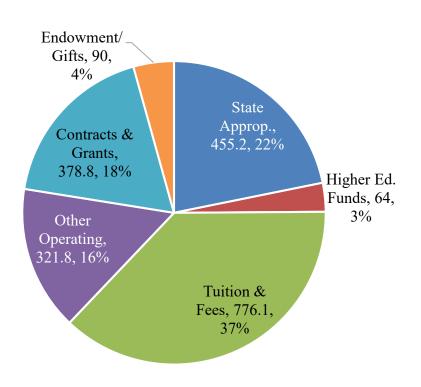
## University of Houston System FY2025 Budget Environment

- Our goal is talent retention and recruitment
- Enrollment retention and recruitment
- Investment in mental health-student success
- State imposed restriction on tuition increase
- No new state formula funding
- Inflation persists
- Budget cuts and reallocations

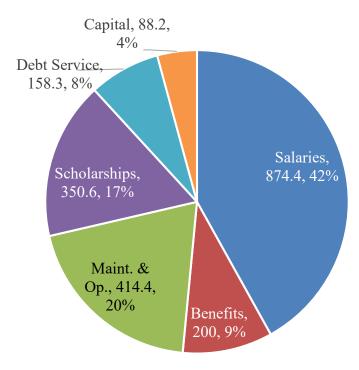
### FY2025 Proposed Operating and Capital Budget (\$ in Millions)

	FY2025	FY2024	\$ Chng	% Chng
University of Houston	1,792.0	1,693.6	98.4	5.8
UH Clear Lake	198.2	198.1	0.1	0.1
UH Downtown	234.2	228.1	6.1	2.7
UH Victoria	114.7	98.6	16.1	16.3
UH Sys. Admin.	<u>74.2</u>	<u>74.4</u>	<u>-0.2</u>	<u>03</u>
Total	2,413.3	2,292.8	120.5	5.3

### University of Houston System Proposed FY2025 Operating Budget



\$2,085.9 Total Revenue



\$2,085.9 Total Expense

### FY2025 Proposed Operating Budget By University with FY2024 Comparison

	FY2025	FY2024	\$ Chng	% Chng
University of Houston	1,538.0	1,475.5	62.5	4.2
UH Clear Lake	172.2	164.5	7.7	4.7
UH Downtown	232.0	224.4	7.6	3.4
UH Victoria	69.5	75.4	-5.9	-7.8
UH Sys. Admin.	<u>74.2</u>	<u>74.4</u>	<u>-0.2</u>	<u>-0.3</u>
Total	2,085.9	2,014.2	71.7	3.6

## University of Houston System Budgeted Operating Revenue by University

	UH	UHCL	UHD	UHV	UHSA	FY25 Total	FY24 Total	\$ Chng
State Approp.	297.3	40.4	36.4	20.7	60.4	455.5	451.8	3.4
Higher Ed. Funds	41.2	8.0	11.2	3.6	0.0	64.0	64.0	0.0
Tuition/Fees	566.6	72.5	108.6	28.4	0.0	776.1	768.2	7.9
Other Operating	275.6	12.3	16.3	6.5	11.1	321.8	319.0	2.8
Contracts/Grants	275.7	37.4	56.0	9.7	0.0	378.8	323.8	55.0
Endowment/Gifts	<u>81.6</u>	<u>1.6</u>	<u>3.5</u>	<u>0.6</u>	<u>2.7</u>	90.0	<u>87.4</u>	2.6
Total	1,538.0	172.2	232.0	69.5	74.2	2,085.9	2,014.2	71.7

# University of Houston System Budgeted Operating Expenditures by Functional Category (\$ in Millions)

	FY2025 Proposed	FY2024 Budgeted	\$ Chng	% Chng
Salaries	874.4	844.7	29.7	3.5
Benefits	200.0	198.5	1.4	0.7
Maintenance & Ops.	414.4	402.1	12.3	3.1
Scholarships	350.6	329.3	21.3	6.5
Debt Service	158.3	150.6	7.7	5.1
Capital	88.2	<u>88.9</u>	<u>-0.6</u>	<u>-0.7</u>
Total	2,085.9	2,014.2	71.7	3.6

### University of Houston System

Budgeted Operating Expenditures by Functional Category by University (\$ in Millions)

	UH	UHCL	UHD	UHV	UHSA	FY25 Total	FY24 Total	\$ Chng
Salaries	668.1	78.4	93.2	25.2	9.5	874.4	844.7	29.7
Benefits	142.0	19.3	26.7	9.3	2.6	200.0	198.5	1.4
Maint. & Ops.	325.1	30.3	39.4	15.5	4.2	414.4	402.1	12.3
Scholarships	238.8	35.3	61.7	14.3	0.5	350.6	329.3	21.3
Debt Service	85.7	5.3	5.4	4.4	57.4	158.3	150.6	7.7
Capital	<u>78.3</u>	<u>3.6</u>	<u>5.6</u>	0.8	0.0	<u>88.2</u>	<u>88.9</u>	<u>-0.6</u>
Total	1,538.0	172.2	232.0	69.5	74.2	2,085.9	2,014.2	71.7

### FY2025 Proposed Capital Budget By University with FY2024 Comparison

	FY2025	FY2024	\$ Chng	% Chng
University of Houston	254.0	218.1	35.9	16.5
UH Clear Lake	26.0	33.6	-7.6	-22.6
UH Downtown	2.2	3.7	-1.5	-40.5
UH Victoria*	45.2	23.2	22.0	94.8
UH Sys. Admin.	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	327.4	278.6	48.8	17.5

<sup>\*</sup>Only \$22.8M will continue. The remaining \$22.4M of projects are paused. See next slide for details.

## Capital Construction Budget FY2025 Project Expenditures by University

UH Capital Projects FY2025					
Description	FY2025				
UH Sugar Land Academic Building	\$ 14,932,265				
Innovation Hub	48,385,088				
New Hobby School of Public Affairs	34,365,898				
Football Operations Facility	53,000,000				
CMP - Gateways and Landscape Enhancements	15,000,000				
CMP - Cullen Blvd. Improvements	733,822				
CMP - Lighting and Security Upgrade Phase II	12,482,466				
New Medical Research Facility	4,000,000				
New Dining Commons	5,000,000				
Core Renovations - SERC HVAC	145,747				
Core Renovation - Science and Research 1	11,703,160				
Core Renovation - Charles F. McElhinney	17,237,176				
Life Sciences Renovations - TMC Building	16,000,000				
Research Core Initiative	6,000,000				
CRDM (Capital Renewal Deferred Maintenance)	15,000,000				
Total	\$253,985,622				

UH-Clear Lake Capital Projects FY2025					
Description	FY2025				
Capital Renewal Deferred Maintenance	\$ 1,000,000				
Parking Lot/Roadway Maintenance	320,647				
Other Infrastructure Upgrades	627,500				
Exterior upgrades	25,000				
Bayou Renovations	13,000,000				
Delta Renovations	1,447,000				
SSCB Renovations	1,329,381				
CRDM (Capital Renewal Deferred Maintenance)	8,259,588				
Total	\$ 26,009,116				

UH-Downtown Capital Projects FY2025DescriptionFY2025Gator Expansion Project-Girard Street Building\$ 33,250Gator Expansion Project-Student Life Ctr & One Main Bldg98,929One Main Building - N1099 Renovation100,000Commerce Street Building-CJ/SW Office Buildout100,000Capital Renewal/Capital Improvements1,851,000Total\$ 2,183,179

UH-Victoria Capital Projects FY2025				
Description	]	FY2025		
Health & Wellness	\$	20,756,954		
Facilities Storage		1,786,440		
Ben Wilson St.		1,052,107		
Total Demo, Parking Lot-Smith Hall Entrance		1,908,714		
Northwest Demo		5,607,064		
North Building 2-3 floor build-out		9,038,029		
Campus IT Infrastructure Improvements		403,747		
Purchase 2708 N Ben Wilson		600,000		
Utilities relocation Ben Wilson/Red River		183,502		
University Center One-Stop-Shop 1st floor		3,464,441		
Northwest Sewer Line Repair		438,000		
Total	\$	45,238,998		

Total University of Houston System \$ 327,416,916
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System Capital Projects Allocation				
Campus	% of Total			
University of Houston	77.6%			
UH-Clear Lake	7.9%			
UH-Downtown	0.7%			
UH-Victoria	13.8%			
Total	100.0%			

All other projects are CCAP funded.

<sup>\*</sup>Projects are not commencing at this time.

<sup>\*\*</sup>Project funded with HEF and auxiliary funds.

## University of Houston System FY2025 Budget

### Summary by University

### University of Houston FY2025 Budget Summary

(\$ in Millions)



#### **Budget Highlights**

- Talent retention/recruitment
- Flat enrollment assumed
- Some tuition and fee increase
- Remaining operating revenue increase largely from selfsupporting and restricted areas
- Central budget cut/reallocation
- Investment in academics/colleges
- Hiring PFFs (faculty)
- Core equipment & start-ups
- \$1.6M investment in CAPS
- SFAC funding for Athletics unchanged from FY24 level

# University of Houston Budgeted Operating Revenue by Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
State Appropriations	297.3	295.0	2.3	0.8
Higher Ed. Funds	41.2	41.2	0.0	0.0
Tuition & Fees	566.6	560.1	6.5	1.2
Other Operating	275.6	262.2	13.4	5.1
Contracts/Grants	275.7	237.9	37.8	15.9
Endowment/Gifts	<u>81.6</u>	<u>79.1</u>	<u>2.5</u>	3.2
Total	1,538.0	1,475.5	62.5	4.2

## University of Houston Budgeted Operating Expenditures by Functional Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
Salaries	668.1	635.1	33.0	5.2
Benefits	142.0	140.1	1.9	1.3
Maintenance & Ops.	325.1	316.4	8.7	2.7
Scholarships	238.8	227.7	11.1	4.9
Debt Service	85.7	77.7	8.0	10.3
Capital	<u>78.3</u>	<u>78.5</u>	<u>-0.2</u>	<u>-0.3</u>
Total	1,538.0	1,475.5	62.5	4.2

### University of Houston FY2025 Budgeted CapEx Spending

	Project Expenditures							
		Project	- 3	FY2025		Future Year	7	Total Project
(Whole dollars)		to Date (1)	Budget		Budgets		Budget	
New Construction								
UH Sugar Land Academic Building	\$	50,141,707	\$	14,932,265	\$	-	\$	65,073,972
Innovation Hub		5,636,549		48,385,088		16,128,363		70,150,000
New Hobby School of Public Affairs		3,928,803		34,365,898		11,455,299		49,750,000
Football Operations Facility		75,000,000		53,000,000		2,000,000		130,000,000
CMP - Gateways and Landscape Enhancements		3,055,360		15,000,000		32,944,640		51,000,000
CMP - Cullen Blvd. Improvements		4,226,178		733,822		40,000		5,000,000
CMP - Lighting and Security Upgrade Phase II		1,919,937		12,482,466		-		14,402,403
New Medical Research Facility		981,879		4,000,000		69,800,000		74,781,879
New Dining Commons		300,000		5,000,000		58,700,000		64,000,000
Subtotal New Construction	\$	145,190,413	\$	187,899,539	\$	191,068,302	\$	524,158,254
Major Repair and Rehabilitation								
Core Renovations - SERC HVAC	\$	14,934,606	\$	145,747	\$	-	\$	15,080,353
Core Renovation - Science and Research 1		20,296,840		11,703,160		-		32,000,000
Core Renovation - Charles F. McElhinney		14,762,824		17,237,176		-		32,000,000
Life Sciences Renovations - TMC Building		3,070,474		16,000,000		11,429,526		30,500,000
Research Core Initiative		6,846,477		6,000,000		6,153,523		19,000,000
Projects Budgeted Annually								
CRDM (Capital Renewal Deferred Maintenance)		17,000,000		15,000,000		15,000,000		47,000,000
Subtotal Major Repairs & Rehabilitation	\$	76,911,221	\$	66,086,083	\$	32,583,049	\$	175,580,353
Total	\$	222,101,634	\$	253,985,622	\$	223,651,351	\$	699,738,607

<sup>(1)</sup> Project expenditures to date, estimated through August 31, 2024

### University of Houston Clear Lake FY2025 Budget Summary

(\$ in Millions)



#### **Budget Highlights**

- Talent retention
- Flat enrollment assumed
- Limited tuition increase
- Operating revenue increase largely restricted
- Central budget cut to reduce reliance on reserves
- Central budget reallocations
- Summer instruction
- Student recruitment

# University of Houston Clear Lake Budgeted Operating Revenue by Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
State Appropriations	40.4	40.4	0.0	0.0
Higher Ed. Funds	8.0	8.0	0.0	0.0
Tuition & Fees	72.5	72.3	0.2	0.3
Other Operating	12.3	15.2	-2.9	-19.1
Contracts/Grants	37.4	26.9	10.5	39.0
Endowment/Gifts	<u>1.6</u>	<u>1.7</u>	<u>-0.1</u>	<u>-5.9</u>
Total	172.2	164.5	7.7	4.7

## University of Houston Clear Lake Budgeted Operating Expenditures by Functional Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
Salaries	78.4	78.6	-0.2	-0.3
Benefits	19.3	19.2	0.2	0.9
Maintenance & Ops.	30.3	26.5	3.8	14.3
Scholarships	35.3	31.4	4.0	12.6
Debt Service	5.3	5.3	0.0	-0.1
Capital	<u>3.6</u>	<u>3.5</u>	<u>0.1</u>	<u>1.3</u>
Total	172.2	164.5	7.7	4.7

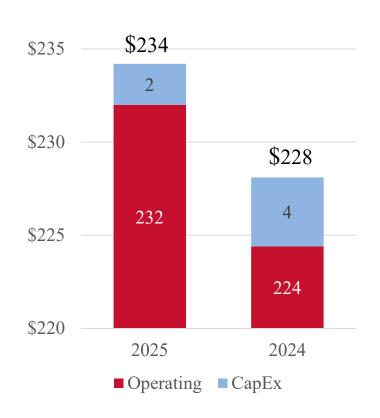
## University of Houston Clear Lake FY2025 Budgeted CapEx Spending

		Pro					
	Project			FY2025	Future Year	Tot	al Project
	to Date (1)		Budget		Budgets		Budget
Major Repair and Rehabilitation							
Capital Renewal Deferred Maintenance	\$	195,773	\$	1,000,000	\$ -	\$	1,195,773
Parking Lot/Roadway Maintenance		784,900		320,647	320,647		1,426,194
Other Infrastructure Upgrades		3,667,317		627,500	24,538,250		28,833,067
Exterior upgrades		1,580,276		25,000	25,000		1,630,276
Bayou Renovations		14,437,610		13,000,000	25,700,000		53,137,610
Delta Renovations		1,572,525		1,447,000	50,000		3,069,525
SSCB Renovations		333,333		1,329,381	10,000		1,672,714
Stem Renovations		198,558		-	-		198,558
Hunter Hall Renovations		1,422,887		-	-		1,422,887
Recreation and Wellness		1,762,884		-	-		1,762,884
Projects Budgeted Annually							
CRDM (Capital Renewal Deferred Maintenance)		1,815,361		8,259,588	7,959,588		18,034,537
Subtotal Major Repairs & Rehabilitation	\$	27,771,423	\$	26,009,116	\$ 58,603,485	\$	112,384,024
Total	\$	27,771,423	\$	26,009,116	\$ 58,603,485	\$	112,384,024

<sup>(1)</sup> Project expenditures to date, estimated through August 31, 2024

### University of Houston Downtown FY2025 Budget Summary

(\$ in Millions)



#### **Budget Highlights**

- Talent retention
- Flat enrollment assumed
- Some tuition and fee increase
- Remaining operating revenue increase largely restricted
- Central budget cut to reduce reliance on reserves
- Central budget reallocations

# University of Houston Downtown Budgeted Operating Revenue by Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
State Appropriations	36.4	36.4	0.0	0.0
Higher Ed. Funds	11.2	11.2	0.0	0.0
Tuition & Fees	108.6	104.9	3.7	3.5
Other Operating	16.3	20.0	-3.7	-18.5
Contracts/Grants	56.0	48.5	7.5	15.5
Endowment/Gifts	<u>3.5</u>	<u>3.4</u>	<u>0.1</u>	<u>2.9</u>
Total	232.0	224.4	7.6	3.4

# University of Houston Downtown Budgeted Operating Expenditures by Functional Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
Salaries	93.2	93.1	0.1	0.1
Benefits	26.7	26.2	0.4	1.6
Maintenance & Ops.	39.4	39.3	0.1	0.3
Scholarships	61.7	54.4	7.3	13.4
Debt Service	5.4	5.4	0.0	0.0
Capital	<u>5.6</u>	<u>6.0</u>	<u>-0.4</u>	<u>-6.2</u>
Total	232.0	224.4	7.7	3.4

## University of Houston Downtown FY2025 Budgeted CapEx Spending

(Who	le do	llars)	
(		,	

	Project Expenditures							
	Project		I	FY2025		<b>Future Year</b>		otal Project
					1			
	to	<b>Date (1)</b>	]	Budget		<b>Budgets</b>		Budget
New Construction								
Gator Expansion Project-Girard Street Building	\$	512,983	\$	33,250	\$	14,453,767	\$	15,000,000
Subtotal New Construction	\$	512,983	\$	33,250	\$	14,453,767	\$	15,000,000
Major Repair and Rehabilitation								
Gator Expansion Project-Student Life Ctr & One Main Bldg	\$	759,581	\$	98,929	\$	29,064,323	\$	29,922,833
One Main Building-N1099 Renovation		-		100,000		-		100,000
Commerce Street Building-CJ/SW Office Buildout		-		100,000		-		100,000
Projects Budgeted Annually								
Capital Renewal/Capital Improvements		-		1,851,000		_		1,851,000
Subtotal Major Repairs & Rehabilitation	\$	759,581	\$ 2	,149,929	\$	29,064,323	\$	31,973,833
Total	\$	1,272,564	\$ 2	,183,179	\$	43,518,090	\$	46,973,833

<sup>(1)</sup> Project expenditures to date, estimated through August 31, 2024

### University of Houston Victoria FY2025 Budget Summary

(\$ in Millions)



#### **Budget Highlights**

- 2% enrollment decline assumed
- No tuition & fee increase
- Budget reductions
- Pausing most CapEx
- Student retention strategies
- Continue new state supported aviation initiative

# University of Houston Victoria Budgeted Operating Revenue by Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
State Appropriations	20.7	19.6	1.1	5.6
Higher Ed. Funds	3.6	3.6	0.0	0.0
Tuition & Fees	28.4	30.9	-2.5	-8.1
Other Operating	6.5	10.2	-3.7	-36.3
Contracts/Grants	9.7	10.5	-0.8	-7.6
Endowment/Gifts	<u>0.6</u>	<u>0.6</u>	<u>0.0</u>	0.0
Total	69.5	75.4	-5.9	-7.8

### University of Houston Victoria

Budgeted Operating Expenditures by Functional Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
Salaries	25.2	28.4	-3.2	-11.2
Benefits	9.3	10.2	-0.9	-8.8
Maintenance & Ops.	15.5	15.8	-0.3	-1.9
Scholarships	14.3	15.4	-1.1	-7.1
Debt Service	4.4	4.7	-0.3	-6.5
Capital	<u>0.8</u>	<u>0.9</u>	<u>-0.1</u>	<u>-8.0</u>
Total	69.5	75.4	-5.9	-7.8

## University of Houston Victoria FY2025 Budgeted CapEx Spending

		(		ole dollars)			ì	
	Project			FY2025	Future Year			Total Project
	to Date (1)		Budget		Budgets			Budget
New Construction								
Health & Wellness	\$	8,517,046	\$	20,756,954	\$	-	\$	29,274,000
Facilities Storage *		63,560		1,786,440		-		1,850,000
Ben Wilson St.		7,299,682		1,052,107		-		8,351,789
Subtotal New Construction	\$	15,880,288	\$	23,595,501	\$	-	\$	39,475,789
Major Repair and Rehabilitation								
Total Demo, Parking Lot-Smith Hall Entrance*	\$	91,286	\$	1,908,714	\$	-	\$	2,000,000
Northwest Demo *		292,936		5,607,064		-		5,900,000
North Building 2-3 floor build-out *		711,971		9,038,029		-		9,750,000
Campus IT Infrastructure Improvements		46,253		403,747		-		450,000
Purchase 2708 N Ben Wilson *		-		600,000		-		600,000
Utilities relocation Ben Wilson/Red River		66,498		183,502		-		250,000
University Center One-stop-shop 1st floor *		185,559		3,464,441		-		3,650,000
Northwest Sewer Line Repair		12,000		438,000		-		450,000
Center 2nd/3rd Floor remodel *		-		-		4,178,074		4,178,074
West Remodel*		-		-		4,033,000		4,033,000
Projects Budgeted Annually								
Campus Expansion						454,527		454,527
Subtotal Major Repairs & Rehabilitation	\$	1,406,503	\$	21,643,497	\$	8,665,601	\$	31,715,601
Total	\$	17,286,791	\$	45,238,998	\$	8,665,601	\$	71,191,390

<sup>(1)</sup> Project expenditures to date, estimated through August 31, 2024

<sup>\*</sup>Projects paused

# University of Houston System Admin. Budgeted Operating Revenue by Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
State Appropriations	60.4	60.4	0.0	0.0
Higher Ed. Funds	0.0	0.0	0.0	0.0
Tuition & Fees	0.0	0.0	0.0	0.0
Other Operating	11.1	11.4	-0.3	-2.6
Contracts/Grants	0.0	0.0	0.0	0.0
Endowment/Gifts	<u>2.7</u>	<u>2.6</u>	<u>0.1</u>	3.8
Total	74.2	74.4	-0.2	-0.3

### University of Houston System Admin.

Budgeted Operating Expenditures by Functional Category (\$ in Millions)

	2025 Proposed	2024 Budgeted	\$ Chng	% Chng
Salaries	9.5	9.5	-0.1	-0.5
Benefits	2.6	2.8	-0.1	-5.2
Maintenance & Ops.	4.2	4.2	0.0	0.0
Scholarships	0.5	0.5	0.0	5.4
Debt Service	57.4	57.4	0.0	0.0
Capital	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	0.0
Total	74.2	74.4	-0.2	-0.3